

# 2022 BUSINESS PLANS AND BUDGETS

# CONSOLIDATED WATER SUPPLY AND SANITARY SEWERAGE

WORKS – WATER SUPPLY AND SANITARY SEWERAGE UTILITY FINANCE

CORPORATE NON-DEPARTMENTAL - WATER SUPPLY AND SANITARY SEWERAGE

Presented to Finance and Administration Committee on December 14, 2021











## **Table of Contents**

**Works – Water Supply and Sanitary Sewerage** 

Major Programs and Services

**Strategic Priorities** 

Key Targets for 2022

Financial Details: Summary by Account

Summary by Program

Summary of Capital

Details of Key Budget Changes

**Staffing Details** 

**Looking Forward** 

Appendix A: 2022 Water Supply Capital Projects

Appendix B: 2022-2031 Water Supply Capital Forecast

Appendix C: 2022 Sanitary Sewerage Capital Projects

Appendix D: 2022-2031 Sanitary Sewerage Capital Forecast

## **Table of Contents** Continued

**Utility Finance** 

Major Programs and Services

**Strategic Priorities** 

Key Targets for 2022

Financial Details: Summary by Account

Summary by Program

**Summary of Capital** 

Details of Key Budget Changes

**Staffing Details** 

**Looking Forward** 

Appendix A: 2022 Utility Finance Capital Projects

Appendix B: 2022-2031 Utility Finance Capital Forecast

# **Table of Contents** Continued

**Corporate Non-Departmental – Water Supply and Sanitary Sewerage** 

Major Programs and Services

**Strategic Priorities** 

Key Targets for 2022

Financial Details: Summary by Account

Summary by Program

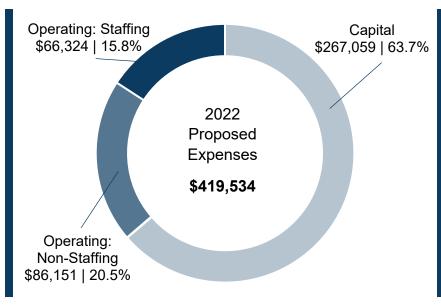
Details of Key Budget Changes

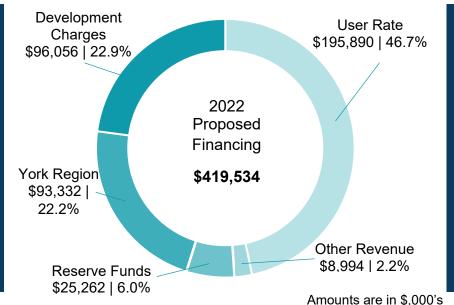
**Looking Forward** 



# WORKS - WATER SUPPLY AND SANITARY SEWERAGE

Plans, designs, constructs, operates and maintains Regional infrastructure related to the supply of drinking water and the protection of the water environment through the collection and treatment of sanitary sewage.















# **Table of Contents**

**Major Programs and Services** 

**Strategic Priorities** 

**Key Targets for 2022** 

Financial Details: Summary by Account

**Summary by Program** 

**Summary of Capital** 

**Details of Budget Changes** 

**Staffing Details** 

**Looking Forward** 

**Appendix A:** 2022 Water Supply Capital Projects

**Appendix B:** 2022-2031 Water Supply Capital Forecast

**Appendix C:** 2022 Sanitary Sewerage Capital Projects

**Appendix D:** 2022-2031 Sanitary Sewerage Capital Forecast

# **Major Programs and Services**

#### **Water Supply**

#### **Watermain Cleaning and Repairs**

Maintain and operate the Region's water distribution system by flushing watermains, cleaning through foam swabbing, repairing breaks, administering leak detection surveys and preventing corrosion of infrastructure through cathodic protection.

#### **Valves and Hydrants**

Maintain the Region's water valves and hydrants ensuring all are in good working condition.

#### **Water Connections**

Maintain the Region's water connection inventory to provide potable water for domestic use and fire protection.

#### Water Meter Repair and Testing

Maintain the Region's water meter inventory to accurately measure the consumption of water by replacing meters based on age. Other work includes the calibration, testing, repair and replacement of large meters as required.

#### **Depot Operations**

Support the delivery of water infrastructure maintenance activities including watermain repairs, valve and hydrant operations and water meter repair, calibration and replacement.

#### **Water Supply Plants – Plants East**

Serve Bowmanville, Newcastle, Orono and Blackstock (comprised of two surface water plants, six storage facilities, four municipal groundwater wells and three water pumping stations) by providing potable water which meets all quality requirements prescribed by the Ministry of the Environment, Conservation and Parks' (MECP) legislation and regulations, accomplished through continuous monitoring of water quality and flows.

#### Water Supply Plants - Plants Central

Serve Pickering, Ajax, Whitby, Oshawa and Courtice (Clarington) (comprised of three surface water plants, 13 water pumping stations and 11 storage facilities) by providing safe, potable water which meets all quality requirements prescribed by the MECP's legislation and regulations, accomplished through continuous monitoring of water quality and flows.

#### Water Supply Plants - Plants North

Serve the Townships of Brock, Scugog and Uxbridge (comprised of one surface water plant, 21 municipal groundwater wells, seven storage facilities and one water pumping station) by providing safe, potable water which meets all quality

# **Major Programs and Services** Continued

#### **Sun Valley Co-Operative Water System**

A private water system operated by the Region on behalf of the Sun Valley Co-operative comprised of 17 properties in the City of Oshawa to supply safe, potable water which meets all quality requirements prescribed by MECP's legislation and regulations accomplished through continuous monitoring of water quality and flows.

#### **SCADA Systems**

The centralized SCADA (Supervisory Control and Data Acquisition) Systems Group based at the Oshawa Water Supply Plant monitors, gathers and processes real time data to control plant processes, directly interacting with sensors, valves, pumps and motors while logging events for regulatory reporting requirements.

#### **Engineering and Staff Support**

Support the delivery of capital projects and initiatives through planning, design and construction activities, including advancing the servicing of key Regional employment lands, providing real estate services for infrastructure projects including well head protection land acquisitions, maintaining linear infrastructure data within GIS systems, coordinating development applications with impacts to Regional services, providing technical support including water conservation programming, energy management guidance, oversight to the Region's Source Water Protection programs and supplying financial and administrative support services to all divisions within the Works Department.

#### **Facilities Management**

Provide overall lifecycle management of all Regional facilities. Services include the design and construction of Regional facilities, delivery of major repair and renovation projects, lifecycle maintenance and replacement strategies, delivering corporate security services, and the ongoing and preventative maintenance and overall operation of Regional facilities, properties and grounds.

#### Administration

Provide the overall strategic planning and direction to all programs within the Works Department.

#### **Headquarters Shared Costs – Works - Water Supply Portion**

The allocated share of costs attributable to the Works Department – Water Supply for the operation of Regional Headquarters facility.

#### **Construction of Municipal Services**

Plan, design and construction of the water supply system major capital program.

# **Major Programs and Services** Continued

#### **Sanitary Sewerage**

#### **Cleaning, Repairs and Maintenance Holes**

Maintain and operate the Region's sanitary sewerage collection system efficiently and effectively, undertaking spot repairs of damaged sanitary sewers, and scheduled cleaning of sanitary sewers and syphons.

#### **Sewer Connections**

Maintain the Region's sanitary sewer connection inventory efficiently and effectively, safeguarding the public and environment from any public health hazards and ensuring continuity of service.

#### **Depot Operations**

Support the delivery of sanitary sewerage infrastructure maintenance activities which include the maintenance, cleaning and repairs of sanitary sewers, maintenance holes and sewer connections.

#### **Water Pollution Control Plants and Pumping Stations**

The water pollution control plants and sanitary sewerage pumping stations treat and convey sanitary sewerage, ensuring it meets the discharge requirements prescribed by the MECP. The system is comprised of 11 treatment plants and 51 pumping stations spread across the Region.

#### **Duffin Creek Water Pollution Control Plant**

Operation of the plant, co-owned by the Regions of Durham and York, to treat sanitary sewage, ensuring it meets the discharge requirements prescribed by the MECP. The Duffin Creek Water Pollution Control Plant is one the largest water pollution control plants in Ontario.

#### **Regional Environmental Laboratory**

Operation of a certified laboratory, co-owned by the Regions of Durham and York, which provides testing services for water and wastewater monitoring for the Regions of Durham and York, local municipalities and private clients. Services are provided in accordance with the MECP License and laboratory accreditation for drinking water and wastewater requirements.

# **Major Programs and Services** Continued

#### **Engineering and Staff Support**

Support the delivery of capital projects and initiatives through planning, design and construction activities, including advancing the servicing of key Regional employment lands, providing real estate services for infrastructure projects including well head protection land acquisitions, maintaining linear infrastructure data within GIS systems, coordinating development applications with impacts to Regional services, providing technical support including water conservation programming, energy management guidance, oversight to the Region's Source Water Protection programs and supplying financial and administrative support services to all divisions within the Works Department.

#### **Facilities Management**

Provide overall lifecycle management of all Regional facilities. Services include the design and construction of Regional facilities, delivery of major repair and renovation projects, lifecycle maintenance and replacement strategies, delivering corporate security services, and the ongoing and preventative maintenance and overall operation of Regional facilities, properties and grounds.

#### Administration

The overall strategic planning and direction to all programs within the Works Department.

#### **Headquarters Shared Costs – Works - Sanitary Sewerage Portion**

The allocated share of costs attributable to Works Department – Sanitary Sewerage for the operation of Regional Headquarters for the operation of Regional Headquarters facility.

#### **Construction of Municipal Services**

Plan, design and construction of the sanitary sewerage system major capital program.

# **Strategic Priorities**

For 2022 some of the key priorities and planned actions focus on:

#### **Environmental Sustainability**



Accelerate the adoption of green technologies and clean energy solutions through strategic partnerships and investment with internal and external partners and academic institutions.



Continuation of Integrated Resource Recovery studies at water pollution control plants; implement programs to reduce emissions and use energy efficiently; and explore other energy resource recovery initiatives.



Protect, preserve and restore the natural environment including greenspaces, waterways, parks, trails, and farmlands by planning and implementing critical sanitary sewerage infrastructure identified through asset management planning.



Demonstrate leadership in sustainability and climate change action by mitigating the environmental impacts of projects and incorporating strategies in the construction and rehabilitation of Regional infrastructure and facilities by incorporating climate-friendly strategies.

# **Strategic Priorities** Continued

#### **Economic Prosperity**



Position Durham Region as the location of choice for business by servicing strategic employment lands; streamlining review and payment processes; and planning for growth. The Region has tendered 1 out of 8 contracts to service strategic employment lands in 2021, and a detailed design contract has been awarded for another project. Class EA work will commence for two projects in 2022. Two other projects will be led by developers with construction on one project anticipated for 2022.



Provide a supportive environment for agriculture and agri-food industries by maintaining beneficial re-use of treated municipal wastewater solids (biosolids) on agricultural lands; and working collaboratively with industry to promote growth while maintaining a sewer-use program.

#### **Service Excellence**



Optimize resources and partnerships to deliver exceptional quality services and value by continuing a "customer first" focus.



Collaborate for a seamless service experience by seeking new partnerships with local municipalities; developing a coordinated complaints log for Works to ultimately roll into myDurham311; and maintaining and expanding the service request system for addressing external concerns through a single point of contact.



Demonstrate commitment to continuous quality improvement and transparency through public engagement on all major public works initiatives in real time.

# **Strategic Priorities** Continued



Leverage the Enterprise Maintenance Management System for a coordinated complaints log and tool for public requests for work; modernizing the review and approval of development engineering submissions through the PlanIT platform; and modernizing data management and automation within the water supply and water pollution control plants.

#### **Community Vitality**



Review and expand system capacity to facilitate balanced growth to provide an adequate mix of attainable housing for residents at all ages and stages of life. Through revitalized infrastructure, we will ensure traditional neighbourhoods remain great places to live and work, and build complete communities that are walkable, well-connected and adequately served by nearby amenities.



Revitalize existing neighbourhoods and build complete communities that are walkable, well-connected, and have a mix of attainable housing through monitoring and assessing excess capacity available in existing sanitary sewer and water distribution systems.

# **Key Targets for 2022**

#### **Water Supply**

- Maintain and operate 2,669 kilometres of watermains 1.5% system growth over 2021
- Maintain and operate 28,864 valves 1.5% growth over 2021
- Inspect and maintain 16,960 fire hydrants 2.7% increase over 2021 inventory
- Maintain 184,260 water supply connections 1.1% system growth over 2021
- Treat 72,731 megalitres of water 6.2% increase over projections for 2021

#### **Sanitary Sewerage**

- 2,233 kilometres of gravity sanitary sewer maintained and operated 1.2% system growth over 2021
- 64 kilometres of sanitary sewerage forcemains maintained and operated consistent with 2021 inventory
- 95 siphons representing 9.5 kilometres of sanitary sewer maintained and operated
- 180,360 sanitary sewer connections maintained 1.1% system growth over 2021
- Treat a total of 181,179 megalitres of sanitary sewerage, a slight decrease from 2021, with 130,758 megalitres flowing through Duffin Creek Water Pollution Control Plant
- Analyze 60,000 samples for 200,000 tests at the Regional Environmental Laboratory consistent with 2021 levels

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net user-rate requirement



2022

**2021 Estimated Actuals** 

2021 Approved Budget

2022 Proposed Budget

Variance

%

Expense	S

Operating Expenses Subtotal	137,345	143,181	147,337	4,156	2.9%
Headquarters Shared Costs	2,250	2,250	2,306		
Contribution to Reserves / Reserve Funds	250	250	264		
Major Repairs & Renovations	1,516	1,601	788		
Minor Assets & Equipment	105	12	441		
Property Taxes	5,243	5,206	5,341		
Financial Expenses	2,544	2,689	2,887		
Leased Facilities Expenses	41	43	43		
Contracted Services	4,432	4,539	4,274		
Professional Services	1,375	1,839	2,240		
Vehicle Operations	3,747	3,854	4,177		
Equipment Maintenance & Repairs	4,334	4,095	3,762		
Buildings & Grounds Operations	4,424	4,164	4,822		
Materials & Services	8,042	8,180	8,538		
Computer Maintenance & Operations	734	893	901		
Chemicals	8,474	8,126	8,747		
Utilities	18,244	20,850	20,155		
Supplies	8,073	7,775	8,041		
Communications	1,393	1,106	1,093		
Personnel Related	1,450	2,168	2,193		
Personnel Expenses	60,674	63,541	66,324		

Financial Details: Summary by Ac	count (\$,000's)	Provides the gross expenditures capital - and the resulting net us	and revenues - including both op er-rate requirement	perating and C	Continued
Durham Budget	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variar \$	nce %
Internal Transfers & Recoveries				·	
NextGen Fees	46	46	46		
Communications Charge	357	357	362		
Corporate IT Charge	321	321	321		
Corporate HR Charge	160	160	160		
Health Charge	25	25	-		
Works-General Administration Charge	3,074	3,074	3,138		
Works-Facilities Management Charge	1,432	1,432	1,546		
Recovery - Ajax WSP - Labour	(3)	(3)	(4)		
Recovery - Works-General Tax	(338)	(338)	(338)		
Recovery - Regional Environmental Lab	(93)	(93)	(93)		
Internal Transfers & Recoveries Subtotal	4,981	4,981	5,138	157	3.2%
Gross Operating Expenses	142,326	148,162	152,475	4,313	2.9%
Capital Expenses					
New	1,853	1,853	3,111		
Replacement	7,521	7,521	9,184		
Major Capital	168,755	168,755	254,764		
Capital Expenses Subtotal	178,129	178,129	267,059	88,930	49.9%
Total Expenses	320,455	326,291	419,534	93,243	28.6%
Revenues and Financing					
Operating Revenue					
Fees & Service Charges	(5,037)	(5,906)	(6,053)		
Sale of Publications	(13)	(23)	(19)		
Rents	(35)	(47)	(48)		

(1,273)

(31,001)

(3,478)

(28,437)

Sundry Revenue

Revenue from Municipalities

(1,274)

(31,445)

Financial Details: Summary by Ac	s and revenues - including both op ser-rate requirement	erating and Co	ontinued		
Durham Budget	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Variand \$	ce %
Revenue from Related Entities	(6)	(6)	(6)		
Operating Revenue Subtotal	(37,007)	(38,256)	(38,845)	(589)	1.5%
Capital Financing					
Sewer Residential DC	(22,581)	(22,581)	(25,703)		
Sewer Commercial DC	(1,456)	(1,456)	(2,341)		
Sewer Industrial DC	(1,707)	(1,707)	(192)		
Water Residential DC	(26,536)	(26,536)	(63,793)		
Water Commercial DC	(714)	(714)	(2,420)		
Water Industrial DC	(1,460)	(1,460)	(1,607)		
Servicing of Employment Lands RF	(1,218)	(1,218)	(1,003)		
Asset Management Reserve Fund	(14,535)	(14,535)	(14,898)		
Recovery from York	(15,672)	(15,672)	(63,388)		
Developer Contributions	(14,792)	(14,792)	-		
Federal Grant	(15)	(15)	(93)		
Recovery from Reserve Funds - Capital	(160)	(160)	(797)		
Rate Stabilization Reserve Fund	-	-	(8,564)		
Capital Financing Subtotal	(100,846)	(100,846)	(184,799)	(83,953)	83.2%
Total Revenues and Financing	(137,853)	(139,102)	(223,644)	(84,542)	60.8%
Works - Water Supply System and Sanitary Sewerage System Total	182,602	187,189	195,890	8,701	4.6%

# Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting user-rate requirement for each major program and service

Durham S	2021		2021 A	pproved B	udgets		2022 Proposed Budgets				Varia	nce	
Durham Budget	Estimated Actuals	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Works - Water Supply													
1 Watermain Cleaning and Repairs	3,511	3,691	-	-	-	3,691	3,545	-	-	-	3,545	(146)	
2 Valves and Hydrants	2,276	3,042	-	-	(767)	2,275	3,255	-	-	(853)	2,402	127	
3 Water Connections	4,027	4,281	-	-	(489)	3,792	4,725	-	-	(497)	4,228	436	
4 Water Meter Repair and Testing	423	562	-	-	(131)	431	594	-	-	(133)	461	30	
5 Depot Operations	6,019	6,163	40	-	(141)	6,062	6,220	331	-	(136)	6,415	353	
6 Water Supply Plants – Plants East	3,486	3,368	235	-	(89)	3,514	3,332	235	-	(89)	3,478	(36)	
7 Water Supply Plants – Plants Central	15,853	14,226	2,348	-	(103)	16,471	14,602	435	-	(103)	14,934	(1,537)	
8 Water Supply Plants – Plants North	2,674	2,882	100	-	(100)	2,882	3,011	30	-	(30)	3,011	129	
9 Sun Valley Co-Operative Water System	-	29	-	-	(29)	_	30	-	-	(30)	_	-	
10 SCADA Systems	200	-	200	-	-	200	-	-	-	-	-	(200)	
11 Engineering and Staff Support	6,790	7,835	335	-	(617)	7,553	8,293	433	-	(666)	8,060	507	
12 Facilities Management	9,011	7,514	1,632	-	(29)	9,117	8,184	1,971	(67)	(977)	9,111	(6)	
13 Administration	312	335	-	-	-	335	342	-	-	-	342	7	
14 Headquarters Shared Cost -													
Works - Water Supply Portion	1,125	1,125	-	-	-	1,125	1,153	-	-	-	1,153	28	
15 Construction of Municipal Services	41,892	-	76,337	-	(34,445)	41,892	_	118,304	-	(73,943)	44,361	2,469	
Works - Water Supply Subtotal	97,599	55,053	81,227	-	(36,940)	99,340	57,286	121,739	(67)	(77,457)	101,501	2,161	2.2%

Financial Details: Summary by Program (\$,000's)  Provides the total operating expense, capital expense, subsidy, other revenue and the resulting user-rate requirement for each major program and service									Con	tinued				
[	Durham \	2021		2021 Approved Budgets					2022 P	roposed B	udgets		Varia	nce
	Durham Budget 202	Estimated Actuals	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Wor	ks - Sanitary Sewerage System													
1	Cleaning, Repairs and Maintenance Holes	2,112	2,143	-	-	-	2,143	2,188	-	-	-	2,188	45	
2	Sewer Connections	2,572	3,418	-	_	(953)	2,465	3,567	-	-	(1,011)	2,556	91	
3	Depot Operations	3,377	3,407	40	_	(32)	3,415	3,492	331	-	(29)	3,794	379	
4	WPCPs and Pumping Stations	25,456	25,496	1,303	_	(264)	26,535	25,240	2,196	-	(214)	27,222	687	
5	Duffin Creek WPCP											-		
	(a) Management Committee	871	2,796	-	_	(1,840)	956	2,836	-	-	(1,771)	1,065	109	
	(b) Duffin Creek Plant	4,931	30,065	1,587	-	(26,158)	5,494	30,313	2,494	-	(27,171)	5,636	142	
	(c) Duffin Creek Tech Support	46	226	-	_	(184)	42	231	-	-	(189)	42	-	
	(d) Duffin Creek Administration	547	2,931	-	-	(2,384)	547	3,019	-	-	(2,472)	547	_	
	(e) Duffin Creek Facility	431	2,025	180	(15)	(1,775)	415	2,000	550	-	(2,067)	483	68	
	Total Duffin Creek WPCP	6,826	38,043	1,767	(15)	(32,341)	7,454	38,399	3,044	=	(33,670)	7,773	319	
6	Regional Environmental Laboratory	529	3,083	196	-	(2,819)	460	3,213	1,057	-	(3,660)	610	150	
7	Engineering and Staff Support	6,028	7,461	582	_	(895)	7,148	8,076	197	_	(962)	7,311	163	
8	Facilities Management	9,078	8,595	596	_	(5)	9,186	9,516	2,035	(26)	(952)	10,573	1,387	
9	Administration	320	338	-	-	-	338	345	-	-	-	345	7	
10	Headquarters Shared Cost -													
	Works - Sanitary Sewerage Portion	1,125	1,125	-	_	-	1,125	1,153	-	_	_	1,153	28	
11	Construction of Municipal Services	27,580	-	92,418	-	(64,838)	27,580	-	136,460	-	(105,596)	30,864	3,284	
Wor	ks - Sanitary Sewerage Subtotal	85,003	93,109	96,902	(15)	(102,147)	87,849	95,189	145,320	(26)	(146,094)	94,389	6,540	7.4%
	ks - Water Supply System and Sanitary erage Total	182,602	148,162	178,129	(15)	(139,087)	187,189	152,475	267,059	(93)	(223,551)	195,890	8,701	4.6%

# Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

<b>■</b> Durham ≅	2021	2022	Forecast					
Durham Budget	Approved Budget	Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
Water Supply								
Capital Expenditures								
Linear Infrastructure	37,167	43,668	118,859	80,027	49,998	93,920	186,180	528,984
Building & Structures	15,556	64,013	123,070	72,604	264,402	29,851	294,465	784,392
Machinery & Equipment	24,075	8,163	10,021	12,271	14,615	5,686	13,436	56,029
Inforrmation Technology Infrastructure	380	1,278	6,687	11	2,511	5,022	27	14,258
Vehicles	244	304	168	25	25	25	75	318
Furniture & Fixtures	130	88	29	20	13	13	42	117
Allowances & Other Provisions	3,675	4,225	5,116	3,425	4,025	4,425	24,875	41,866
Capital Expenditure Subtotal	81,227	121,739	263,950	168,383	335,589	138,942	519,100	1,425,964
Capital Financing								
Water Residential DC	26,536	63,793	140,402	48,623	45,973	31,375	65,875	332,248
Water Commercial DC	714	2,420	5,071	2,331	2,661	1,845	6,074	17,982
Water Industrial DC	1,459	1,607	9,434	-	3,023	2,955	6,740	22,152
Reserve Fund - Asset Management	5,486	5,623	13,458	5,907	6,455	6,716	33,276	65,812
Reserve Fund - Water Rate Stabilization	-	932	24,016	6,400	75,883	-	-	106,299
Equipment Replacement Reserve		33	-	-	-	-	-	-
Reserve Fund- Servicing of Employment Lands	250	500	2,384	-	1,600	-	-	3,984
Developer Contributions		-	-	7,000	209	-	73,973	81,182
Subsidy / Grant		67	-	-	-	-	-	-
Debentures - DC Funded		-	10,000	38,068	129,097	20,000	64,505	261,670
User Rate	46,782	46,764	59,185	60,054	70,688	76,051	268,657	534,635
Capital Financing Subtotal	81,227	121,739	263,950	168,383	335,589	138,942	519,100	1,425,964
Total Capital Water Supply	81,227	121,739	263,950	168,383	335,589	138,942	519,100	1,425,964

Financial Details: Summary of Capita	al (\$,000's)		nary of the current arized by asset type				nd proposed	Continued	
Durham S	2021	2022		Forecast					
Durham Budget	Approved Budget	Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total	
Sanitary Sewerage									
Capital Expenditures									
Linear Infrastructure	46,991	26,299	167,565	54,124	87,338	35,252	390,095	734,374	
Building & Structures	16,921	20,715	49,804	123,404	39,730	201,400	280,450	694,788	
Machinery & Equipment	27,116	91,956	115,634	12,917	113,709	3,231	42,886	288,377	
Inforrmation Technology Infrastructure	1,828	3,008	948	1,780	2,154	441	1,980	7,303	
Vehicles	44	379	625	25	25	25	75	775	
Furniture & Fixtures	127	88	32	16	16	16	59	139	
Allowances and Other Provisions	3,875	2,875	5,595	3,625	4,425	4,325	21,375	39,345	
Capital Expenditure Subtotal	96,902	145,320	340,203	195,891	247,397	244,690	736,920	1,765,101	
Capital Financing									
Sewer Residential DC	22,581	25,703	55,609	32,004	25,478	23,713	45,638	182,442	
Sewer Commercial DC	1,456	2,341	8,106	4,875	2,387	2,486	7,251	25,105	
Sewer Industrial DC	1,707	192	10,750	3,035	3,636	3,238	10,858	31,517	
Reserve Fund - Environmental Lab	160	750	-	-	-	_	-	-	
Reserve Fund - Sewer Rate Stabilization	-	7,632	83,495	21,288	28,360	60,771	-	193,914	
Reserve Fund - Servicing of Employment Lands	968	502	843	3	571	3	1,777	3,197	
Equipment Replacement Reserve		14	-	-	-	_	-	- -	
Reserve Fund - Asset Management	9,049	9,275	13,832	19,377	14,988	10,500	55,160	113,857	
Recovery From York	15,672	63,388	90,889	2,070	97,306	1,740	260,965	452,970	
Developer Contribution	14,792	-	-	-	-	_	-	-	
Subsidy / Grant	15	26	-	-	-	_	-	-	
Debentures - DC Funded	-	-	35,203	71,439	12,118	83,185	-	201,945	
User Rate	30,502	35,497	41,476	41,800	62,553	59,054	355,271	560,154	
Capital Financing Subtotal	96,902	145,320	340,203	195,891	247,397	244,690	736,920	1,765,101	
Total Capital Sanitary Sewerage	96,902	145,320	340,203	195,891	247,397	244,690	736,920	1,765,101	
Total Capital Water Supply and Sanitary Sewerage	178,129	267,059	604,153	364,274	582,986	383,632	1,256,020	3,191,065	

# **Details of Budget Changes**

Strategic Investments – Water Supply	<b>2022 Impact</b> (\$ 000's)
	(\$ 000 \$)
New positions – details of the 9.001 FTEs are provided in Staffing Details	568
Additional provision to address increased repairs to infrastructure and growth in inventory	270
Additional snow removal and salting to respond to changing weather patterns	247
Increasing vehicle operation to respond to more infrastructure issues in the field driven by growth and the age of infrastructure	316
Utilities from Seaton Reservoir: A new account has been established for 2022 for the new Seaton Zone 4 Reservoir and Zone 5 Pumping Station including a Bulk Water Filling Station currently under construction	227
Professional services to support environmental and sustainability services, implementation of the Enterprise Maintenance Management System and technical depot administration	127
Additional training to maintain legislative requirements and utilize new technology	48
Replacement of and maintenance for equipment at Regional facilities including backflow preventor devices that reduce the risk of contamination to water sources	87
Additional provision to address increasing repair costs of equipment	104
Net increase in capital investment – see detailed project listing in Appendix A	(61)
Strategic Investments – Water Supply Subtotal	1,933

Base Adjustments – Water Supply	<b>2022 Impact</b> (\$ 000's)
Economic increases	285
Annualization of 5.047 FTEs approved in the 2021 budget	183
Inflationary increases	367
Utility savings	(564)

Details of Budget Changes Continued	
Increase in Water Supply's share of costs for the operation and maintenance of Regional Headquarters	28
Line-by-line review savings	(71)
Base Adjustments – Water Supply Subtotal	228
Net Changes – Water Supply	2,161
Strategic Investments – Sanitary Sewerage	<b>2022 Impact</b> (\$ 000's)
New positions – details of the 7.519 FTEs are provided in Staffing Details	500
Part-time salaries to support laboratory testing and wastewater treatment	79
Professional services to support environmental and sustainability services, implementation of the Enterprise Maintenance Management System, technical depot administration, asset management and cyber security activities	233
Replacement of and maintenance for equipment at Regional facilities including backflow preventor devices that reduce the risk of contamination to water sources	193
Implementation of the Integrated Water SCADA system from which all the water systems throughout the Region will be monitored and controlled 24/7/365	109
Additional snow removal and salting to respond to changing weather patterns	351
Net increase in capital investment – see detailed project listing in Appendix B	5,000
Strategic Investments – Sanitary Sewerage Subtotal	6,465

# **Details of Budget Changes** Continued

Base Adjustments – Sanitary Sewerage	<b>2022 Impact</b> (\$ 000's)
Economic increases	202
Annualization of 2.909 FTEs approved in the 2021 budget	51
Inflationary increases	512
Utility savings	(44)
Line-by-line review savings	(674)
Increase in Sanitary Sewerage's share of costs for the operation and maintenance of Regional Headquarters	28
Base Adjustments – Sanitary Sewerage Subtotal	75
Net Changes – Sanitary Sewerage	6,540
Net Changes Works - Water Supply and Sanitary Sewerage	8,701

<sup>\*</sup>Note that impacts are net of recoveries

Staffing Details		
Water Supply	Full Time	<b>Equivalents</b> (FTE's)
2021 Approved Complement		<u>194.656</u>
Position Transfer		
Manager of Waste Services transferred from Waste Administration to Facilities Maintenance and Operations. (Note: position is shared with Sanitary Sewerage, Works General Tax and Waste Management)	0.271	
Enterprise Maintenance Management System Technical Assistant transferred from Traffic Payroll Clearing to Works Financial Services. (Note: position is shared with Sanitary Sewerage, Works General Tax and Waste Management)	0.250	
Total Position Transfer		<u>0.521</u>
Proposed New Positions		
District Technician – to support the implementation of new technology and new		
software programs at the Sunderland Depot and Scugog Depot. (Note: position is shared with Sanitary Sewerage and Works General Tax)	0.444	
Senior Project Coordinator – to support new projects including those related to GHG reduction. (Note: position is shared with Sanitary Sewerage, Works General Tax and Waste Management)	0.271	
Policy Analyst – to review and plan for the long-term needs of Regional facilities including responding to new and anticipated legislative changes. (Note: position is shared with Sanitary Sewerage, Works General Tax and Waste Management)	0.271	
Project Engineer – to support the delivery of capital facility projects including infrastructure renewal in alignment with the Region's Asset Management Plan and prudent asset management practices. (Note: position is shared with Sanitary Sewerage)	0.530	
Works Technician 5 – to support the delivery of capital facility projects including infrastructure renewal in alignment with the Region's Asset Management Plan and prudent asset management practices and new and changing provincial policy implementation. (Note: position is shared with Sanitary Sewerage)	0.530	

# Staffing Details Continued

Senior Project Coordinator – to support the increased volume review, of administration of complex construction tenders. (Note: these two positions with Sanitary Sewerage and Works General Tax)	
Limnologist/Hydrologist – to lead studies and conduct modelling for the Collaborative Group and the Lake Ontario Water Quality Forecasting S position is shared with Sanitary Sewerage)	
Business Analyst – to support the implementation of the Enterprise Management System with access, configuration and data loading. (Not shared with Sanitary Sewerage, Works General Tax and Waste Management	e: position is 0.250
Project Manager – to provide leadership to the implementation of the Maintenance Management System including coordinating system configurationality changes. (Note: position is shared with Sanitary Sewerage General Tax and Waste Management)	guration and
Leasing Specialist – to support increasing leasing volumes and signific management issues. (Note: position is shared with Sanitary Sewerage, Tax and Waste Management)	•
System Mechanic – maintenance and monitoring of operational building (Note: position is shared with Sanitary Sewerage, Works General Tax a Management)	
Works Technician 5 – to support the delivery of maintenance projects. is shared with Sanitary Sewerage, Works General Tax and Waste Man	• • • • • • • • • • • • • • • • • • • •
Mobile Maintenance Mechanic – to provide more rapid response and c orders so issues are addressed in a timely manner	losure to work 0.271
Security Technician 3 –to support new and continuously evolving corposystems. (Note: position is shared with Sanitary Sewerage, General Tamanagement)	•
Maintenance Operator – to support the implementation of the new Integer SCADA system and allow for continuous remote monitoring of the East	
SCADA Technologist – to support the new Integrated Water SCADA sy	vstem 2.000

Staffing Details Continued		
SCADA Technologist WAN specialist – to provide SCADA communications to all water supply facilities in the Region of Durham	1.000	
Total Proposed New Positions		<u>9.001</u>
Water Supply Subtotal		204.178

Sanitary Sewerage	Full Time E	quivalents (FTE's)
2021 Approved Complement		270.538
Position Transfer  Manager of Wests Services transferred from Wests Administration to Equilities		
Manager of Waste Services transferred from Waste Administration to Facilities Maintenance and Operations. (Note: position is shared with Water Supply, General Tax and Waste Management)	0.386	
Enterprise Maintenance Management System Technical Assistant transferred from Traffic Payroll Clearing to Works Financial Services. (Note: position is shared with Water Supply, General Tax and Waste Management)	0.400	
Total Position Transfer		<u>0.786</u>
Proposed New Positions		
District Technician – to support the implementation of new technology and new software programs at the Sunderland Depot and Scugog Depot. (Note: position is shared with Water Supply and Works General Tax)	0.190	
Senior Project Coordinator – to support new projects including those related to GHG reduction. (Note: position is shared with Water Supply, Works General Tax and Waste Management)	0.386	

# **Staffing Details** Continued

Policy Analyst – to review and plan for the long-term needs of Regional facility including responding to new and anticipated legislative changes. (Note: position is shared with Water Supply, Works General Tax and Waste Management)	0.386
Project Engineer – to support the delivery of capital facility projects including infrastructure renewal in alignment with the Region's Asset Management Plan and prudent asset management practices. (Note: position is shared with Water Supply)	0.470
Works Technician 5 – to support the delivery of capital facility projects including infrastructure renewal in alignment with the Region's Asset Management Plan and prudent asset management practices and new and changing provincial policy implementation. (Note: position is shared with Water Supply)	0.470
Senior Project Coordinator – to support the increased volume review, coordination and administration of complex construction tenders. (Note: these two positions are shared with Water Supply and Works General Tax)	0.514
Limnologist/Hydrologist – to lead studies and conduct modelling for the Ontario Collaborative Group and the Lake Ontario Water Quality Forecasting System. (Note: position is shared with Water Supply)	0.539
Business Analyst – to support the implementation of the Enterprise Maintenance Management System with access, configuration and data loading. (Note: position is shared with Water Supply, Works General Tax and Waste Management)	0.400
Project Manager – to provide leadership to the implementation of the Enterprise Maintenance Management System including coordinating system configuration and functionality changes. (Note: position is shared with Water Supply, Works General Tax and Waste Management)	0.400
Leasing Specialist – to support to increasing leasing volumes and significant change management issues. (Note: position is shared with Water Supply, Works General Tax and Waste Management)	0.220
System Mechanic – maintenance and monitoring of operational building systems. (Note: position is shared with Water Supply, Works General Tax and Waste Management)	0.386

# Staffing Details Continued

otal Complement Works - Water Supply and Sanitary Sewerage		483.021
anitary Sewerage Subtotal		278.843
otal Proposed New Positions		<u>7.519</u>
Maintenance Operator – to support increased instrumentation and electrical equipment data like York Durham metering	1.000	
Clerk 3 – to support the daily operations of the Courtice WPCP	1.000	
Security Technician 3 – to support new and continuously evolving corporate security systems. (Note: position is shared with Water Supply, General Tax and Waste Management)	0.386	
Mobile Maintenance Mechanic – to provide more rapid response and closure to work orders so issues are addressed in a timely manner	0.386	
Works Technician 5 – to support the delivery of maintenance projects. (Note: position is shared with Water Supply, Works General Tax and Waste Management)	0.386	

# **Looking Forward**

Water supply and sanitary sewerage systems support residents, businesses and institutions by providing public infrastructure, reliable service and expertise so that healthy and sustainable communities thrive. To support these commitments the Region continues to modernize operations through a variety of initiatives including:

- the implementation of the Enterprise Maintenance Management System resulting in a move from paper-based information processing to a comprehensive work management system, capturing more accurate maintenance activities and information;
- the utilization of technology such as drones, sonar and submersible cameras for inspections and assessments; and innovative mapping technology;
- implementation of recommendations from the Public Facing Service Modernization project, including web-based forms and payment options;
- continued enhancements to the online permitting system including adding additional permits to the system;
- active participation in the Low Carbon Fleet Strategy development and the development of the Corporate Climate Change Strategic Framework;
- progress towards the establishment of the Durham Building Standard, providing guidelines including energy
  efficiency, greenhouse gas emission reductions and employee inclusion for all projects related to the construction
  or renovation/retrofit of Regional facilities;
- future implementation of recommendations from Integrated Resource Recovery Studies for Water Pollution Control Plants;
- development of a GHG Emissions Management Strategy for Water Supply and Sanitary Sewerage Facilities; and
- initiate, in conjunction with utility finance staff, a three-year project, starting in 2022, to retrofit existing water meters with radio frequency remote reading devices (RF) to eliminate manual meter readings. The total estimated cost of this initiative over the three period is \$10.0 million to be funded from the Water Rate Stabilization Reserve Fund and included in the Utility Finance portion of the Consolidated Water Supply and Sanitary Sewerage Business Plans and Budget. This is a significant enhancement from a customer service perspective and has been much anticipated as the follow up step to the MyDurhamWater project.

The Region will continue to leverage long-term financial planning to chart a response to some of the significant challenges ahead which include: leading infrastructure renewal (in alignment with the Region's Asset Management Plan and prudent asset management practices), preparing for projected Regional growth and new development which will increase demands for Regional services, and major plant expansions and infrastructure construction projects (including

# **Looking Forward** Continued

the servicing of employment lands and infrastructure constructed to service developments in Seaton in Pickering, West Whitby, Courtice and Newcastle in Clarington, and in North Oshawa).

As part of these long-term financial planning efforts the Region continues to monitor its SCADA WAN which provides wireless communication to approximately 75 water sites. The existing 3650-3700Mhz frequency band used is regulated by Innovation, Science and Economic Development Canada (ISED). ISED has planned to terminate all radio licenses in the Region's current band to reallocate for 5G cellular communications and provisioning of frequencies to lesser served areas. Also, ISED has allocated a new frequency band for users displaced by this decision, which means that the Region must discontinue use of the current frequency band by March 31, 2025. The Works Department is expecting this frequency band reallocation decision will result in the replacement of radio units, antennas, routers, cabling and communication panel modifications. The Region has included \$3 million in the capital budget and forecast to help address these challenges.

Further, in alignment with Regional Council's commitment to confront climate change, a core element in the design and construction of Regional infrastructure is sustainability - using best practices and innovations developed through inhouse research and partnerships with academia. The Region will continue to identify and evaluate potential investments in technology and systems – in partnership with local municipalities – to promote sustainable infrastructure and mitigate climate impacts.

Appendix A: 2022 Water Supply Cap	ital Proje	cts (\$,000's)		Provides finar	ncing details for ca	apital projects p	proposed in 2022	2. See Appendix	B for the comp	orehensive 2022	capital budget a	and 2023-2031 t	orecast		
Durham 8						2022	Proposed Fina	ncing				2022	Approved		Total
Durham Budget	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	User Rate	Proposed Budget	Funding Prior to 2022	Forecast 2023-2031	Project to 2031
Water Supply															
Linear Infrastructure															
Allowance for unknown requirements in 3 conjunction with area municipality road programs	-	-	-	-	-	-	-	-	-	-	200	200	-	1,800	2,000
Area Municipality Road Program - Replacement of deficient watermains and/or 6 construction of required works in conjunction with the City of Oshawa Road Program	-	-	-	-	-	-	-	-	-	-	450	450	-	9,900	10,350
Area Municipality Road Program - Replacement of deficient watermains and/or 8 construction of required works in conjunction with the Municipality of Clarington Road Program	-	-	-	-	-	-	-	-	-	-	670	670	-	4,330	5,000
Area Municipality Road Program - Replacement of deficient watermains and/or 9 construction of required works in conjunction with the Town of Ajax Road Program	-	-	-	-	-	-	-	-	-	-	125	125	-	3,700	3,825
Area Municipality Road Program - Replacement of deficient watermains and/or 12 construction of required works in conjunction with the Township of Scugog Road Program	-	-	-	-	-	-	-	-	-	-	525	525	-	2,467	2,992
Area Municipality Road Program - Replacement of deficient watermains and/or 13 construction of required works in conjunction with the Township of Uxbridge Road Program	-	-	-	-	-	-	-	-	-	-	200	200	-	2,430	2,630
Cemetery Rd. from Toronto St to 600 m 16 northerly - required to loop the watermain and system security, Uxbridge	-	-	-	-	-	<u>-</u>	-	-	-	-	135	135	544	-	679

Appendix A: 2022 Water Supply Cap	ital Proje	ects (\$,000's)		Provides finan	cing details for ca	apital projects p	roposed in 2022	. See Appendix	B for the comp	rehensive 2022	? capital budget a	nd 2023-2031 f	orecast	C	ontinued
Durham 2						2022	Proposed Fina	ncing				2022	Approved		Total
Durham Budget 202	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	User Rate	Proposed Budget	Funding Prior to 2022	Forecast 2023-2031	Project to 2031
Control Valve repair on the Townline Rd. 18 feedermain between Nash Rd. and Adelaide Ave., Oshawa/Courtice	-	-	-	-	-	-	-	-	-	-	250	250	-	-	250
Depots - Replacement of polybutylene service connections in various locations	-	-	-	-	-	-	-	-	-	-	100	100	-	-	100
21 Erosion protection Crystal Beach Boulevard watermain	-	-	-	-	-	-	-	-	-	-	200	200	344	560	1,104
29 Main St. from Station St. to Winter Rd., Clarington	-	-	-	-	-	-	-	-	-	-	230	230	-	675	905
Rehabilitation of existing watermains in various locations.	-	-	-	-	-	-	-	-	-	-	3,000	3,000	-	37,000	40,000
Replacement of a watermain on Olive Ave from Simcoe St. to Drew St., Oshawa	-	-	-	-	-	-	-	-	-	-	500	500	1,650	-	2,150
Replacement of a watermain on Pickering 48 Beach Rd. from Foord Rd. to Hewitt Cres., Ajax	-	-	-	-	-	-	-	-	-	-	100	100	-	-	100
Replacement of a watermain on Simcoe St. 52 South and easement from Erie St. to Albert St., Oshawa	-	-	-	465	-	-	-	-	-	-	-	465	100	-	565
Replacement of a watermain on Thorncroft 53 Cres. from Billingsgate Cres. to Billingsgate Cres., Ajax	-	-	-	100	_	-	-	-	-	-	-	100	-	670	770
Replacement of a watermain on Veterans 55 Rd. from R.R. 35 Wilson Rd. to R.R. 56 Farewell St., Oshawa	-	-	-	690	_	-	-	-	-	-	-	690	200	-	890
59 Replacement of hydrants, various locations	-	-	-	-	-	-	-	-	-	-	200	200	-	3,600	3,800
Replacement of lead service connection in various locations		-	-	-	-	-	_	-	-	-	500	500	-	29,000	29,500
61 Replacement of valves, various locations	-	-	-	-	-	-	<del>-</del>	<u>-</u>	-	-	400	400	-	6,350	6,750

Appendix A: 2022 Water Supply Cap	ital Proje	ects (\$,000's)		Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecas											cast Continued			
Durham 2					2022 Proposed Financing							2022	Approved		Total			
Durham Budget	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	User Rate	Proposed Budget	Funding Prior to 2022	Forecast 2023-2031	Project to 2031			
Replacement of watermain on Baseline Rd. 64 East from Liberty St. to Mearns Ave., Bowmanville	-	-	-	350	-	-	-	-	-	-	-	350	-	1,000	1,350			
Replacement of watermain on Bay St. from Mill St. to Main St., Beaverton	-	-	-	149	-	-	-	-	-	-	-	149	595	-	744			
Replacement of watermain on Bay St. from Osborne St. to Mill St., Beaverton	-	-	-	100	-	-	-	-	-	-	-	100	400	-	500			
Replacement of watermain on Bay St. from Union St. to Osborne St., Beaverton	-	-	-	161	-	-	-	-	-	-	-	161	545	-	706			
71 Replacement of watermain on Caleb St. from Clarke St. to Queen St., Port Perry	-	-	-	-	-	-	-	-	-	-	1,200	1,200	350	-	1,550			
Replacement of watermain on Church St. from Osborne St. to Mill St., Beaverton	-	-	-	143	-	-	-	-	-	-	-	143	570	-	713			
Replacement of watermain on East Shore Dr./Port Darlington Rd. from Lake Rd. to Bowmanville Water Supply Plant, Bowmanville	-	-	-	500	-	-	-	-	-	-	-	500	-	1,750	2,250			
Replacement of watermain on Euclid St. 81 from Dundas St. to 75 m north of John St., Whitby	-	-	-	-	-	-	-	-	-	-	120	120	180	-	300			
Replacement of watermain on Holland St. from Veterans Rd. to Bloor St, Oshawa	-	-	-	95	-	-	-	-	-	-	-	95	260	-	355			
Replacement of watermain on Krosno Blvd. 92 from Liverpool Rd. E. to Fanshaw Place, Pickering	-	-	-	1,500	-	-	-	-	-	-	-	1,500	100	-	1,600			
94 Replacement of watermain on Mill St. from Church St. to Bay St., Beaverton	-	-	-	96	-	-	-	-	-	-	-	96	385	-	481			
Replacement of watermain on R.R. 26 (Thickson Rd.) from 84 m north of William Smith Dr. to 60 m south of William Smith Dr., Whitby	-	-	-	-	-	-	-	-	-	-	100	100	360	-	460			
Replacement of watermain on RR 56 102 Farewell St. from Canadian National Railway to Bloor St., Oshawa	-	-	-	360	-	-	-	-	-	-	-	360	470	-	830			

Appendix A: 2022 Water Supply Cap	ital Proje	cts (\$,000's)		Provides finan	cing details for ca	apital projects p	proposed in 2022	2. See Appendix	B for the comp	orehensive 2022	capital budget a	nd 2023-2031 t	orecast	C	ontinued
Durham 8						2022	Proposed Fina	ncing				2022	Approved		Total
Durham Budget	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	User Rate	Proposed Budget	Funding Prior to 2022	Forecast 2023-2031	Project to 2031
Replacement of watermain on Simcoe St. 104 from Canadian National Railway to John St., Beaverton	-	-	-	210	-	-	-	-	-	-	-	210	100	565	875
Replacement of watermain on Simcoe St.  106 from Union St. to 480 m south of Union St., Beaverton	-	-	-	208	-	-	-	-	-	-	-	208	830	-	1,03
Replacement of watermain on Water St. 109 from the Whitby WSP to Breakwater SSPS, Whitby	-	-	-	-	-	-	-	-	-	-	100	100	-	670	770
110 Ritson Rd. from Taunton Rd. to Conlin Rd., Oshawa	-	-	-	-	-	-	-	-	-	-	150	150	-	1,000	1,15
116 Thickson Rd. from Wentworth St. to Canadian National Railway Bridge, Whitby	-	-	-	-	-	-	-	-	-	-	242	242	215	-	45
117 Thickson Rd./Wentworth St. Culvert rehabilitation	-	-	-	-	-	-	-	-	-	-	130	130	-	760	89
118 Thornton Rd. from King St. to Stellar Dr., Whitby/Oshawa	-	-	-	-	-	-	-	-	-	-	225	225	-	1,190	1,41
119 Water Meter installation and replacement, Whitby	-	-	-	-	-	-	-	-	-	-	2,000	2,000	-	46,800	48,80
Water works to rectify identified system 120 deficiencies independent of road programs in various locations	-	-	-	-	-	-	-	-	-	-	600	600	-	7,800	8,400
121 Watermain and valve impovements at Brock Rd. and Montgomery Park Rd., Pickering	-	-	-	-	-	-	-	-	-	-	150	150	-	750	900
Watermain on Concession Rd. 5 from 124 Cedar Beach Rd. to 850 m east of Cedar Beach Rd., Beaverton	-	-	-	-	-	-	-	-	-	-	1,990	1,990	1,760	-	3,75
Watermain on Concession Rd. 5 to service 125 the westerly portion of the Beaverton Avenue Employment Area A, Brock	-	-	-	500	-	-	-	-	-	-	-	500	250	2,200	2,950

Appendix A: 2022 Water Supply Cap	ital Proje	cts (\$,000's)		Provides finar	ncing details for ca	and 2023-2031 i	forecast	Continued							
Durham						2022	Proposed Fina	ncing				2022	Approved		Total
Durham Budget	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	User Rate	Proposed Budget	Funding Prior to 2022	Forecast 2023-2031	Project to 2031
Watermain replacement at Highway 401 131 and Wilson Rd., in conjunction with the MTO, Oshawa	-	-	-	-	-	-	-	-	-	-	250	250	-	2,750	3,000
Watermain replacement in conjunction with 132 the Metrolinx Toronto East Rail Corridor expansion to Bowmanville	-	-	-	-	-	-	-	-	-	-	500	500	-	3,000	3,500
Zone 1 feedermain from Whitby Water 139 Supply Plant to Thornton Rd., Whitby/Oshawa	-	-	-	-	-	<del>-</del>	176	7,008	-	-	816	8,000	9,100	33,900	51,000
Zone 1 feedermain on Lambs Rd. from Hwy 145 No. 2 King St. to Zone 1 Liberty Street Reservoir, Bowmanville	-	-	-	-	-	-	22	876	-	-	102	1,000	15,000	21,000	37,000
Zone 1 feedermain on Manning Rd. from Anderson St. to Hydro corridor., Whitby	-	-	-	-	-	-	9	350	-	-	41	400	-	1,630	2,030
Zone 3 feedermain on Anderson St. and 155 Watford St. from Clair Ave. to Carnwith Dr., Whitby	-	-	-	-	-	-	169	6,745	-	-	785	7,699	-	-	7,699
Zone 3 feedermain on Anderson St. from Conlin Rd. to Clair Ave., Whitby	-	0	-	-	-	-	119	4,730	-	-	551	5,400	-	-	5,400
Linear Infrastucture Subtotal			-	5,627	-	-	495	19,709	-	-	17,837	43,668	34,308	230,997	308,973
Building and Structures															
165 20,000 lb above ground Hoist, Scugog Depot	1	New	-	-	-	-	-	-	-	-	33	33	-	-	33
172 Bowmanville Water Supply Plant Expansion from 36 MLD to 55 MLD	-	-	-	-	-	-	30	295	-	-	176	501	500	54,000	55,00
174 Concession St. Water Pumping Station Expansion - increasing pump capacity	-	-	-	-	-	-	3	127	-	-	24	154	6,000	-	6,154
175 EV Charger	7	New	-	-	-	-	-	-	67	-	232	299	-	-	299
178 Expansion of the Whitby Water Supply Plant from 109 MLD to 218 MLD, Whitby	<del>-</del>	-	-	-	-	-	1,091	10,802	-	-	6,107	18,000	9,850	220,380	248,230
179 Fleet furnace replacement, Orono	1	New	-	-	-	-	-	-	-	-	33	33	-	-	33
Garrard Rd. Zone 1 Reservoir Expansion 180 from 31 ML to 50 ML and Zone 2 pumping station expansion, Whitby	-	-	-	-	-	-	13	503	-	-	85	601	-	17,600	18,20 <sup>-</sup>

Appendix A: 2022 Water Supply Cap	Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 for									forecast	ecast Continued				
Durham 2						2022	Proposed Final	ncing				2022	Approved	_	Total
Durham Budget	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	User Rate	Proposed Budget	Funding Prior to 2022	Forecast 2023-2031	Project to 2031
182 Grandview Zone 2 Pumping Station Expansion, Oshawa	-	-	-	-	-	-	13	505	-	-	83	601	-	7,000	7,601
185 Hortop Water Pumping Station - pumping station replacement, Oshawa	-	-	-	-	-	-	-	-	-	-	400	400	1,100	9,600	11,100
186 New Locker/Change Room Facility	3	Replacement	-	-	-	-	-	-	-	-	130	130	-	-	130
New Well and Pumphouse with standby 188 power - Brock (Cannington) System (DC600)	-	-	-	-	-	-	1	8	-	-	792	801	7,350	-	8,151
193 Oshawa Water Supply Plant - break wall modifications	-	-	-	-	-	-	-	-	-	-	150	150	100	1,000	1,250
Port Perry Water Storage Facility - additional capacity 2.8 ML and watermain	-	-	-	-	-	-	66	2,639	-	-	594	3,299	-	11,950	15,249
Proposed Liberty Street Zone 1 Reservoir 197 11 ML and demolition of the existing elevated tank	-	-	-	-	1,607	-	350	13,942	-	-	5,001	20,900	1,200	-	22,100
Proposed Zone 2 Pumping Station at the Zone 1 Reservoir-Bowmanville	-	-	-	-	-	-	150	5,970	-	-	1,130	7,250	1,550	-	8,800
Proposed Zone 4 Pumping Station at the Harmony Rd. Reservoir, Oshawa	-	-	-	-	-	-	13	532	-	-	155	700	1,000	6,500	8,200
Proposed Zone 4 Pumping Station at the Thickson Rd. Reservoir, Whitby	-	-	-	-	-	-	141	5,606	-	-	653	6,400	2,100	-	8,500
209 Relocation of Materials Testing Lab*	1	New	-	932	-	-	-	-	-	-	-	932	-	-	932
210 Remove and Replace Perimeter Fence, Sunderland Depot	1	Replacement	-	-	-	-	-	-	-	-	85	85	-	-	85
211 Replace Existing 15000 lb above ground Hoist, Plants Central	1	Replacement	-	33	-	-	-	-	-	-	-	33	-	-	33
212 Rills of Liberty Water Pumping Station - demolition	-	-	-	-	-	-	-	-	-	-	600	600	-	-	600
Taunton Rd. Zone 2 Reservoir Expansion from 13 ML to 27 ML, Oshawa	-	-	-	-	-	-	13	526	-	-	61	600	-	13,000	13,600
216 Update Freight Elevator, Ajax WSP	1	Replacement	-	-	-	-	-	-	-	-	315	315	-	-	315

Appendix A: 2022 Water Supply Cap	ects (\$,000's)		Provides finan	cing details for ca	pital projects p	roposed in 2022	2. See Appendix	B for the comp	orehensive 2022	capital budget a	and 2023-2031	forecast	С	ontinued	
Durham 2		Name /		5 /		2022	Proposed Fina	ncing				2022	Approved	Famoust	Total
Durham Budget	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	User Rate	Proposed Budget	Funding Prior to 2022	Forecast 2023-2031	Project to 2031
Water Storage Facilities inspections, 217 condition assessment and rehabilitation works	-	-	-	396	-	-	-	-	-	-	-	396	615	3,931	4,942
219 Wellhead protection at Regional well sites	-	-	-	-	-	-	-	-	-	-	800	800	-	7,200	8,000
Buildings & Structures Subtotal	. —		-	1,361	1,607	-	1,884	41,455	67	-	17,639	64,013	31,365	352,161	447,539
Machinery & Equipment															
Ajax Water Supply Plant - Chlorine line replacement	-	-	-	-	-	-	-	-	-	-	450	450	460	-	910
224 Autosamplers	2	-	-	-	-	-	-	-	-	-	20	20	-	-	20
Beaverton Water Supply Plant - Chlorine line Replacement	-	-	-	-	-	-	-	-	-	-	450	450	400	-	850
Beaverton Water Supply Plant - upgrades Electrical System Study, Grounding Study, 226 Replacement of the Motor Control Centre, Diesel transfer switch, Standby power and uninterrupted power supply UPS	-	-	-	-	-	-	-	-	-	-	400	400	350	2,300	3,050
230 Chlorine Analyzers	3	-	-	-	-	-	-	-	-	-	30	30	-	-	30
Finch Ave. Elevated Water Storage Tank - Recoating	-	-	-	-	-	-	-	-	-	-	540	540	120	-	660
Orono Water Supply System - Standpipe Water Storage Tank Recoating	-	-	-	-	-	-	-	-	-	-	1,800	1,800	560	-	2,360
Oshawa Water Supply Plant - Rehabilitation of the filters 1 to 6	-	-	-	-	-	-	-	-	-	-	1,450	1,450	-	11,150	12,600
Oshawa Water Supply Plant - Valve Chamber Upgrades	-	<u>-</u>	-	_	<u>-</u>	_	-	-	-	-	300	300	100	1,000	1,400
Oshawa Water Supply Plant -Header & 245 Backwash valve replacement and associated piping rehabilitation/replacement	-	-	-	-	-	-	-	-	-	-	150	150	400	1,700	2,250
246 Pump / Motor / Mixer Repair / Replacement	1	-	-	-	-	-	-	-	-	-	50	50	-	-	50

Appendix A: 2022 Water Supply Cap	ects (\$,000's)		Provides finar	ncing details for ca	apital projects p	roposed in 2022	2. See Appendix	B for the comp	orehensive 2022	capital budget a	nd 2023-2031 f	orecast	С	ontinued	
Durham N						2022	Proposed Fina	ncing				2022	Approved		Total
Durham Budget	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	User Rate	Proposed Budget	Funding Prior to 2022	Forecast 2023-2031	Project to 2031
Regulatory Instrumentation Replacement and Maintenance	2	-	-	-	-	-	-	-	-	-	84	84	-	-	84
Safety upgrades to access ladders at various plants and pumping station	-	-	-	-	-	-	-	-	-	-	120	120	44	-	164
251 SCADA Integration - Move to Wireless	1	-	-	-	-	-	-	-	-	-	130	130	-	-	130
254 Survey GPS Instrument	1	-	-	-	-	-	-	-	-	-	17	17	-	-	1
256 Tablets	2	-	-	-	-	-	-	-	-	-	7	7	-	-	7
258 Teleloggers	2	-	-	-	-	-	-	-	-	-	5	5	-	-	Ę
260 Valve Replacements - Oshawa WSP	3	-	-	-	-	-	-	-	-	-	60	60	-	-	60
262 Whitby Water Supply Plant - replacement of the standby power	-	-	-	-	-	-	-	-	-	-	1,550	1,550	300	-	1,850
263 Whitby Water Supply Plant - Chlorine line replacement	-	-	-	-	-	-	-	-	-	-	450	450	460	-	910
264 Whitby Water Supply Plant - Valve Chamber upgrades	-	-	-	-	-	-	-	-	-	-	100	100	-	1,000	1,100
Machinery & Equipment Subtotal			-	-	-	-	-	-	-	-	8,163	8,163	3,194	17,150	28,50
Information Technology Infrastructure															
265 EMMS Maximo - Hardware Requirement	1	New	-	-	-	-	-	-	-	-	26	26	-	-	2
268 Mobile Laptop	4	Replacement	-	-	-	-	-	-	-	-	14	14	-	-	1
269 Power Desktop	22	Replacement	-	-	-	-	-	-	-	-	50	50	-	-	5
270 Power Laptop	7	New	-	-	-	-	-	-	-	-	9	9	-	-	!
270 Power Laptop	56	Replacement	-	-	-	-	-	-	-	-	66	66	-	-	60
271 Power Tablet	7	Replacement	-	-	-	-	-	-	-	-	27	27	-	-	2
272 Replacement of wireless WAN frequency Replacement	-	-	-	-	-	-	-	-	-	-	500	500	150	2,675	3,32
273 SCADA Workstation	1	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10
275 Standard Desktop	41	Replacement	-	-	-	-	-	-	-	-	79	79	-	-	79
276 Standard Laptop	23	New	-	-	-	-	-	-	-	-	14	14	-	-	14

Appendix A: 2022 Water Supply Cap	ects (\$,000's)		Provides finar	ncing details for ca	apital projects p	roposed in 2022	. See Appendix	B for the comp	prehensive 2022	capital budget a	nd 2023-2031 f	orecast	С	ontinued	
Durham N						2022	Proposed Fina	ncing				2022	Approved		Total
Durham Budget 202	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	User Rate	Proposed Budget	Funding Prior to 2022	Forecast 2023-2031	Project to 2031
276 Standard Laptop	138	Replacement	-	-	-	-	-	-	-	-	85	85	-	-	85
277 Standard Tablet	68	New	-	-	-	-	-	-	-	-	63	63	-	-	63
280 WATER SCADA - PC/OIT, PLC, Radios3.65G/Support WAN	1	Replacement	-	-	-	-	-	-	-	-	335	335	-	-	335
Information Technology Infrastructure Subtota	al		-	-	-	-	-	-	-	-	1,278	1,278	150	2,675	4,103
Vehicles															
281 1/2 Ton Pick-up Truck	2	New	-	-	-	-	-	-	-	-	50	50	-	-	50
282 1/2 Ton Van	1	New	-	-	-	-	-	-	-	-	17	17	-	-	17
283 1/4 Ton Van	1	New	-	-	-	-	-	-	-	-	18	18	-	-	18
284 3/4 Ton Pick Up	1	New	-	-	-	-	-	-	-	-	28	28	-	-	28
285 3/4 Ton Van	3	New	-	-	-	-	-	-	-	-	78	78	-	-	78
286 Asphalt Hotbox	1	New	-	-	-	-	-	-	-	-	22	22	-	-	22
288 Industrial Snowblower	2	New	-	-	=	-	-	-	-	-	46	46	-	-	46
290 Rubber tire roller compaction unit	2	New	-	-	=	-	-	-	-	-	27	27	-	-	27
291 Small SUV - PHEV	1	New	-	-	-	-	-	-	-	-	18	18	-	-	18
Vehicles Subtotal			-	-	-	-	-	-	-	-	304	304	-		304
Furniture & Fixtures															
297 Office Furniture/Equipment/Technology	1	New	-	-	-	-	-	-	-	-	5	5	-	-	5
298 Parts Cabinets	1	New	-	=	=	=	=	-	-	=	83	83	-	=	83
Furniture & Fixtures Subtotal			-	-	-	-	-	-	-	•	88	88			88
Allowances & Other Provisions															
299 Allowance for acquisition of easements			-	-	-	-	-	-	-	-	150	150	150	1,350	1,650
Allowance for CTC Source Water Protection 300 Plan related to the Lake Ontario Collaborative			-	-	-	-	-	-	-	-	500	500	600	5,300	6,400
301 Allowance for engineering studies			-	-	-	-	-	-	-	-	300	300	150	1,950	2,400
Allowance for land severance review and drawing requirements			-	-	-	-	-	-	-	-	100	100	-	900	1,000

Appendix A: 2022 Water Supply Cap	pendix A: 2022 Water Supply Capital Projects (\$,000's)				Provides financing details for capital projects proposed in 2022. See Appendix B for the comprehensive 2022 capital budget and 2023-2031 forecast								orecast	Continued		
Durham Budget 2702	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	2022 Institutional DCs	Proposed Final Commercial DCs	ncing Residential DCs	Subsidy /Grant	Debenture	User Rate	2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031	
Allowance for Regional share for works in 303 conjunction with non-residential development			-	-	-	-	9	350	-	-	41	400	-	3,600	4,000	
Allowance for Regional share for works in 304 conjunction with residential subdivision development			-	-	-	-	32	1,279	-	-	149	1,460	-	13,140	14,600	
305 Allowance for sundry extensions as per Council policy			-	-	-	-	-	-	-	-	15	15	15	135	165	
306 Allowance for unknown requirements			-	-	-	-	-	-	-	-	100	100	-	900	1,000	
308 Asset Condition Assessment/ investigation on transmission pipe			-	100	-	-	-	-	-	-	-	100	850	1,410	2,360	
313 Preliminary engineering			-	-	-	-	-	-	-	-	100	100	-	900	1,000	
315 Well interference works			-	-	-	-	-	1,000	-	-	-	1,000	-	7,200	8,200	
Allowances & Other Provisions Subtotal			-	100	-	-	41	2,629	-	-	1,455	4,225	1,765	36,785	42,775	
Water Supply Subtotal			-	7,088	1,607	-	2,420	63,793	67	-	46,764	121,739	70,782	639,768	832,289	
Total Capital Water Supply			-	7,088	1,607		2,420	63,793	67		46,764	121,739	70,782	639,768	832,289	

<sup>\*</sup> This project has pre-budget approval

<sup>\*\*</sup> Appendix A includes financing of the following development charge shortfalls from a combination of user-rate, and Water Rate Stabilization Reserve Fund:

	2022
Institutional DC Shortfall	110
Industrial DC Shortfall	9,505
Total DC Shortfall	9,615

## Appendix B: 2022-2031 Water Supply Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022



2022

Expenditure Category

2022 Proposed Budget

ed

2023 2024

2025 2026

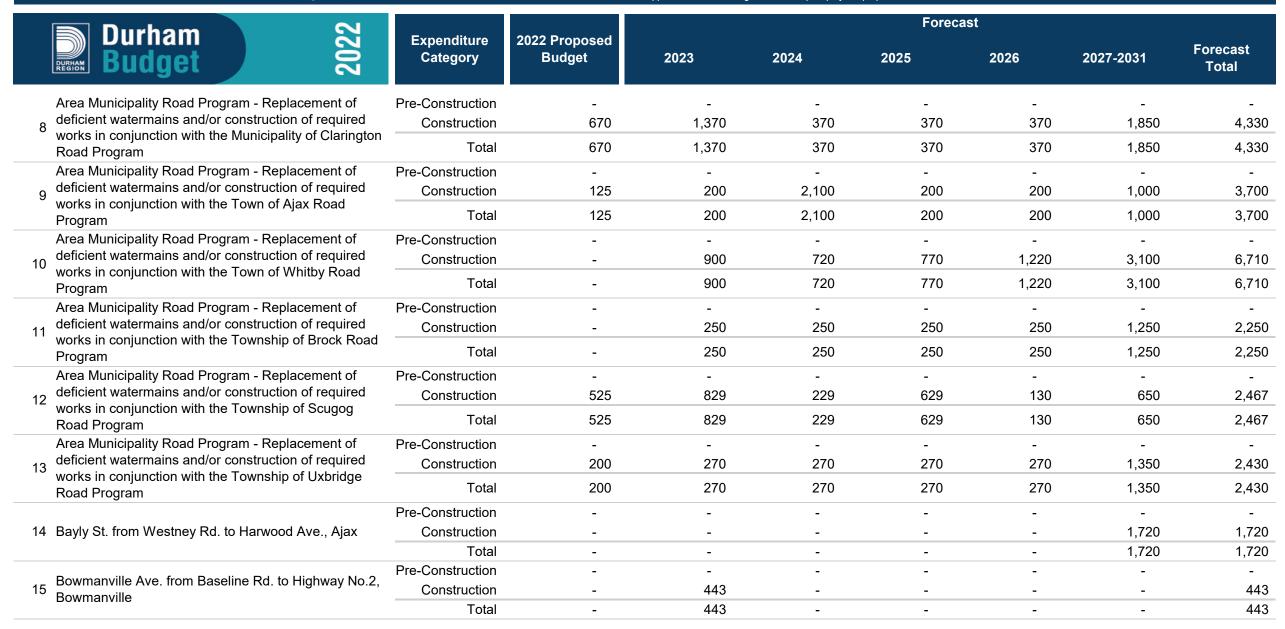
Forecast

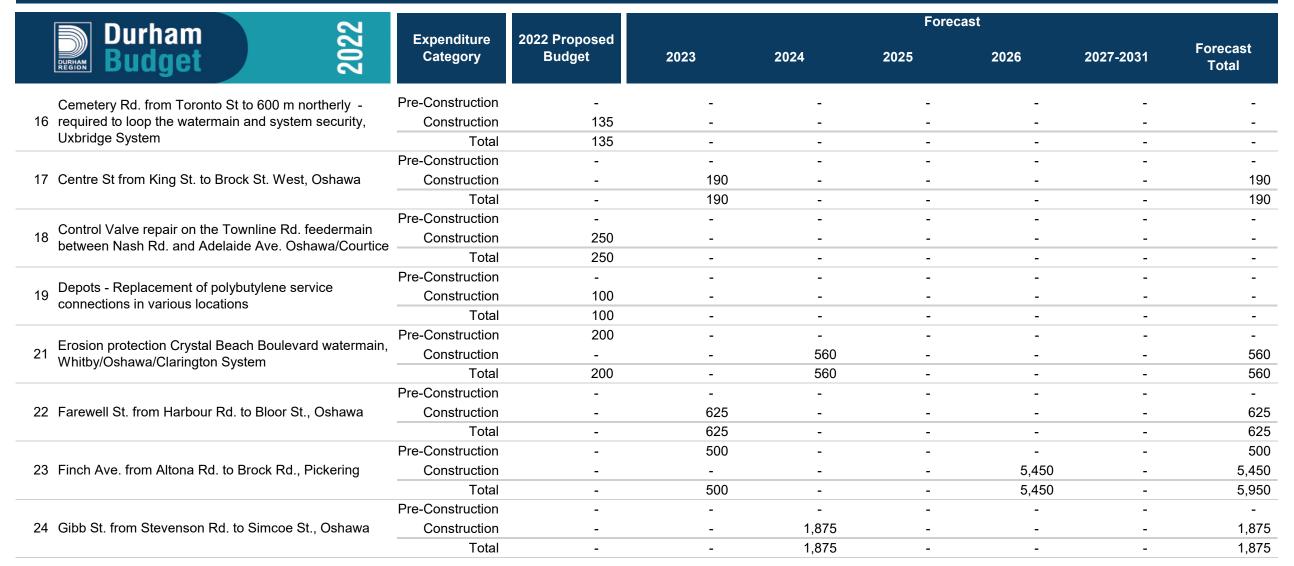
2027-2031 Forecast Total

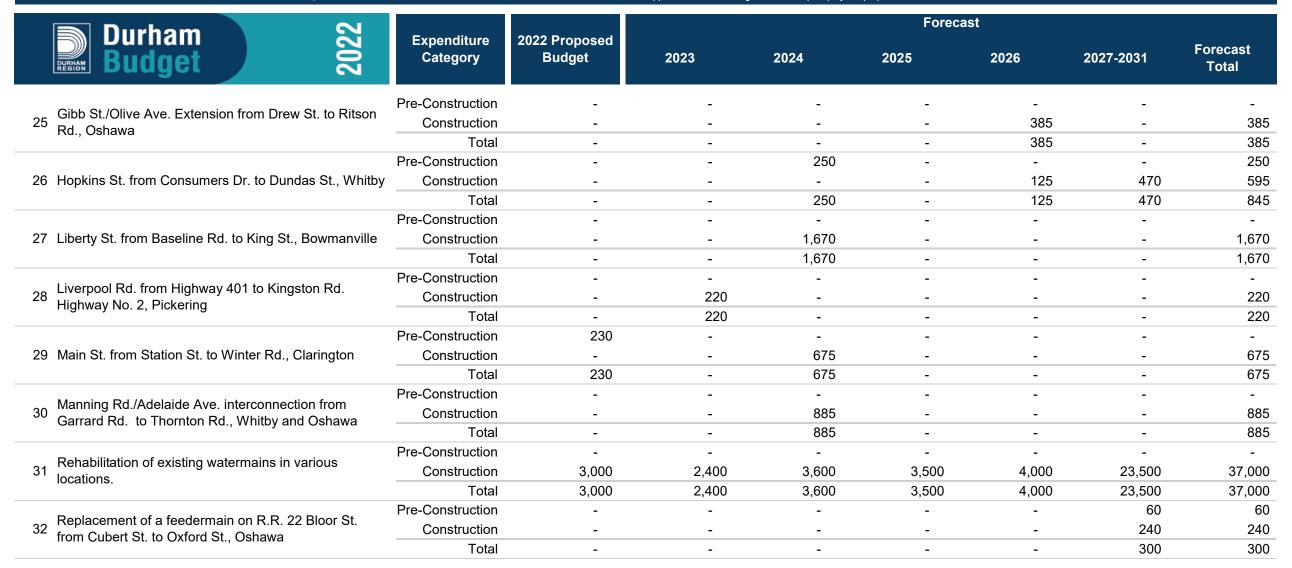
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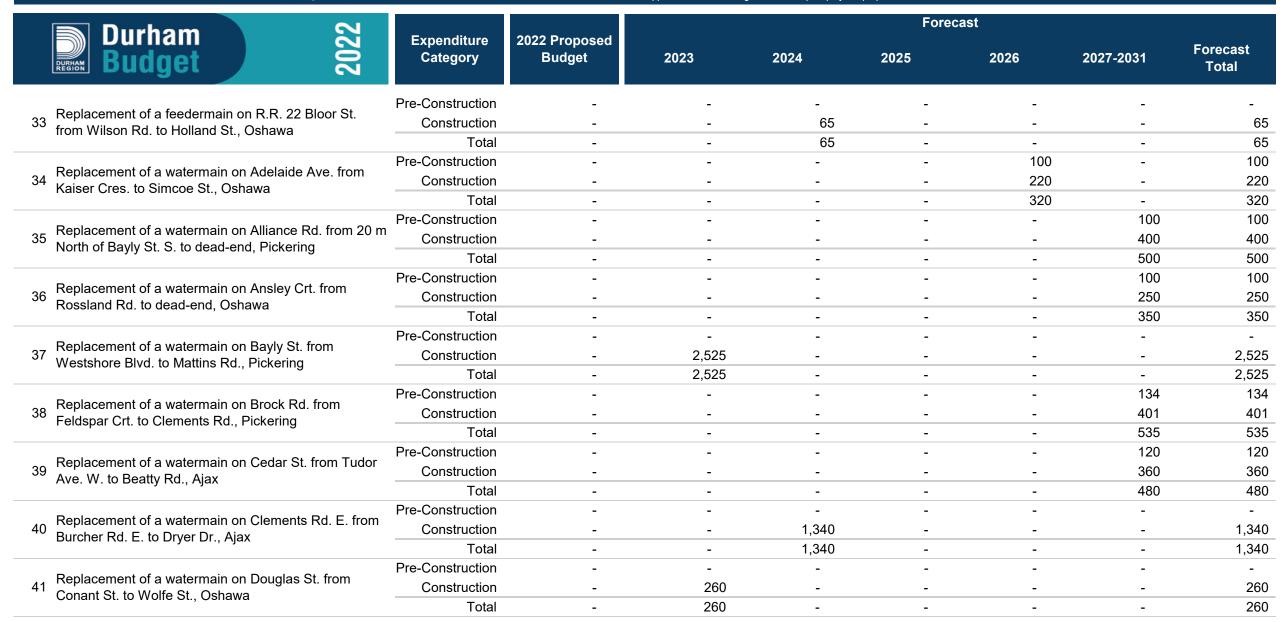
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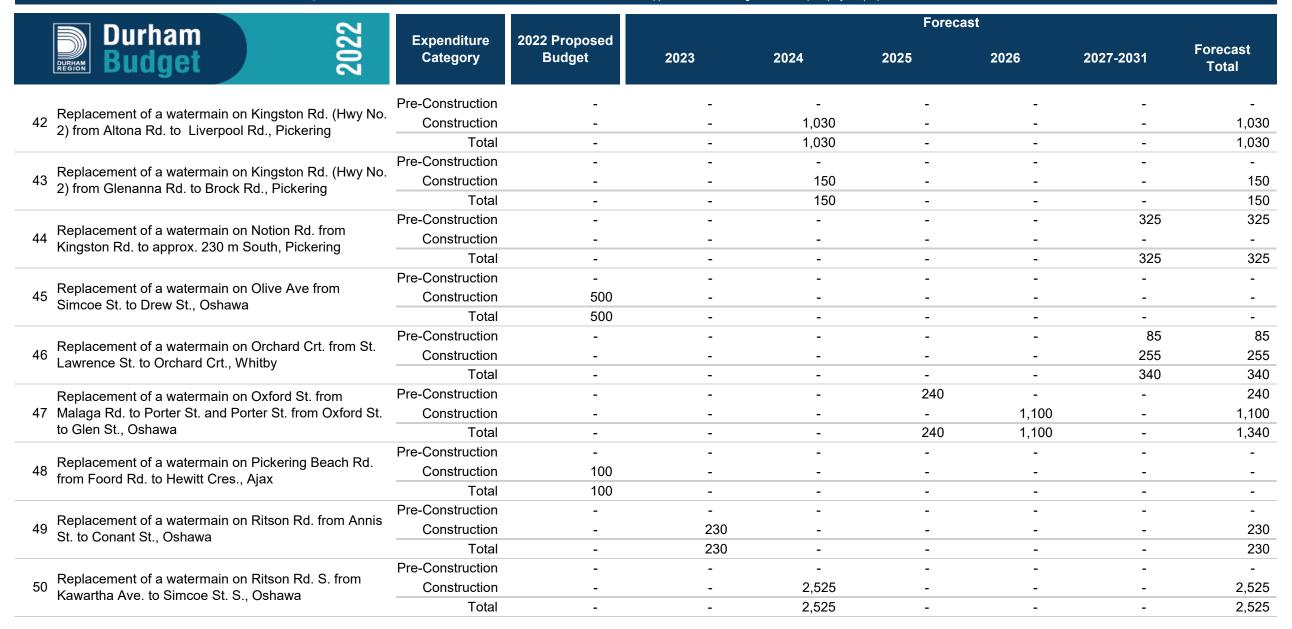
		Pre-Construction	-	-	-	-	-	-	-
1	Allowance for construction of services in unserviced areas in response to requests or petitions	Construction	-	200	200	200	200	1,000	1,800
	areas in response to requests or petitions	Total	-	200	200	200	200	1,000	1,800
	Allowance for rankacement of watermains in various	Pre-Construction	-	-	-	200	-	3,880	4,080
2	Allowance for replacement of watermains in various locations	Construction	-	-       200       200       200         -       200       200       200         -       -       -       688         -       -       -       888         200       200       200       200         -       -       -       -         200       200       200       200         -       -       -       -         -       100       100       100         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -     <	688	-	16,526	17,214	
	iodalono	Total	Construction         -         200           Total         -         200           -Construction         -         -           Construction         -         -           Total         -         -           -Construction         -         -           Construction         -         -           Total         450         1,100           -Construction         -         -           Construction         -         -           Construction	-	-	888	-	20,406	21,294
	Allowance for unknown requirements in conjunction	Pre-Construction	200	200	200	200	200	1,000	1,800
3	Allowance for unknown requirements in conjunction with area municipality road programs	Construction	-	-	-	-	-	-	-
	mar area mamerpanty read programe	Total	200	200	200	200	200	1,000	1,800
	Allowance for watermains in conjunction with the MTO	Pre-Construction	-	-	-	-	-	-	-
4	Allowance for watermains in conjunction with the MTO & Go Transit projects	Construction	-	100	100	100	200	1,750	2,250
	a de manen projecte	Total	-	100	100	100	200	1,750	2,250
	Allowance for watermains in conjunction with the	Pre-Construction	-	-	-	-	-	7,500	7,500
5	Allowance for watermains in conjunction with the Regional Road Program	Construction	-	-	-	-	-	-	-
	- Togrania i Toda i Tograni	Total	-	-	-	-	-	7,500	7,500
	Area Municipality Road Program - Replacement of	Pre-Construction	-	-	-	-	-	-	-
6	deficient watermains and/or construction of required	Construction	450	1,100	1,100	1,100	1,100	5,500	9,900
	works in conjunction with the City of Oshawa Road Program	Total	450	1,100	1,100	1,100	1,100	5,500	1,800 4,080 17,214 21,294 1,800 - 1,800 - 2,250 2,250 7,500 - 7,500 - 9,900 9,900 - 2,475
	Area Municipality Road Program - Replacement of	Pre-Construction	Struction         -         200           Total         -         200           struction         -         -           struction         -         -           struction         200         200           struction         -         -           Total         200         200           struction         -         -           str	-	-	-	-	-	-
7	deficient watermains and/or construction of required	Construction	truction         -         200         200           Total         -         200         200           truction         -         -         -           truction         -         -         -           Total         -         -         -           truction         -         -         -           Total         200         200         200           truction         -         -         -	275	275	1,375	2,475		
	works in conjunction with the City of Pickering Road Program	Total	-	275	275	275	275	1,375	2,475

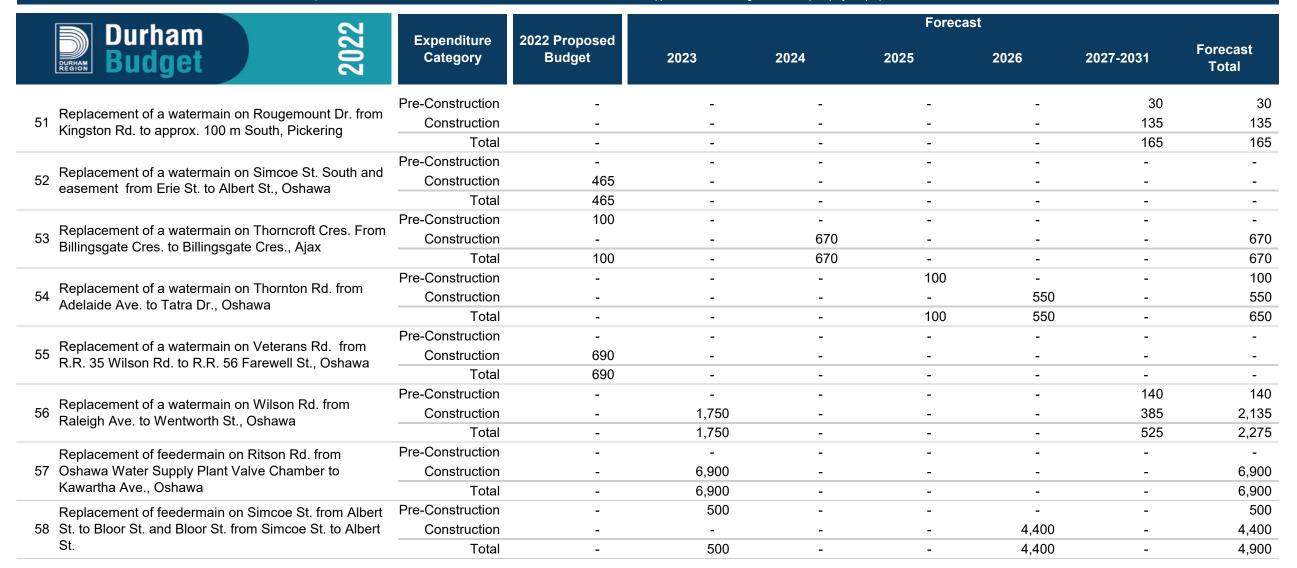


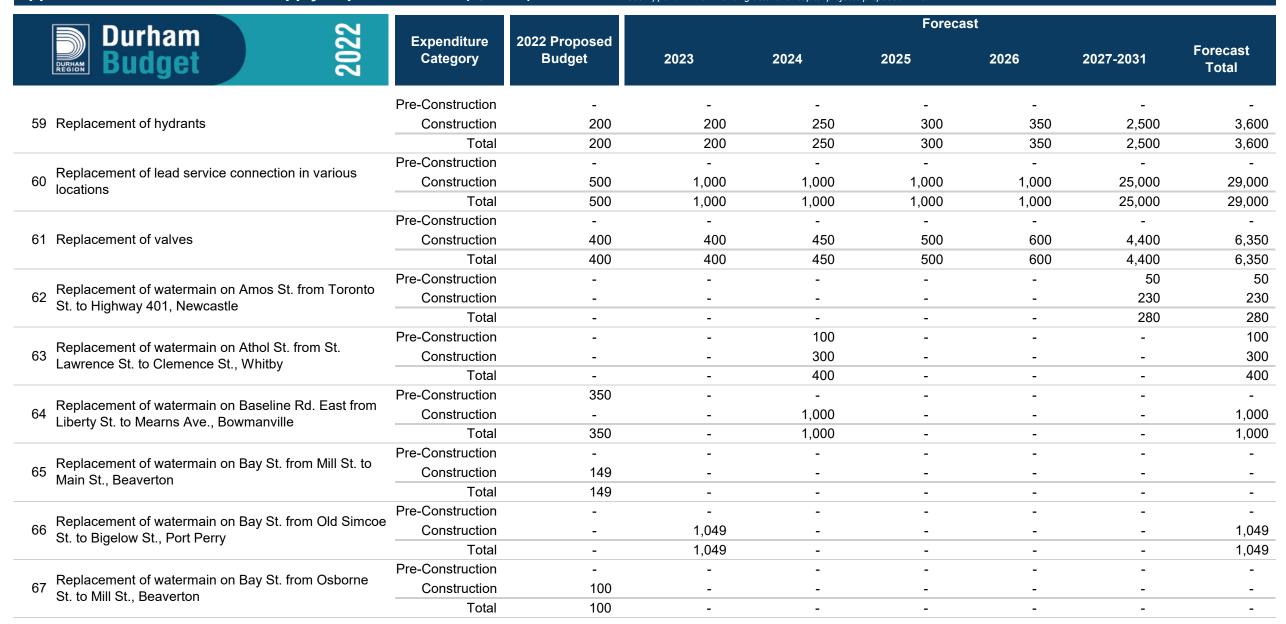


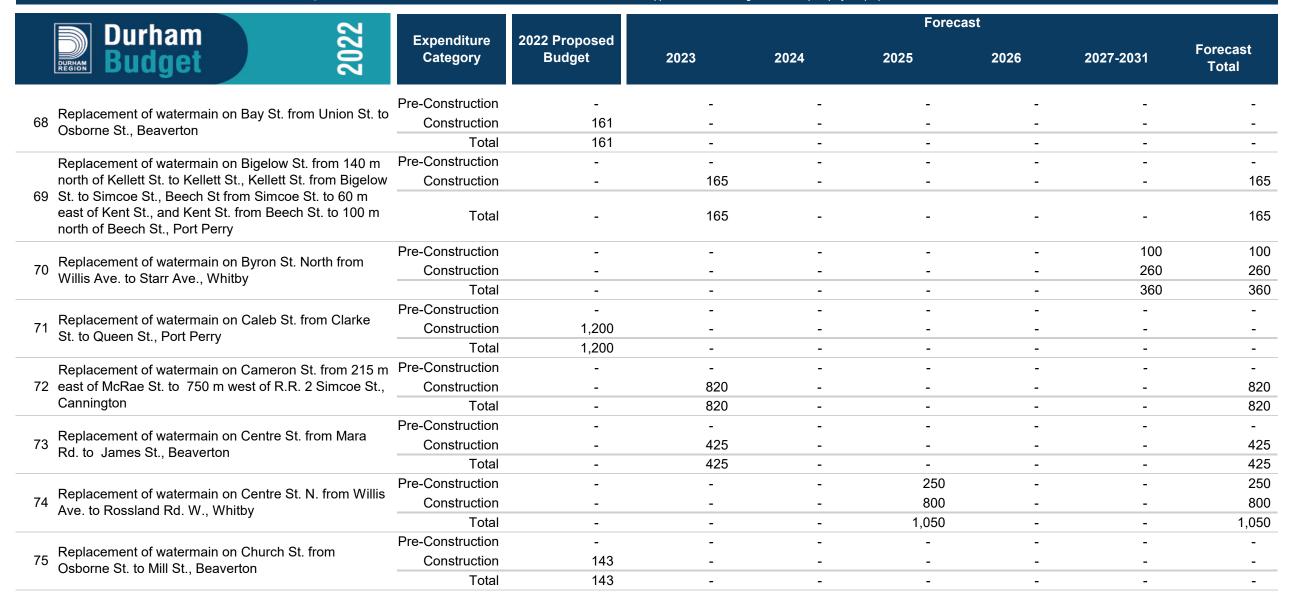


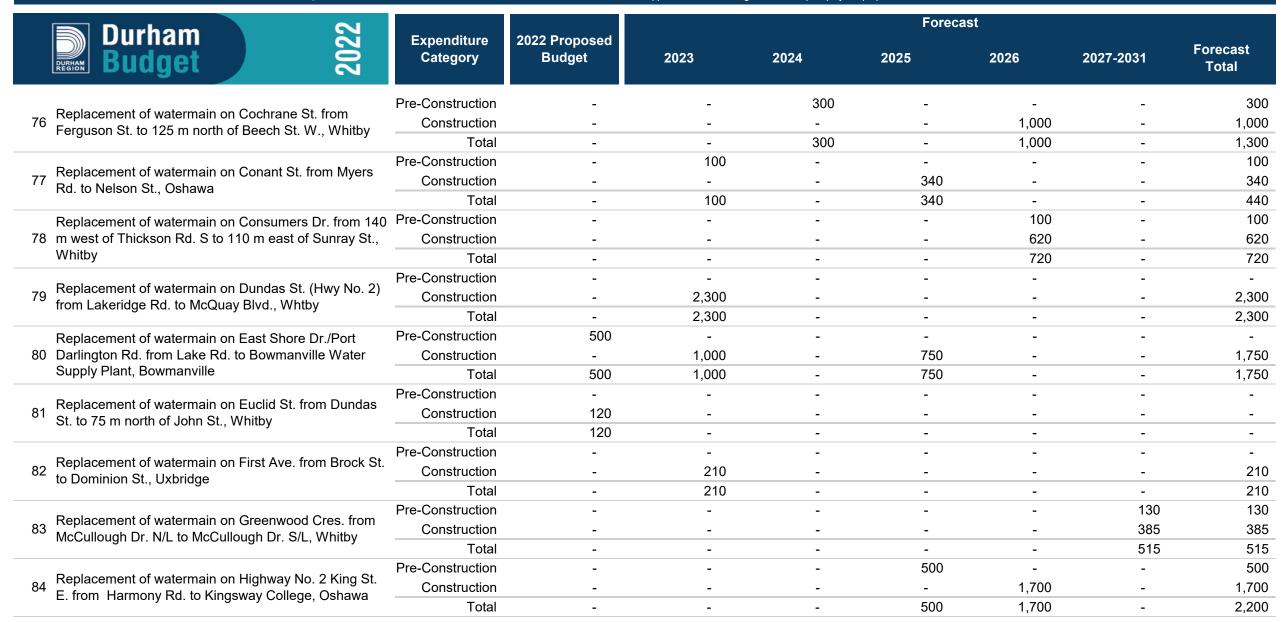


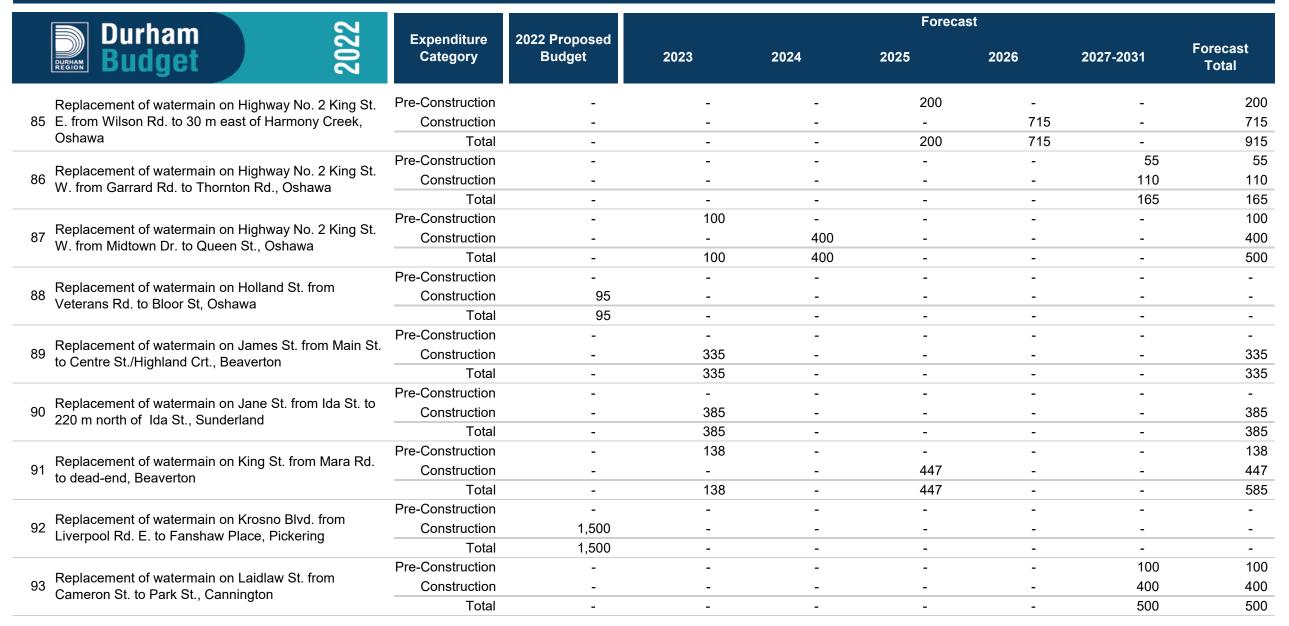


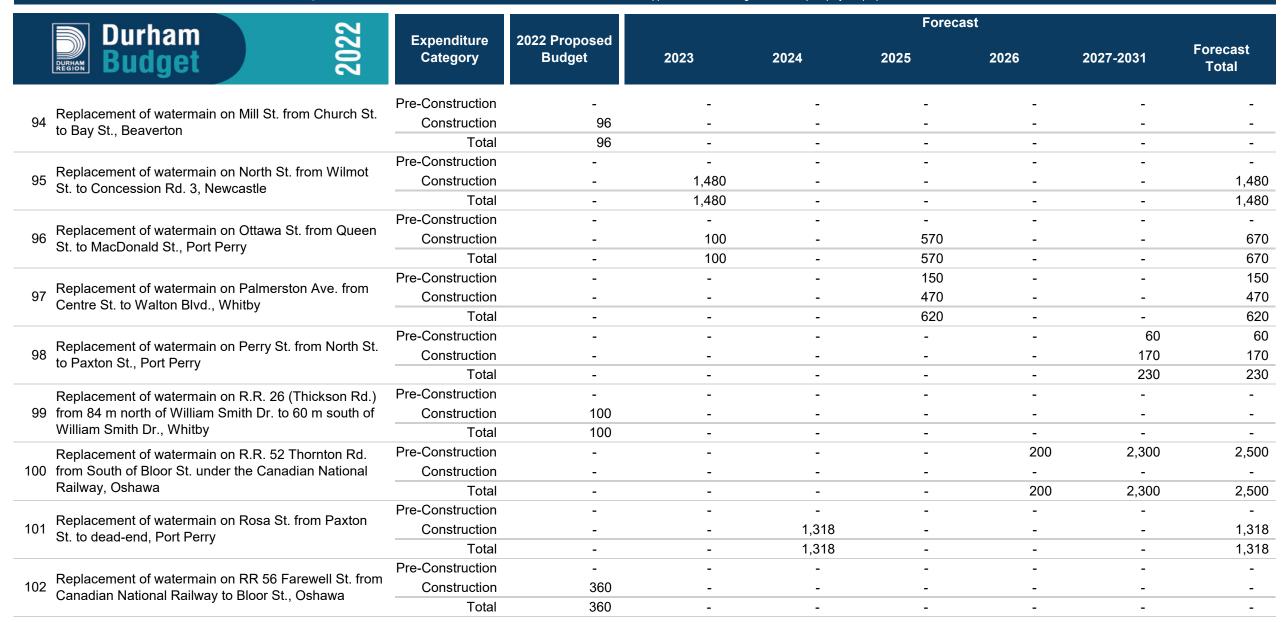


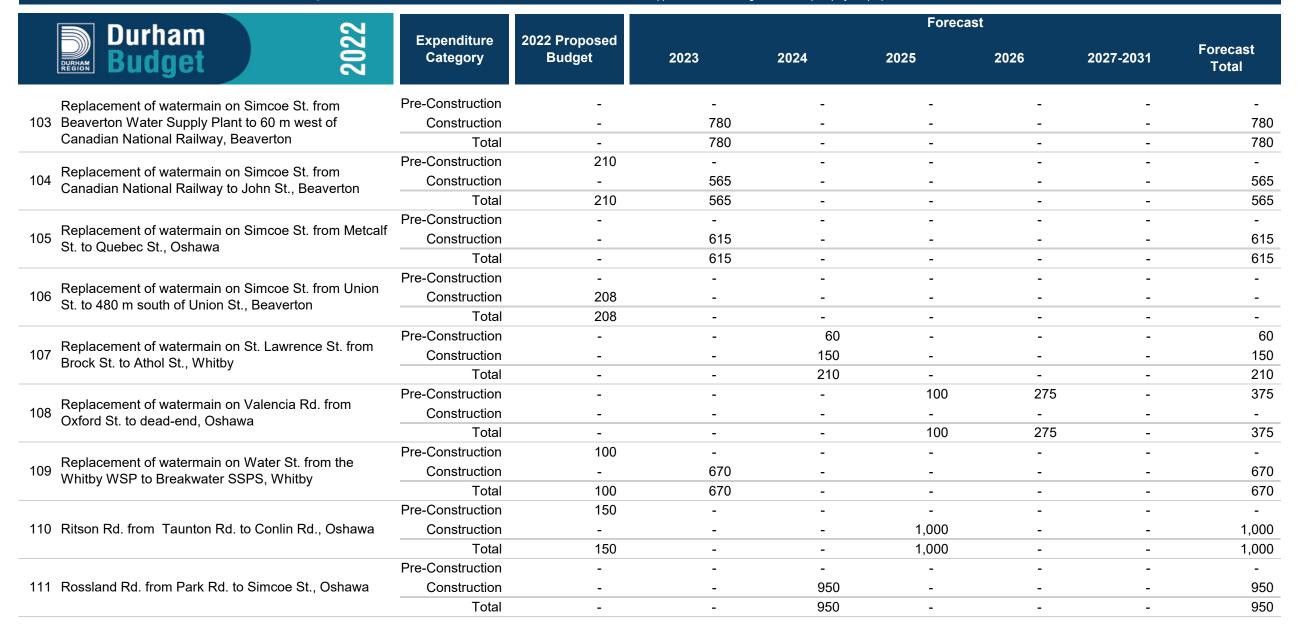


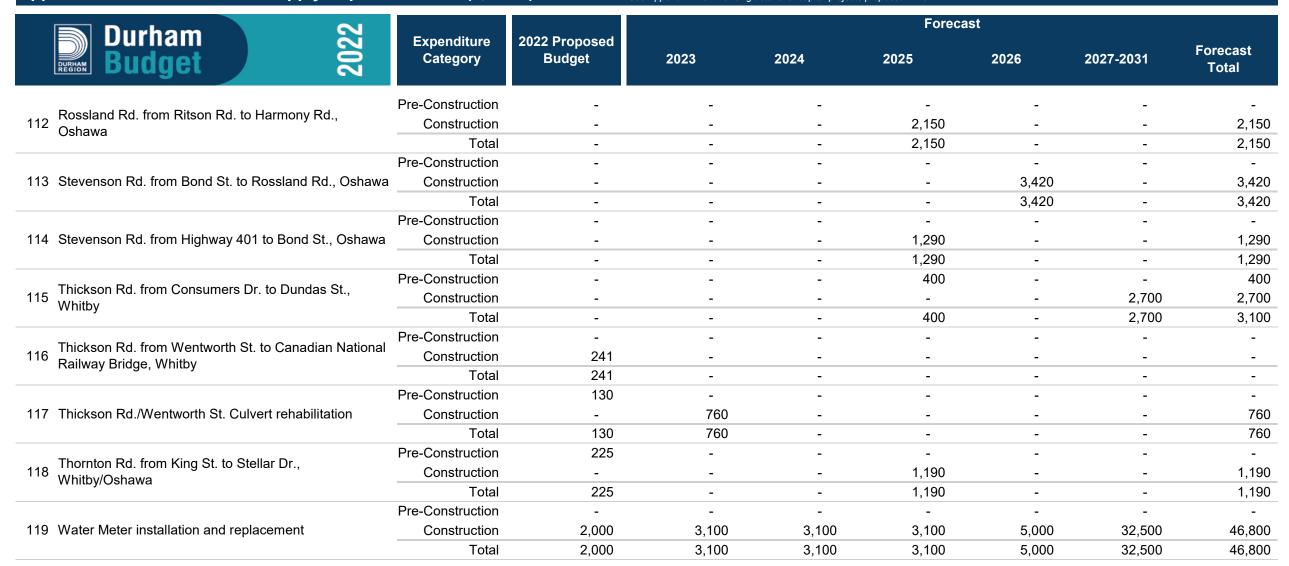






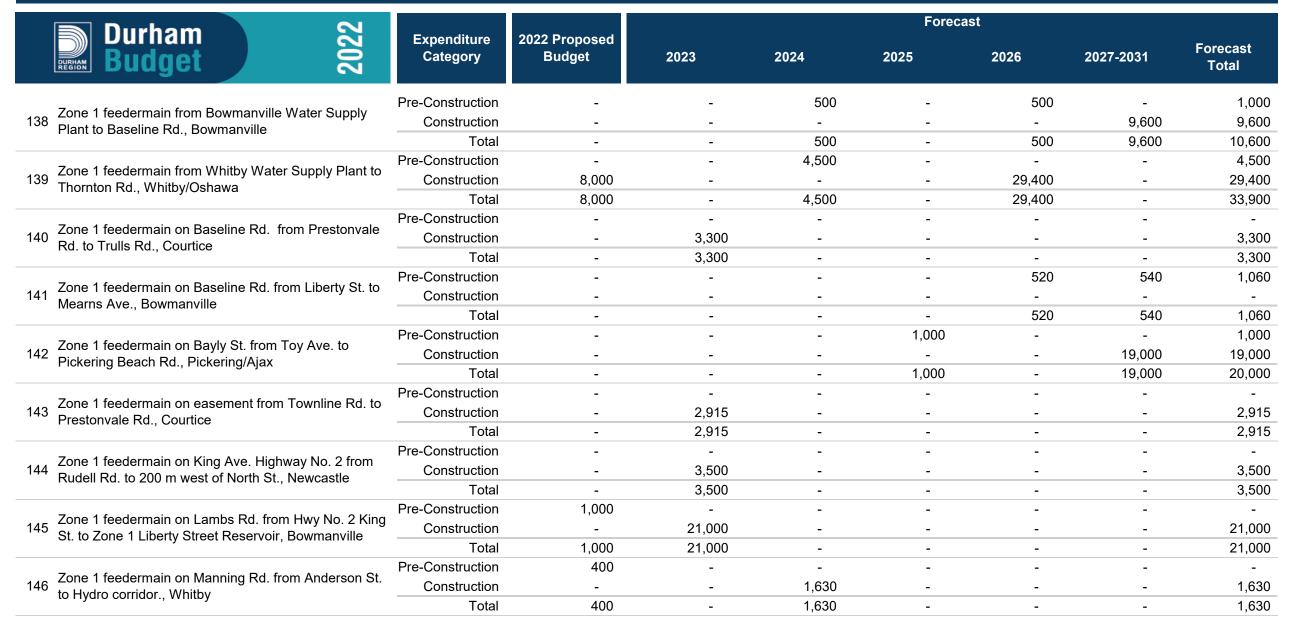


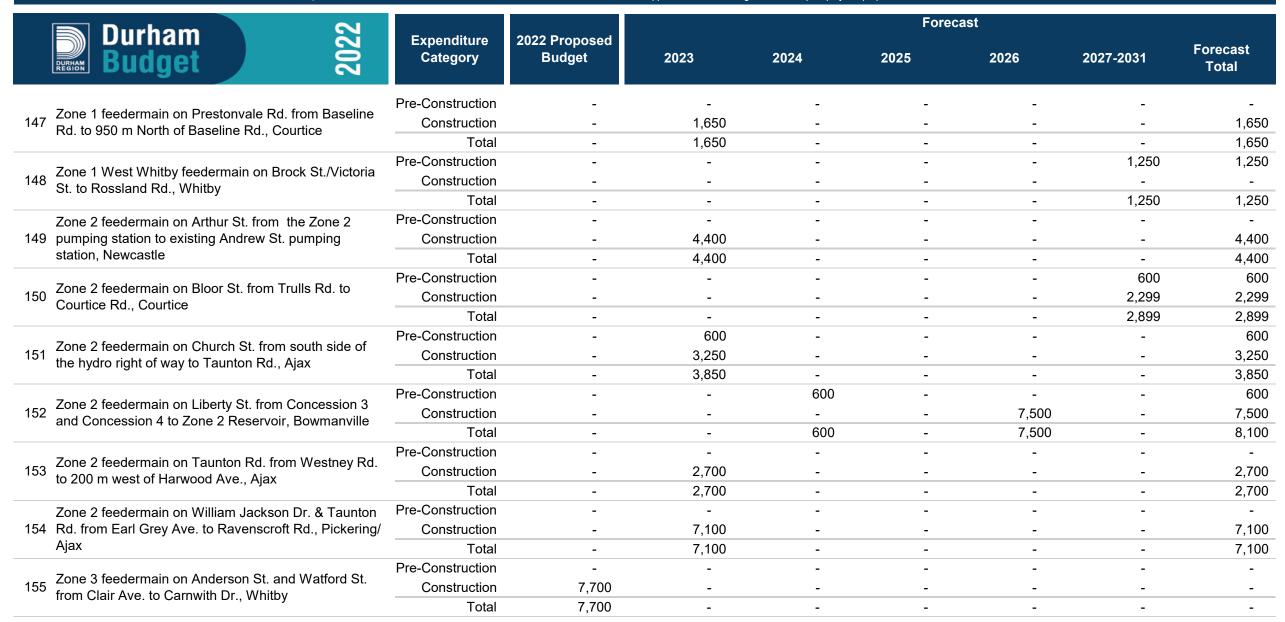


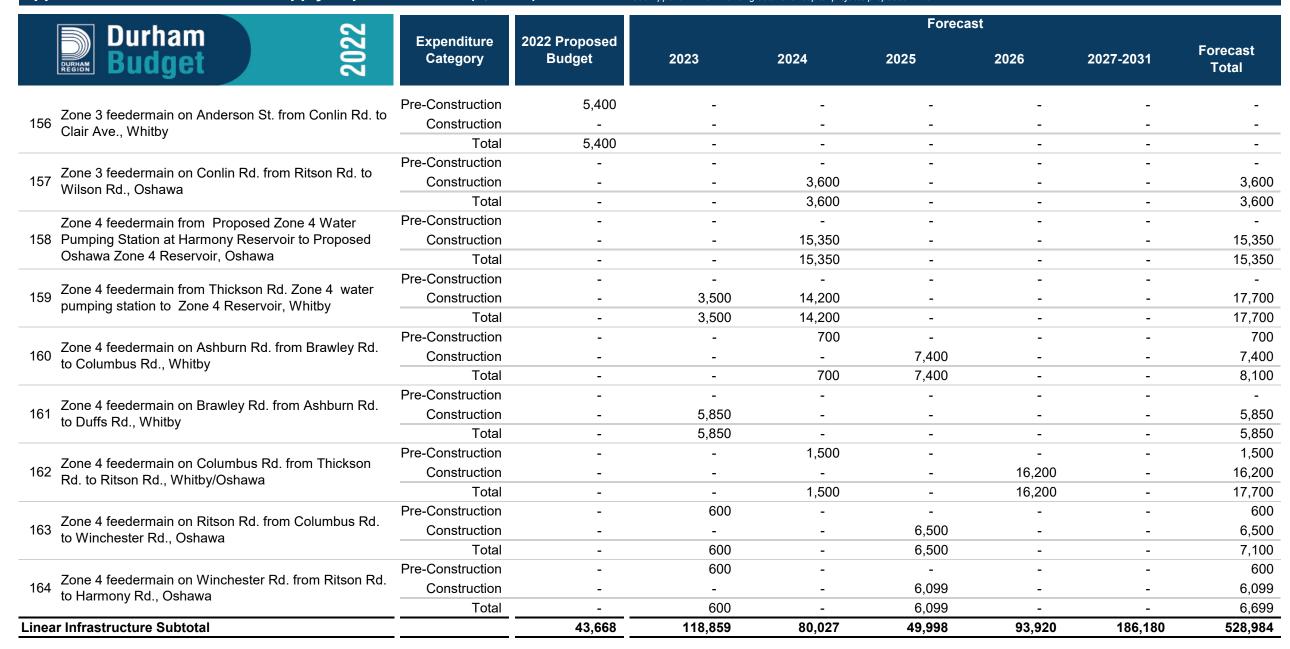






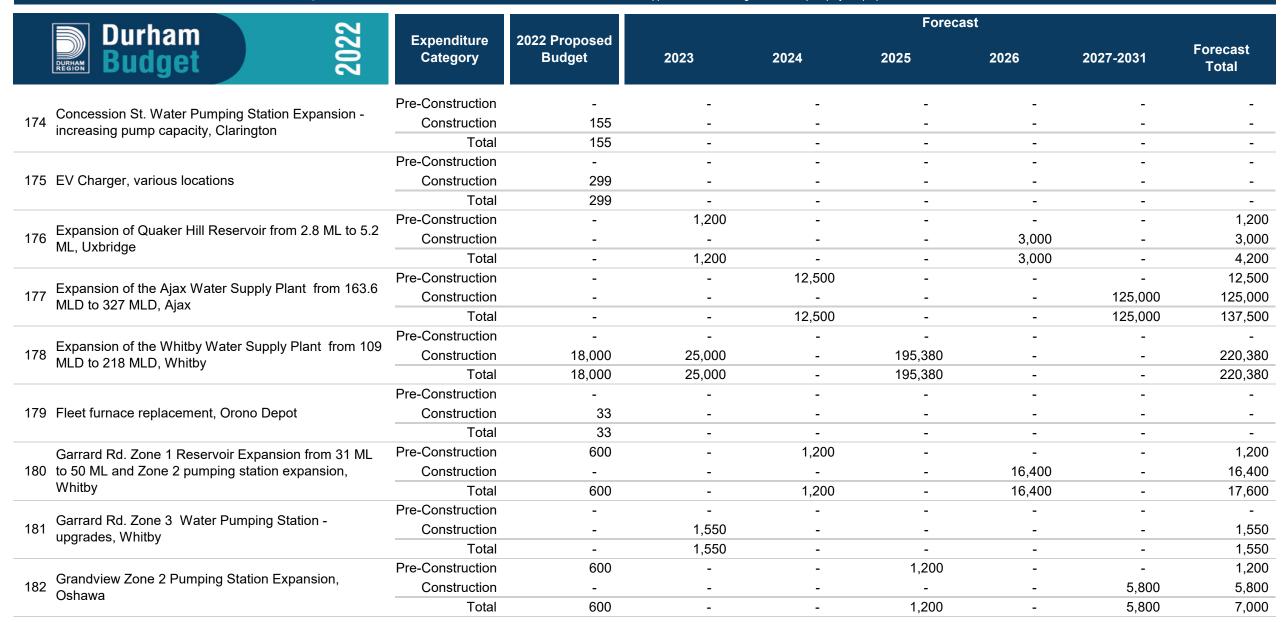


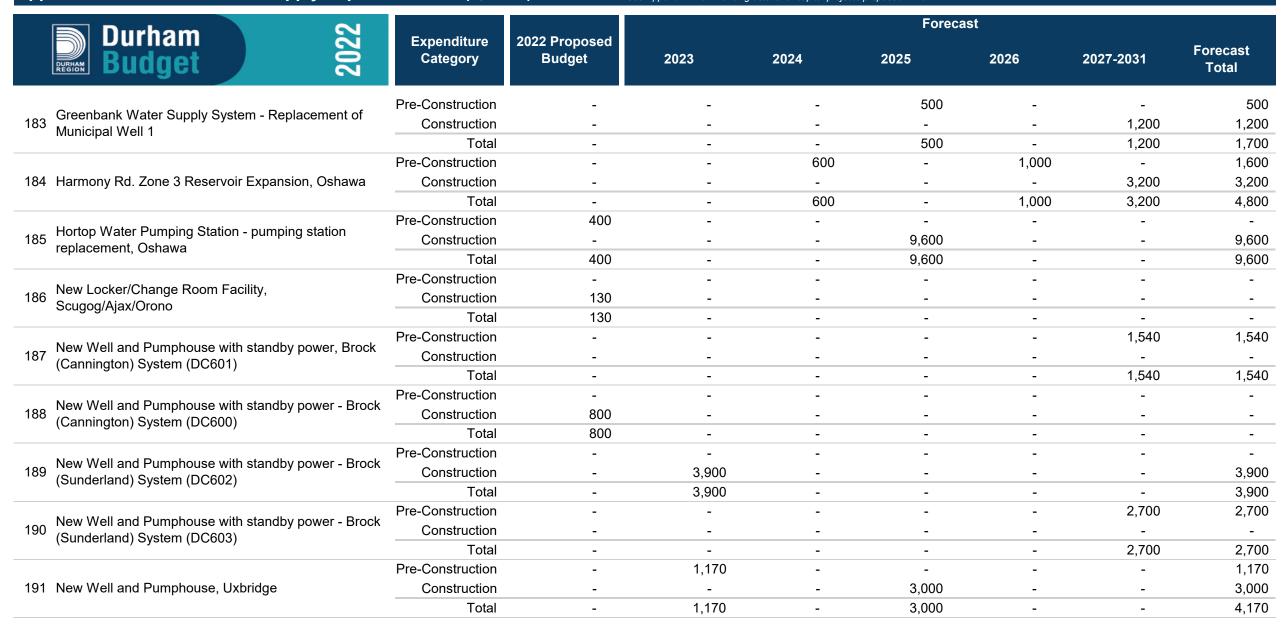


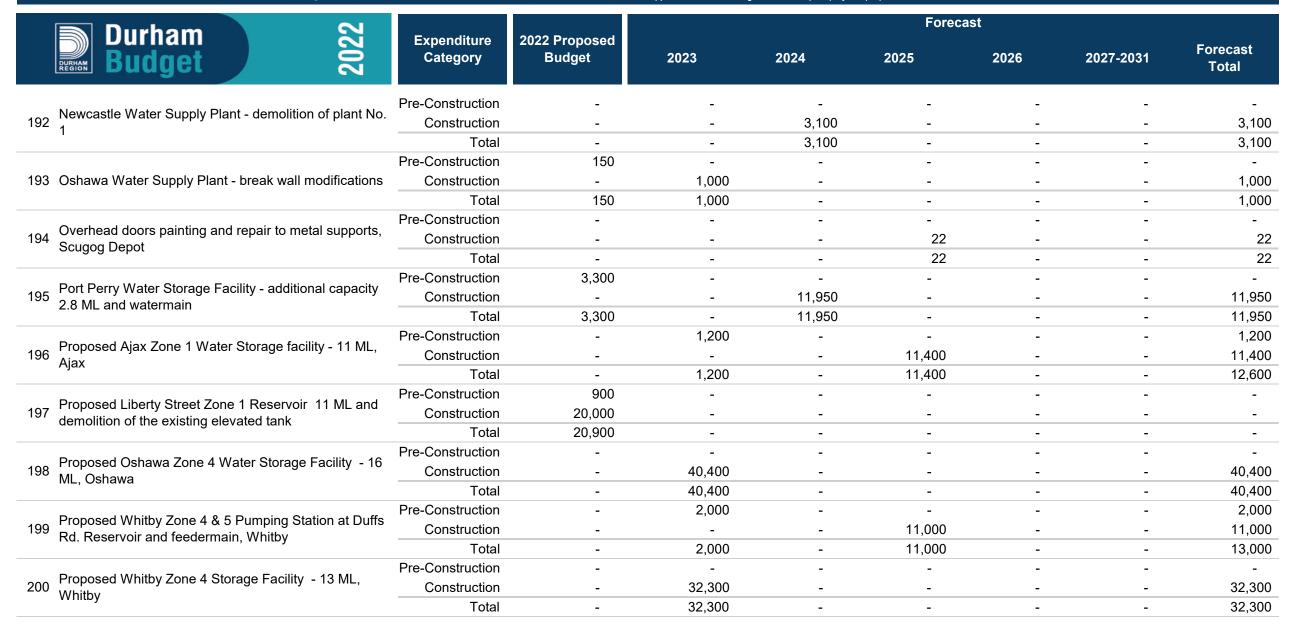


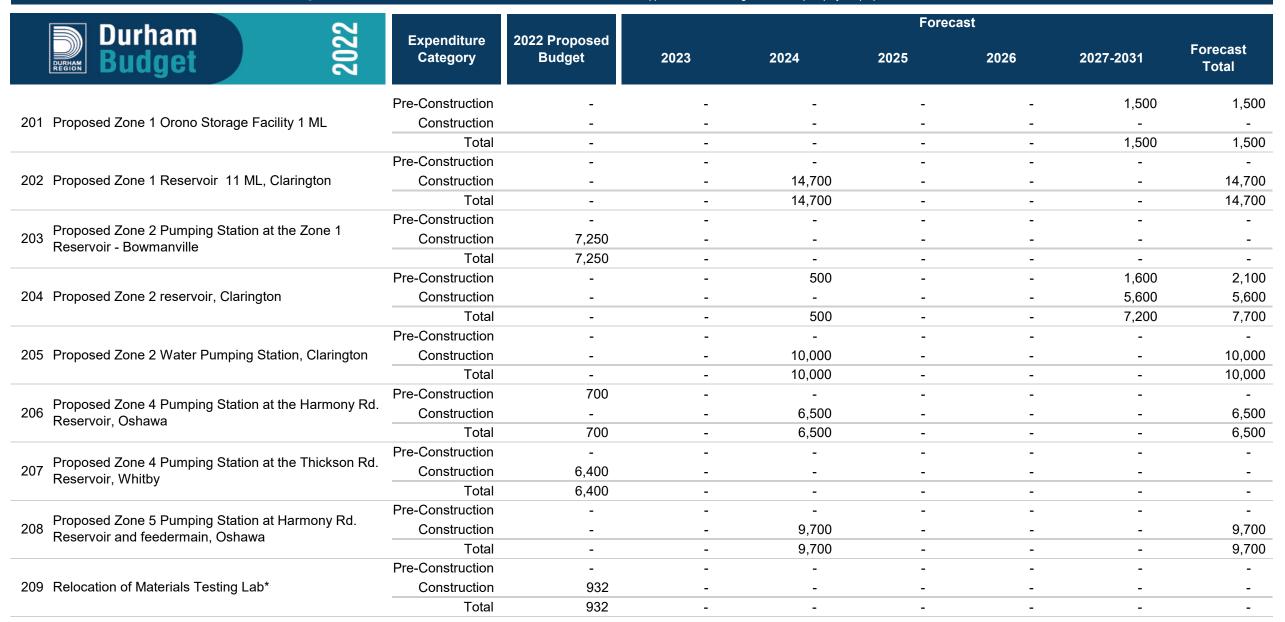
Appendix B: 20	022-2031 Water	<b>vlaau</b> S	<b>Capital Forecas</b>	st (\$.000's)
ppoa				

Durham 8					Foreca	st		
Durham Budget 820	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
Buildings and Structures								
	Pre-Construction	-	-	-	-	-	-	-
165 20000 lb above ground Hoist, Scugog Depot	Construction	33	-	-	-	-	-	-
	Total	33	-	-	-	-	-	-
Additional Water Charges from 1.4 ML to 2.0 ML	Pre-Construction	-	-	-	-	-	2,200	2,200
Additional Water Storage from 1.4 ML to 3.0 ML - Sunderland System	Construction	-	-	-	-	-	-	-
Sundenand System	Total	-	-	-	-	-	2,200	2,200
Additional Materials Changes from 4.4 Mil. to 2.0 Mil.	Pre-Construction	-	-	-	-	-	1,700	1,700
Additional Water Storage from 1.4 ML to 3.0 ML - Cannington System	Construction	-	-	-	-	-	-	-
Carrington System	Total	-	-	-	-	-	1,700	1,700
	Pre-Construction	-	-	-	-	-	1,025	1,025
168 Additional Water Storage from 2 ML to 4.8 ML, Brock	Construction	-	-	-	-	-	-	-
	Total	-	-	-	-	-	1,025	1,025
	Pre-Construction	-	-	-	-	-	-	-
169 Alternative Water Supply Source, Scugog System	Construction	-	-	-	25,000	-	-	25,000
	Total	-	-	-	25,000	-	-	25,000
	Pre-Construction	-	-	-	-	-	-	-
170 Automatic Gate at front Entrance, Plants Central	Construction	-	150	-	-	-	-	150
	Total	-	150	-	-	-	-	150
	Pre-Construction	-	-	-	-	-	3,400	Total  Total
171 Beaverton Water Supply Plant Expansion	Construction	-	-	-	-	-	20,000	20,000
	Total	-	-	-	-	-	23,400	23,400
	Pre-Construction	500	-	-	4,000	-	-	4,000
Bowmanville Water Supply Plant Expansion from 36 MLD to 55 MLD	Construction	-	-	-	-	-	50,000	50,000
	Total	500	-	-	4,000	-	50,000	54,000
	Pre-Construction	-	600	-	-	1,325	-	1,925
173 Bowmanville Zone 2 reservoir expansion	Construction	-	-	-	-	-	7,000	7,000
	Total	-	600	-	-	1,325	7,000	8,925

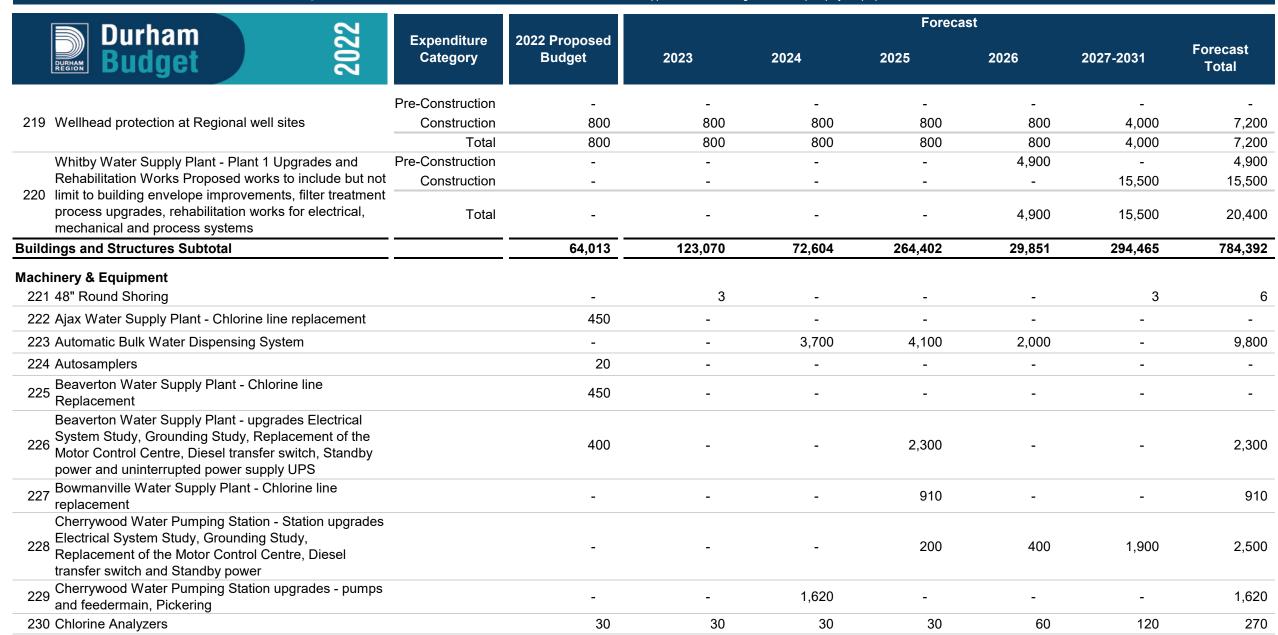












An	pendix	B:	2022-20	31 W	later	Supp	lv Cai	nital I	Forecast	(\$.000's	(:
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Durham 8	- "	2000 B	Forecast					
Duffialli Budget 82	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
231 Finch Ave. Elevated Water Storage Tank - Recoating		540	-	-	-	-	-	-
Grandview Water Pumping Station - Station upgrades Electrical System Study, Grounding Study, Replacement of the Motor Control Centre, Diesel transfer switch and Standby power		-	2,270	-	-	-	-	2,270
Greenbank Water Supply System - upgrades to the uninterrupted power supply UPS		-	-	-	-	500	-	500
Mill St. Water Pumping Station - Station upgrades Electrical System Study, Grounding Study, Replacement of the Motor Control Centre, Diesel transfer switch and Standby power		-	-	600	-	1,799	-	2,399
Newcastle Water Supply Plant - Chlorine line replacement		-	-	-	-	910	-	910
Newtonville Water Pumping Station - Station upgrades Electrical System Study, Grounding Study, Replacement of the Motor Control Centre, Diesel transfer switch and Standby power		-	-	-	600	-	1,800	2,400
237 Nuclear Densometer		-	3	-	-	-	-	3
Orono Water Supply System - upgrades Electrical System Study, Grounding Study, Replacement of the Motor Control Centre, Diesel transfer switch, Standby power and uninterrupted power supply UPS		-	-	-	-	-	2,700	2,700

Ap	pendix B:	2022-2031	Water	agus	lv Ca	pital F	orecast (	(\$.000's)	١
, , L	Policin Di		III	- app	., – ~	oltal I	ologaet (	4,000	/

■ Durham ∾			Forecast					
Budget 82	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
Orono Water Supply System - Standpipe water storage tank recoating		1,800	-	-	-	-	-	-
Port Perry Groundwater Supply System Municipal Well No. 6 - Upgrades Electrical System Study, Grounding Study, Replacement of the Motor Control Centre, Diesel transfer switch and Standby power		-	-	2,500	-	-	-	2,500
Oshawa Water Supply Plant - Rehabilitation of the filters 1 to 6		1,450	3,950	-	4,200	-	3,000	11,150
Oshawa Water Supply Plant - Replacement of the Motor Control Centre		-	-	-	-	-	1,280	1,280
Oshawa Water Supply Plant - upgrading the uninterrupted power supply UPS		-	800	-	-	-	-	800
Oshawa Water Supply Plant - Valve Chamber Upgrades		300	-	1,000	-	-	-	1,000
Oshawa Water Supply Plant -Header & Backwash 245 valve replacement and associated piping rehabilitation/replacement		150	-	1,699	-	-	-	1,699
246 Pump / Motor / Mixer Repair / Replacement		50	50	50	50	-	-	150
247 Regulatory Instrumentation Replacement and Maintenance		85	-	55	-	-	-	55
248 Replace Uninterrupted Power Supply (UPS) Batteries		-	50	-	-	-	-	50
Rosebank Rd. Water Pumping Station - Station upgrades Electrical System Study, Grounding Study, Replacement of the Motor Control Centre, Diesel transfer switch and Standby power		-	-	-	-	-	2,500	2,500
250 Safety upgrades to access ladders at various plants and pumping station		120	-	-	-	-	-	-
251 SCADA Integration - Move to Wireless		130	-	-	-	-	-	-
252 Sewer Camera		-	-	-	3	-	-	3

Appendix B: 20	022-2031 Water	vlaauS	<b>Capital Foreca</b>	st (\$.000's)
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Nurham S	Forecast								
Budget 82	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total	
253 Sunderland Standpipe Water Storage Tank - Recoating		-	750	-	-	-	-	750	
254 Survey GPS Instrument		17	10	10	10	10	53	93	
255 Survey Total Station Replacement		-	-	-	-	-	40	40	
256 Tablets		6	-	-	7	-	14	21	
257 Taunton Rd. Water Pumping Station and Reservoir - station improvements and replacement		-	2,100	-	-	-	-	2,100	
258 Teleloggers		5	5	5	5	5	23	43	
259 Temporary Traffic Control Sign replacement		-	-	2	-	2	3	7	
260 Valve Replacements - Oshawa WSP		60	-	-	-	-	-	-	
Waverly Rd. Water Pumping Station - Station upgrades Electrical System Study, Grounding Study, Replacement of the Motor Control Centre, Diesel transfer switch and Standby power		-	-	-	2,200	-	-	2,200	
262 Whitby Water Supply Plant - replacement of the standby power, Whitby		1,550	-	-	-	-	-	-	
263 Whitby Water Supply Plant - Chlorine line replacement		450	-	-	-	-	-	-	
264 Whitby Water Supply Plant - Valve Chamber upgrades		100	-	1,000	-	-	-	1,000	
Machinery and Equipment Subtotal		8,163	10,021	12,271	14,615	5,686	13,436	56,029	
Information Technology									
265 EMMS Maximo - Hardware Requirement		26	-	-	-	-	-	-	
266 Laptop Computer		-	2	1	1	1	5	10	
267 Minor Office Improvements		-	-	-	-	-	1	1	
268 Mobile Laptop		14	-	-	-	-	-	-	
269 Power Desktop		50	-	-	-	-	-	-	

■ Durham	Fun and thurs						
Budget 82	Expenditure 2022 Proposed Category Budget	2023	2024	2025	2026	2027-2031	Forecast Total
270 Power Laptop	75	-	-	-	-	-	-
271 Power Tablet	27	-	-	-	-	-	-
272 Replacement of wireless WAN frequency Replacement	500	2,675	-	-	-	-	2,675
273 SCADA Workstation	10	10	10	10	-	-	30
274 Scanner and Wide Format Black & White Printer	-	-	-	-	21	21	42
275 Standard Desktop	79	-	-	-	-	-	-
276 Standard Laptop	100	-	-	-	-	-	-
277 Standard Tablet	62	-	-	-	-	-	-
278 Supervisory Control and Data Acquisition (SCADA) Plant North Improvements	-	-	-	-	5,000	-	5,000
279 Supervisory Control and Data Acquisition (SCADA) Plant South Improvements	-	4,000	-	2,500	-	-	6,500
280 WATER SCADA - PC/OIT, PLC, Radios3.65G/Support WAN	335	_	-	-	-	-	-
Information Technology Subtotal	1,278	6,687	11	2,511	5,022	27	14,258
Vehicles							
281 1/2 Ton Pick-up Truck	50	68	25	25	25	75	218
282 1/2 Ton Van	17	-	-	-	-	-	-
283 1/4 Ton Van	18	-	-	-	-	-	-
284 3/4 Ton Pick Up	28	28	-	-	-	-	28
285 3/4 Ton Van	77	-	-	-	-	-	-
286 Asphalt Hotbox	22	-	-	-	-	-	-
287 Forklift	-	26	-	-	-	-	26
288 Industrial Snowblower	47	-	-	-	-	-	-

Appendix B: 2022-2031	<b>Water Supply Capital Forecast</b>	(\$ 000's
Appendix D. 2022-2031	Water Supply Capital I Orecast	(မ,၀၀၀ ၁

■ Durham ∾			Forecast							
Budget 82	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total		
289 Infrared Asphalt Heater		-	33	-	-	-	-	33		
290 Rubber tire roller compaction unit		27	13	-	-	-	-	13		
291 Small SUV - PHEV		18	-	-	-	-	-	-		
Vehicles Subtotal		304	168	25	25	25	75	318		
Furniture and Fixtures										
292 Ergonomic upgrades and new chairs		-	1	1	1	1	3	7		
293 Minor Office Improvements		-	1	1	1	1	2	6		
294 New Chair Allowance		-	1	1	1	1	2	6		
295 Office Chairs		-	1	1	1	1	3	7		
296 Office Furniture		-	1	8	1	1	3	14		
297 Office Furniture/Equipment/Technology		5	8	8	8	8	29	61		
298 Parts Cabinets		83	16	-	-	-	-	16		
Furniture and Fixtures Subtotal		88	29	20	13	13	42	117		
Allowances & Other Provisions										
299 Allowance for acquisition of easements		150	150	150	150	150	750	1,350		
Allowance for CTC Source Water Protection Plan related to the Lake Ontario Collaborative		500	500	400	300	400	3,700	5,300		

Append	lix B: 20	22-2031 \	<b>Nater S</b>	vlaau	Capital	Forecast (	\$.000's)	١
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Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2022

Continued

Durhom N					Foreca	ast		
Durham Budget	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
301 Allowance for engineering studies		300	150	300	150	300	1,050	1,950
Allowance for land severance review and drawing requirements		100	100	100	100	100	500	900
Allowance for Regional share for works in conjunction with non-residential development		400	400	400	400	400	2,000	3,600
Allowance for Regional share for works in conjunction with residential subdivision development		1,460	1,460	1,460	1,460	1,460	7,300	13,140
$305 \ \mbox{Allowance}$ for sundry extensions as per Council policy - Various		15	15	15	15	15	75	135
306 Allowance for unknown requirements		100	100	100	100	100	500	900
307 Allowance for Vulnerability Assessments for Water Supply Plants		-	350	-	350	-	-	700
Asset Condition Assessment/ investigation on transmission pipe		100	110	-	200	100	1,000	1,410
Asset Condition Assessments - Reports for the Vertical Assets		-	31	-	300	100	1,500	1,931
310 Climate Change Strategy Allowance		-	150	-	-	-	-	150
311 Emergency Planning Updating Requirements		-	100	-	-	-	-	100
312 Master planning energy management		-	200	-	-	200	200	600
313 Preliminary engineering		100	100	100	100	100	500	900
Regional Water Supply Master Planning Study for the Regional Official Plan Review		-	800	-	-	-	800	1,600
315 Well interference works		1,000	400	400	400	1,000	5,000	7,200
Allowances & Other Provisions Subtotal		4,225	5,116	3,425	4,025	4,425	24,875	41,866

Appendix B: 2022-2031 Water Suppl	y Capital I	Forecast (\$,00	0's)	Provides a listing for all proje See Appendix A for financing			ecast.		Continued
<b>Durham</b>	2	Francisco di Arras	2022 Draward			Foreca	st		
Budget	2022	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
Water Supply Subtotal			121,739	263,950	168,383	335,589	138,942	519,100	1,425,964
Total Capital Water Supply			121,739	263,950	168,383	335,589	138,942	519,100	1,425,964

<sup>\*</sup> This project has pre-budget approval

<sup>\*\*\*\*</sup> Appendix B includes financing of the following development charge shortfalls from a combination of user-rate, Water Rate Stabilization Reserve Fund and debentures (to be repaid from futher development charges):

	2022	2023	2024	2025	2026	2027-2031
Residential DC Shortfall	-	10,000	38,068	131,066	39,546	77,124
Commercial DC Shortfall	-	-	-	11,850	-	2,912
Institutional DC Shortfall	110	232	108	666	84	485
Industrial DC Shortfall	9,505	13,849	10,704	63,611	5,517	34,697
Total DC Shortfall	9,615	24,081	48,880	207,193	45,147	115,218

<sup>\*\*</sup> Pre-construction capital financing includes expenditures for land purchases, utility relocates, preliminary studies, design, etc.

<sup>\*\*\*</sup> Projects with regularly recurring expenditures include allowances, machinery and equipment, information technology, vehicles and furniture and fixtures, etc. do not include separate pre-construction and contruction capital financing

Appendix C: 2022 Sanitary Sewera	ge Capita	ıl Projects (\$,	000's)	Provides final	ncing details for c	apital projects <sub>l</sub>	proposed in 202	2. See Appendi	x D for the co	mprehensive 202	22 capital budge	t and 2023-203	31 forecast		
Durham Budget	Quantity	New / Replacement	Other	Reserve/ Reserve	Industrial DCs	<b>2022</b> Institutional DCs	Proposed Fina Commercial DCs	ncing Residential DCs	Subsidy /Grant	Debenture	User Rate	2022 Proposed Budget	Approved Funding Prior to	Forecast 2023-2031	Total Project to 2031
				Funds		DCs	DCs	DCs	/Glaill			Buuget	2022		10 2031
Sanitary Sewer															
Linear Infrastructure															
Allowance for unknown sanitary sewerage requirements in conjunction with area municipality road programs in various locations	-		-	-	-	-	-	-	-	-	200	200	-	1,800	2,000
9 Bowmanville Ave. from Highway No. 2 to Stevens Rd., Bowmanville	-		-	-	-	-	64	1,030	-	-	301	1,395	2,075	-	3,470
15 City of Oshawa Road Program	-		-	-	-	-	-	-	-	-	150	150	-	9,900	10,050
19 Courtice Sanitary Trunk Sewer	-		-	-	-	-	276	4,428	-	-	1,296	6,000	39,396	-	45,396
Merritt Street sanitary sewer tunnel decommissioning, Oshawa	-		-	-	-	-	-	-	-	-	750	750	600	-	1,350
37 Municipality of Clarington Road Program	-		-	-	-	-	-	-	-	-	25	25	-	2,700	2,725
Rehabilitation of existing sanitary sewers in various locations	-		-	474	ļ -	-	-	-	-	-	-	474	-	4,250	4,724
Replacement of forcemain on Wilmot 44 Creek easement from Cobbledick Rd. to Toronto St., Newcastle	-		-	300	) -	-	-	-	-	-	-	300	2,000	-	2,300
Replacement of sanitary sewer on Euclid St. from Dundas St. to 75 m north of John St. and Walnut St. from Euclid St. to Kent St., Whitby	-		-	710	-	-	-	-	-	-	-	710	995	-	1,705
Replacement of sanitary sewer on Krosno 51 Blvd. from Modlin Rd. to Alyssum St., Pickering/Ajax System	-		-	400	) -	-	-	-	-	-	-	400	100	-	500
Replacement of sanitary sewer on Old 52 Simcoe Rd. from Reach St. to Cartan Dr., Port Perry	-		-	-	-	-	-	-	-	-	100	100	-	400	500
Replacement of sanitary sewer on Olive Ave from Simcoe St. to Drew St., Oshawa	-		-	115	5 -	-	-	-	-	-	-	115	1,490	-	1,605
Replacement of sanitary sewer on 61 Veterans Rd. from R.R. 35 (Wilson Rd.) to R.R. 56 (Farewell St.), Oshawa	-		-	1,050	) -	-	-	-	-	-	-	1,050	150	-	1,200

Appendix C: 2022 Sanitary Sewera	ge Capita	l Projects (\$,0	000's)	Provides finar	ncing details for c	apital projects <sub>l</sub>	proposed in 202	22. See Appendi	ix D for the cor	mprehensive 202	22 capital budge	t and 2023-203	31 forecast	С	ontinued
Durham S		N /				2022	Proposed Fina	ncing				2022	Approved	F	Total
Durham Budget 202	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	User Rate	Proposed Budget	Funding Prior to 2022	Forecast 2023-2031	Project to 2031
Replacement of sanitary sewer on Water St. from the Whitby Water Supply Plant to Breakwater Sanitary Sewage Pumping Station, Whitby	-		-	-	-	-	-	-	-	-	75	75	-	835	910
Ritson Rd. from Taunton Rd. to Conlin Rd., Oshawa	-		-	-	-	-	-	-	-	-	200	200	-	1,300	1,500
Sanitary Sewer on Concession Rd. 5 to service the westerly portion of the Beaverton Avenue Employment Area A, Brock	-		-	500	-	-	-	-	-	-	-	500	250	3,300	4,050
Sanitary Sewer replacement at Highway 71 401 and Wilson Rd., in conjunction with the MTO, Oshawa	-		-	-	-	-	-	-	-	-	50	50	-	-	50
Sanitary Sewer replacement in conjunction 72 with the Metrolinx Toronto East Rail Corridor expansion to Bowmanville	-		-	-	-	-	-	-	-	-	500	500	-	2,800	3,300
Sanitary sewerage works to rectify 73 identified system deficiencies independent of road programs in various locations	-		-	-	-	-	-	-	-	-	600	600	-	5,850	6,450
Soper Creek Trunk Sanitary Sewer on Mearns Ave. from Freeland Ave. to 74 Concession Rd. 3 and on Concession Rd. 3 from Mearns Ave. to 450 m west of Mearns Ave., Bowmanville	-		-	-	-	-	11	177	-	-	52	240	-	1,260	1,500
Southwest Brooklin Trunk Sanitary Sewer from west of Cochrane St. on New collector road to east of Highway 12, Whitby (Region's share)	-		-	-	-	-	184	2,952	-	-	864	4,000	-	4,000	8,000
Thickson Rd. Sub-Trunk sanitary sewer 79 from Glengowan St. to Conlin Rd., Whitby (Region's share only)	-		-	-	-	-	153	2,454	-	-	718	3,325	-	-	3,325
Thornton Rd. from King St. to Stellar Dr., Oshawa	-		-	-	-	-	-	-	-	-	65	65	-	150	215
81 Town of Ajax Road Program	-		-	-	-	-	-	-	-	-	100	100	-	5,640	5,740
84 Township of Scugog Road Program	-		-	-	-	-	-	-	-	-	625	625	-	1,465	2,090

Appendix C: 2022 Sanitary Sewera	ge Capita	ıl Projects (\$	,000's)	Provides final	ncing details for c	apital projects <sub>l</sub>	proposed in 202	2. See Appendi	x D for the con	nprehensive 20:	22 capital budge	t and 2023-203	31 forecast	С	ontinued
Durham 3						2022	Proposed Fina	ncing				2022	Approved	_	Total
Durham Budget 202	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	User Rate	Proposed Budget	Funding Prior to 2022	Forecast 2023-2031	Project to 2031
85 Township of Uxbridge Road Program	-		-	-	-	-	-	-	-	-	350	350	-	3,060	3,410
West Brooklin Trunk Sanitary Sewer from 91 west of Cochrane St. to east of Highway No. 12, Whitby (Region's share)	-		-	-	-	-	138	2,214	-	-	648	3,000	6,945	10,600	20,545
93 West Whitby sub trunk on Dundas St. from Des Newman Blvd. to Halls Rd., Whitby	-		-	3	3 192	-	41	664	-	-	100	1,000	600	8,000	9,600
Linear Infrastucture Subtotal			-	3,552	2 192	-	867	13,919	-	-	7,769	26,299	54,601	67,310	148,210
Building and Structures															
95 20000 lb above ground Hoist, Scugog Depot	1	New	-	-	-	-	-	-	-	-	14	14	-	16,300	16,314
100 Chemical Room Ventilation - Additional Funding, Port Darlington WPCP	1	Replacement	-	-	-	-	-	-	-	-	150	150	-	1,550	1,700
105 Create Office Space (2 Offices), Corbett Creek WPCP	1	New	-	-	-	-	-	-	-	-	30	30	5,000	70,700	75,730
118 EV Charger, various locations	4	New	-	-	-	-	-	-	26	-	133	159	4,999	1,650	6,808
Expansion of the Conlin Rd. Sanitary 122 Sewage Pumping Station and twinning of the forcemain, Oshawa	-		-	-	-	-	139	2,214	-	-	648	3,001	-	-	3,001
Fire Alarm System Replacement - Headworks Building, Duffin WPCP	1	Replacement	244	-	-	-	-	-	-	-	56	300	-	-	300
124 Fleet furnace replacement, Orono Depot	1	New	-	-	-	-	-	-	-	-	33	33	-	-	33
128 Install Electric Gates, various locations	1	Replacement	-	-	-	-	-	-	-	-	162	162	-	-	162
New Locker/Change Room Facility, Scugog/Ajax/Sunderland	3	Replacement	-	-	-	-	-	-	-	-	129	129	-	-	129
Newcastle Water Pollution Control Plant - Capacity Re-rating 4 MLD to 7 MLD	-		-	-	-	-	1,180	7,505	-	-	5,556	14,241	-	-	14,241
Perimeter Fencing and Gate, at various pumping stations	1	New	-	-	-	-	-	-	-	-	50	50	-	-	50

Appendix C: 2022 Sanitary Sewera	ge Capita	al Projects (\$,	000's)	Provides finar	cing details for ca	apital projects <sub>l</sub>	proposed in 202	2. See Appendi	ix D for the com	nprehensive 202	22 capital budge	t and 2023-203	31 forecast	С	ontinued
Durham Budget 2002	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	<b>2022</b> Institutional DCs	Proposed Fina Commercial DCs	ncing Residential DCs	Subsidy /Grant	Debenture	User Rate	2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031
Proposed Pickering Parkway Sanitary 144 Sewage Pumping Station and forcemain, Pickering	-		-	-	-	-	9	148	-	-	43	200	-	-	200
Proposed Squires Beach Sanitary Sewage Pumping Station, Pickering	-		-	-	-	-	-	-	-	-	200	200	-	-	200
Refurbishment of HVAC System - Dewatering Building, Duffin	1	Replacement	185	-	-	-	-	-	-	-	65	250	-	-	250
147 Relocation of Materials Testing Lab*	1	New	-	932	-	-	-	-	-	-	-	932	-	-	932
Replace Existing 15000 lb above ground Hoist, Oshawa Depot	1	Replacement	-	14	-	-	-	-	-	-	-	14	-	-	14
155 Rudell Rd. Sanitary Sewage Pumping Station - decommissioning	-		-	-	-	-	-	-	-	-	600	600	-	-	600
Septage receiving stations, various locations	-		-	-	-	-	-	-	-	-	250	250	-	-	250
Buildings & Structures Subtotal		· <del></del>	429	946	-	-	1,328	9,867	26	-	8,119	20,715	9,999	90,200	120,914
Machinery & Equipment															
165 Admin Building HVAC Replace - Additional Funding, Corbett Creek	1	Replacement	-	-	-	-	-	-	-	-	250	250	-	-	250
167 Analytical Balance (Inorganics)	2	Replacement	15	-	-	-	-	-	-	-	15	30	-	-	30
169 Ash Thickener Gearbox	1	Replacement	48	-	-	-	-	-	-	-	17	65	-	-	65
171 Autosamplers	2	New	-	-	-	-	-	-	-	-	20	20	-	-	20
172 Auxiliary Boiler Replacement, Duffin	1	Replacement	185	-	-	-	-	-	-	-	65	250	-	-	250
176 Biosolids Transfer Pumps, Courtice WPCP	1	Replacement	-	-	-	-	-	-	-	-	15	15	-	-	15
Breakwater Sanitary Sewage Pumping Station - station modifications	-		-	-	-	-	-	-	-	-	290	290	-	855	1,145
181 Centrifuge 10 Year Overhaul, Duffin	1	Replacement	56	-	-	-	-	-	-	-	18	74	-	-	74
183 Clarifier Mechanisms	1	Replacement	-	-	-	-	-	-	-	-	31	31	-	-	31

Appendix C: 2022 Sanitary Sewerage	ge Capita	ıl Projects (\$,	000's)	Provides finar	ncing details for c	apital projects <sub>l</sub>	proposed in 202	2. See Appendi	x D for the cor	mprehensive 202	22 capital budge	et and 2023-203	31 forecast	С	ontinued
Durham 8						2022	Proposed Fina	ncing				2022	Approved		Total
Durham Budget	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	User Rate	Proposed Budget	Funding Prior to 2022	Forecast 2023-2031	Project to 2031
Duffin Creek Water Pollution Control Plant - 193 Remedial works and improvements in various locations throughout the plant	-		8,800	-	-	-	-	-	-	-	2,200	11,000	5,500	-	16,500
Duffin Creek Water Pollution Control Plant - 194 Replacement of Reactor No. 1 & 2, Pickering	-		40,959	6,700	-	-	-	-	-	-	7,841	55,500	41,000	163,745	260,245
Duffin Creek Water Pollution Control Plant - 196 Phosphorous Optimization Implementation Plan	-		10,064	-	-	-	-	-	-	-	2,516	12,580	1,550	-	14,130
197 Duffin Creek WPCP - Stage III Solids expansion - EMR removal and replacement	-		1,060	-	-	-	45	287	-	-	108	1,500	20,000	-	21,500
198 Electrical Equipment Replacements, various pumping stations	1	Replacement	-	-	-	-	-	-	-	-	50	50	-	-	50
201 Force Draft Fan Clutch, Duffin	1	New	111	-	-	-	-	-	-	-	39	150	-	-	150
206 Hach Spectrophotometer	2	Replacement	15	-	-	-	-	-	-	-	15	30	-	-	30
Hanover Sanitary Sewage Pumping Station - the replacement of pumps and forcemain	-		-	-	-	-	-	-	-	-	700	700	-	-	700
208 - Pump and Motor Control Center	-		-	400	-	-	-	-	-	-	-	400	900	-	1,300
209 IC Water Purification System	1	New	8	-	-	-	-	-	-	-	8	16	-	-	16
213 Inductively Coupled Plasma - Mass Spectrometer	1	Replacement	-	499	-	-	-	-	-	-	-	499	-	-	499
Laidlaw, Cedar and Harbour St. Sanitary 216 Sewage Pumping Station - Major Maintenance and replacement work	-		-	500	-	-	-	-	-	-	-	500	500	3,100	4,100
Lake Simcoe Water Pollution Control Plant - 217 Diffused Air System replacement and associated system upgrades	-		-	3,900	-	-	-	-	-	-	-	3,900	4,250	-	8,150
Liverpool Road Sanitary Sewage Pumping 221 Station - Replacement of Standby Power, Pickering	-		-	-	-	-	-	-	-	-	450	450	4,340	-	4,790

Appendix C: 2022 Sanitary Sewera	ge Capita	ıl Projects (\$,	000's)	Provides finar	ncing details for c	apital projects į	proposed in 202	2. See Appendi	ix D for the cor	mprehensive 202	22 capital budge	t and 2023-203	1 forecast	С	ontinued
Durham 2						2022	Proposed Fina	ncing				2022	Approved		Total
Durham Budget 202	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	User Rate	Proposed Budget	Funding Prior to 2022	Forecast 2023-2031	Project to 2031
Liverpool Road Sanitary Sewage Pumping 222 Station -communication, mechanical and process upgrades, Pickering	-		-	-	-	-	-	-	-	-	200	200	500	3,300	4,000
223 Macerator Scum/Raw sludges	2	New	-	-	-	-	-	-	-	-	60	60	-	-	60
Mechanical Maintenance - Digester Recirculation Pump	2	Replacement	74	-	-	-	-	-	-	-	26	100	-	-	100
238 O2 Analyzers	2	New	37	-	-	-	-	-	-	-	13	50	-	-	50
Port Darlington Water Pollution Control 242 Plant - Major Maintenance replacement work, Bowmanville	-		-	1,026	-	-	-	-	-	-	-	1,026	974	6,228	8,228
Port Darlington Water Pollution Control 243 Plant - work to recitify deficiencies, Bowmanville	-		-	400	-	-	-	-	-	-	-	400	-	600	1,000
245 Pump Replacements	1	Replacement	-	-	-	-	-	-	-	-	100	100	-	-	100
Purge and Trap / Mass Spectrometer (VOCs)	1	Replacement	-	250	-	-	-	-	-	-	-	250	-	-	250
247 RAS Pump Replacement	1	Replacement	-	-	-	-	-	-	-	-	30	30	-	-	30
248 Raw Lift Pumps	1	Replacement	-	-	-	-	-	-	-	-	85	85	-	-	85
249 Raw Sludge Pumps	1	Replacement	-	-	-	-	-	-	-	-	28	28	-	-	28
Replacement Sludge Pump Major Replacement	1	Replacement	149	-	-	-	-	-	-	-	52	201	-	-	201
Safety upgrades to access ladders at various plants and pumping station	-		-	-	-	-	-	-	-	-	350	350	297	-	647
254 Secondary Clarifier Gearbox	1	Replacement	65	-	-	-	-	-	-	-	15	80	-	-	80
255 Secondary Clarifier Recirculation Pump	1	Replacement	81	-	-	-	-	-	-	-	19	100	-	-	100
256 Secondary Gearbox X2	2	New	163	-	-	-	-	-	-	-	37	200	-	-	200
258 Skalar Auto Samplers	2	Replacement	25	-	-	-	-	-	-	-	25	50	-	-	50
Solid Phase Oil & Grease Extraction System	1	New	33	-	-	<u>-</u>	-	-	-	-	33	66		-	66
264 Survey GPS Instrument	1	Replacement	-	-	-	-	-	-	-	-	17	17	-	-	17

No.   No.   No.   No.   Registerment   No.   No.   Registerment   Registerment   No.   N	ontinued														
Durham S		Nov. /				2022	Proposed Fina	ncing				2022	Approved	Farment	Total
Budget 22	Quantity		Other	Reserve	Industrial DCs					Debenture	User Rate		Prior to		Project to 2031
266 Tablets	2	Replacement	-	-	-	-	-	-	-	-	7	7	-	-	7
267 Teleloggers	2	Replacement	-	-	-	-	-	-	-	-	5	5	-	-	Ę
271 Turbovaps	2	Replacement	18	-	-	-	-	-	-	-	18	36	-	-	36
272 Valve Actuators	1	Replacement	-	-	-	-	-	-	-	-	25	25	-	-	25
273 Variable Frequency Drive Replacement	1	Replacement	-	-	-	-	-	-	-	-	100	100	-	-	100
274 WAS Pump Replacement	2	Replacement	-	-	-	-	-	-	-	-	50	50	-	-	50
276 Water Purification System (Inorganics)	1	Replacement	10	-	-	-	-	-	-	-	10	20	-	-	20
277 Water Purification System (Organics)	1	New	10	-	-	-	-	-	-	-	10	20	-	-	20
Machinery & Equipment Subtotal			61,986	13,675	-	-	45	287	-	-	15,963	91,956	79,811	177,828	349,595
Information Technology Infrastructure	-	-													
280 Computer Peripherals	1	Replacement	20	-	-	-	-	-	-	-	20	40	-	-	40
282 Control System - 7 node Upgrade	1	New	-	-	-	-	-	-	-	-	50	50	-	-	50
283 Cyber Security Solution	1	Replacement	58	-	-	-	-	-	-	-	17	75	-	-	75
284 EMMS Maximo - Hardware Requirement	1	New	-	-	-	-	-	-	-	-	26	26	-	-	26
287 iFix\historian upgrade	1	Replacement	51	-	-	-	-	-	-	-	14	65	-	-	65
288 Laptop Computer	16	New	-	-	-	-	-	-	-	-	10	10	-	-	10
290 Mobile ERIS Equipment	1	New	-	-	-	-	-	-	-	-	9	9	-	-	g
291 Network Upgrade	2	New	-	-	-	-	-	-	-	-	145	145	-	-	145
292 Network Upgrade/DMZ/Servers	1	New	-	-	-	-	-	-	-	-	220	220	-	-	220
	1	Replacement	93	-	-	-	-	-	-	-	27	120	-	-	120
Operation User Interface (OIT) replacement	1	Replacement	44	-	-	-	-	-	-	-	12	56	-	-	56
295 Panasonic Toughbook	68	New	-	-	-	-	-	-	-	-	63	63	-	-	63

Appendix C: 2022 Sanitary Sewera	ge Capita	ıl Projects (\$,0	000's)	Provides finar	ncing details for c	apital projects <sub>l</sub>	proposed in 202	22. See Append	lix D for the cor	mprehensive 202	22 capital budge	t and 2023-203	31 forecast	C	ontinued
Durham 8						2022	Proposed Fina	incing				2022	Approved		Total
Durham Budget 202	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	User Rate	Proposed Budget	Funding Prior to 2022	Forecast 2023-2031	Project to 2031
297 PLC Upgrades	1	Replacement	-	-	-	-	-	-	-	-	72	72	-	-	7.
297 PLC Upgrades	20	New	-	-	-	-	-	-	-	-	70	70	-	-	7
299 Power Laptop	56	Replacement	-	-	-	-	-	-	-	-	22	22	-	-	2
300 Power Laptops and 32" Monitors	2	New	-	-	-	-	-	-	-	-	4	4	-	-	4
301 Power Laptop and Monitor	4	New	-	-	-	-	-	-	-	-	4	4	-	-	4
302 Power Laptop Computer	1	New	-	-	-	-	-	-	-	-	2	2	-	-	
303 Programming/Hardware - SPS SCADA	1	Replacement	-	-	-	-	-	-	-	-	60	60	-	-	6
304 Radio upgrade with services	1	Replacement	75	-	-	-	-	-	-	-	21	96	-	-	9
305 Remote Monitoring	1	Replacement	11	-	-	-	-	-	-	-	3	14	-	-	1
306 Replace end of life SCADA control system	3	Replacement	-	-	-	-	-	-	-	-	60	60	-	-	6
309 Server upgrades	1	Replacement	58	-	-	-	-	-	-	-	17	75	-	-	7
310 Server/Communications Equipment	1	New	-	-	-	-	-	-	-	-	150	150	-	-	15
311 Standard Laptop	8	New	-	-	-	-	-	-	-	-	5	5	-	-	
311 Standard Laptop	138	Replacement	-	-	-	-	-	-	-	-	54	54	-	-	5
312 Touch Panel upgrades	1	Replacement	324	-	-	-	-	-	-	-	92	416	-	-	41
313 UPS replacements	1	Replacement	181	-	-	-	-	-	-	-	52	233	-	-	23
314 UPS/Power PDU	110	Replacement	-	-	-	-	-	-	-	-	192	192	-	-	19
315 Vmware Upgrades	3	New	-		-			-	-		600	600	-	-	60
Information Technology Infrastructure Subtot	al		915	-	-	-	-	-	-	-	2,093	3,008	-	-	3,00
Vehicles															
316 1/2 Ton Pick-up Truck	2	New	-	-	-	-	-	-	-	-	50	50	-	-	5
317 1/2 Ton Van	1	New	-	-	-	-	-	_	-	-	17	17	-	-	1

Appendix C: 2022 Sanitary Sewera	ige Capita	ıl Projects (\$,	000's)	Provides final	ncing details for c	apital projects	proposed in 202	22. See Append	lix D for the cor	mprehensive 202	22 capital budge	t and 2023-203	31 forecast	C	ontinued
Durham 3				2022 Proposed Financing							2022	Approved Funding Forecast		Total	
Durham Budget 2020	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	User Rate	Proposed Budget	Funding Prior to 2022	2023-2031	Project to 2031
318 1/4 Ton Van	1	New	-	-	-	-	-	-	-	-	18	18	-	-	18
319 3/4 Ton Pick Up	1	New	-	-	-	-	-	-	-	-	29	29	-	-	29
320 3/4 Ton Van	3	New	-	-	-	-	-	-	-	-	78	78	-	-	78
321 Asphalt Hotbox	1	New	-	-	-	-	-	-	-	-	22	22	-	-	2:
324 Industrial Snowblower	2	New	-	-	-	-	-	-	-	-	46	46	-	-	46
326 Maintenance Gator	1	Replacement	19	-	-	-	-	-	-	-	6	25	-	-	2
327 Operations Gator	2	New	39	-	-	-	-	-	-	-	11	50	-	-	5
328 Rubber tire roller compaction unit	2	New	-	-	-	-	-	-	-	-	26	26	-	-	2
329 Small SUV - PHEV	1	New	-	-	-	-	-	-	-	-	18	18	-	-	1
Vehicles Subtotal	foot	-	58	_	-	-	-	-	-	-	321	379	-	-	37
Furniture & Fixtures															
336 Office Furniture/Equipment/Technology	1	New	-	-	-	-	-	-	-	-	5	5	-	-	
337 Parts Cabinets	1	New	-	-	-	-	-	-	-	-	83	83	-	-	8
Furniture & Fixtures Subtotal			-	-	-	-	-	-	-	-	88	88	-	-	8
Allowances & Other Provisions															
339 Allowance for acquisition of easements			-	-	-	-	-	-	-	-	150	150	-	1,350	1,50
340 Allowance for engineering studies			-	-	-	-	-	-	-	-	200	200	-	1,350	1,55
341 Allowance for intensification			-	-	-	-	16	258	-	-	77	351	-	3,150	3,50
342 Allowance for land severance review and drawing requirements			-	-	-	-	-	-	-	-	100	100	-	900	1,00
Allowance for Regional share for works in 343 conjunction with non-residential development			-	-	-	-	18	295	-	-	87	400	-	3,600	4,00

Appendix C: 2022 Sanitary Sewera	ge Capita	l Projects (\$	,000's)	Provides finar	trovides financing details for capital projects proposed in 2022. See Appendix D for the comprehensive 2022 capital budget and							t and 2023-203	1 forecast	Continued	
Durham Budget 202	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	<b>2022</b> Institutional DCs	Proposed Fina Commercial DCs	ncing Residential DCs	Subsidy /Grant	Debenture	User Rate	2022 Proposed Budget	Approved Funding Prior to 2022	Forecast 2023-2031	Total Project to 2031
Allowance for Regional share for works in 344 conjunction with residential subdivision development			-	-	-	-	67	1,077	-	-	315	1,459	-	13,140	14,599
345 Allowance for sundry extensions as per Council policy			-	-	-	-	-	-	-	-	15	15	-	135	150
346 Allowance for unknown requirements			-	-	-	-	-	-	-	-	100	100	-	900	1,000
354 Preliminary engineering			<u>-</u>	-	-	-	-	-	-	-	100	100	-	900	1,000
Allowances & Other Provisions Subtotal			-	-	-	-	101	1,630	-	-	1,144	2,875	-	25,425	28,300
Sanitary Sewer Subtotal			63,388	18,173	192		2,341	25,703	26	-	35,497	145,320	144,411	360,763	650,494
Total Capital Sanitary Sewerage			63,388	18,173	192	-	2,341	25,703	26	-	35,497	145,320	144,411	360,763	650,494

<sup>\*</sup> This project has pre-budget approval

<sup>\*\*</sup> Appendix C includes financing of the following development charge shortfalls from a combination of user-rate, and Sewer Rate Stabilization Reserve Fund:

	2022
Residential DC Shortfall	-
Commercial DC Shortfall	-
Institutional DC Shortfall	159
Industrial DC Shortfall	10,556
Total DC Shortfall	10,715

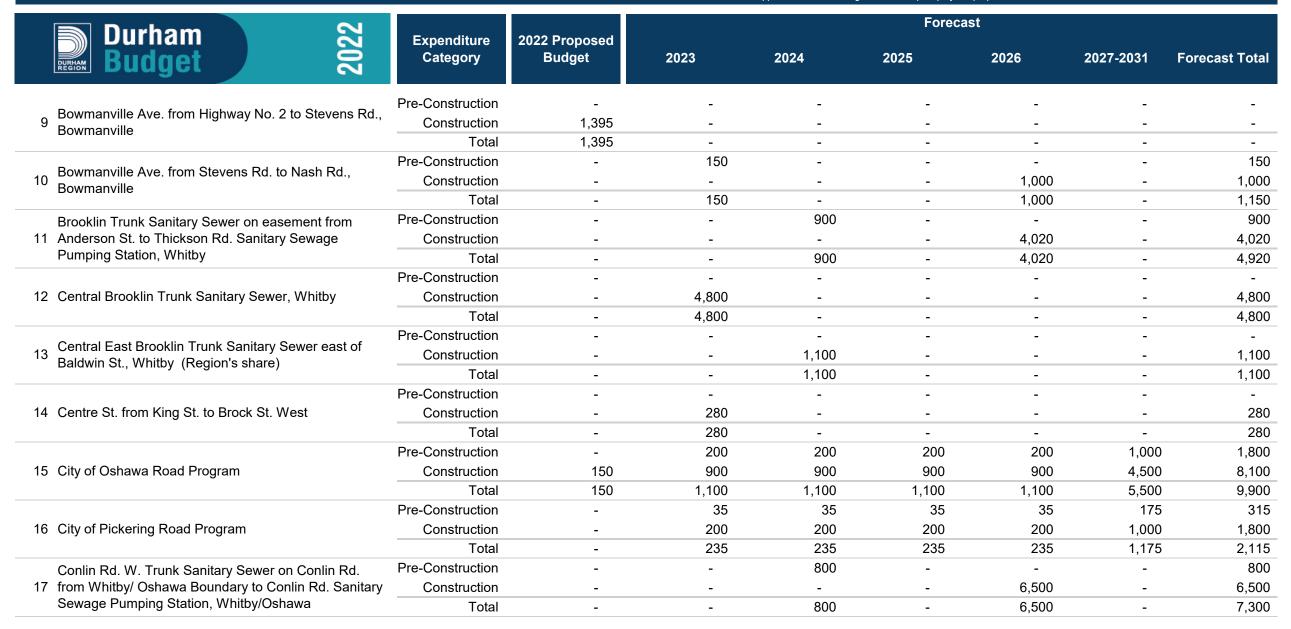
## Appendix D: 2022-2031 Sanitary Sewerage Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022

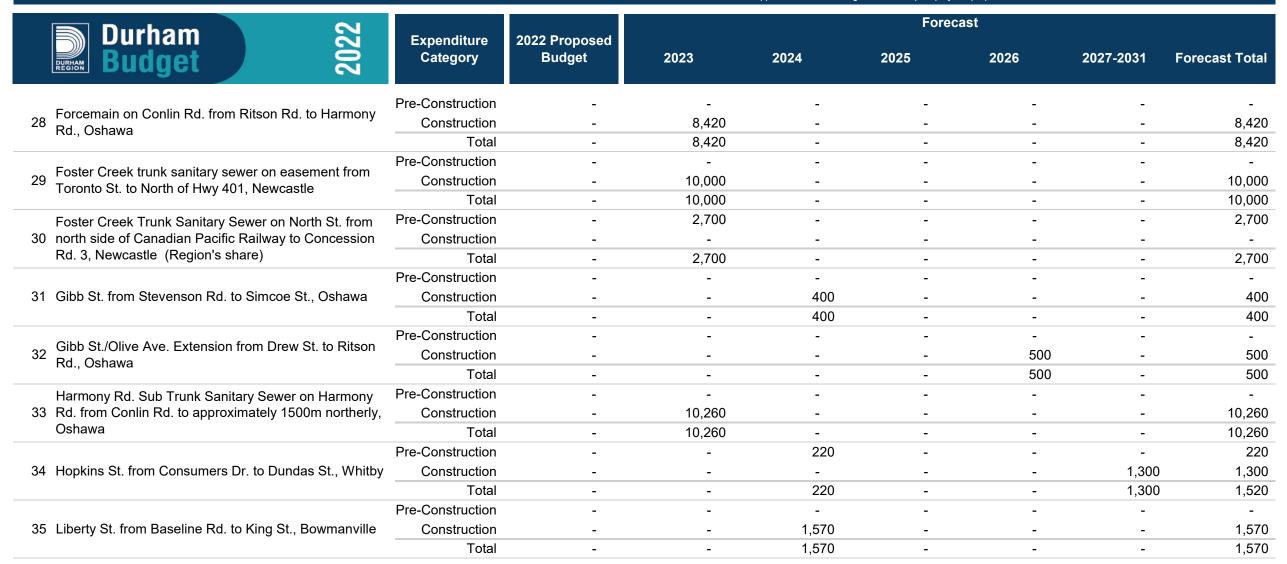
**Forecast** 

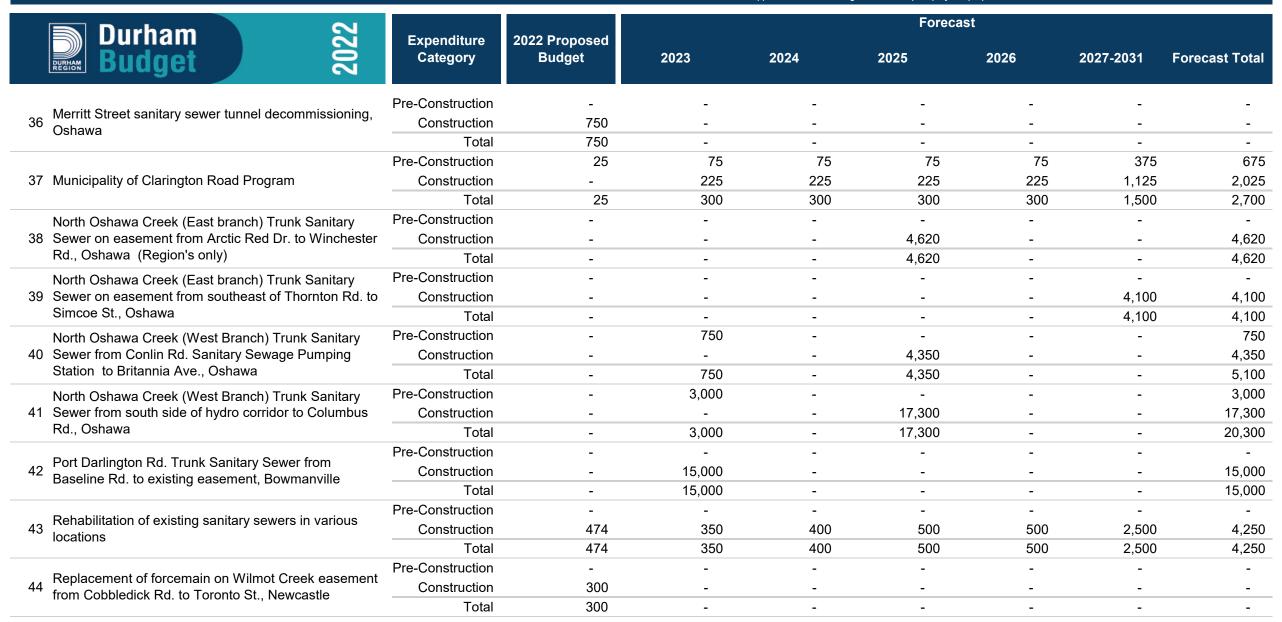
	Durham
DURHAM	Budaet

Durham \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Evponditure	2022 Droposed						
Budget 8	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
Sanitary Sewerage								
Linear Infrastructure								
Allowance for construction of convices in unconviced	Pre-Construction	-	-	-	-	-	-	-
Allowance for construction of services in unserviced areas in response to requests or petitions	Construction	-	200	200	200	200	1,000	1,800
areas in response to requests or pentions	Total	-	200	200	200	200	1,000	1,800
Allowance for conitary covers in conjugation with the	Pre-Construction	-	-	-	-	-	-	-
Allowance for sanitary sewers in conjunction with the MTO & Go Transit projects	Construction	-	100	100	100	100	500	900
	Total	-	100	100	100	100	500	900
Allowance for sanitary sewers in conjunction with the Regional Road Program	Pre-Construction	-	-	-	-	-	-	-
	Construction	-	1,500	-	-	410	8,800	10,710
	Total	-	1,500	-	-	410	8,800	10,710
Allowance for unknown sanitary sewerage	Pre-Construction	-	-	-	-	-	-	-
4 requirements in conjunction with area municipality road	Construction	200	200	200	-	200	1,000	1,600
programs in various locations	Total	200	200	200	200	200	1,000	1,800
Ash Creek Trunk Sanitary Sewer from Consumers	Pre-Construction	-	-	-	1,000	-	1,100	2,100
_ Dr./Green Rd. to Ash Creek Trunk Sanitary Sewage at	Construction	-	-	-	-	-	-	-
the former Pringle Creek Water Pollution Control Plant, Whitby	Total	-	-	-	1,000	-	1,100	2,100
D !' DIT 10 '' 0 ( 0' A	Pre-Construction	-	-	-	-	-	-	-
Baseline Rd. Trunk Sanitary Sewer from Simpson Ave. to Bennett Rd., Bowmanville	Construction	-	-	8,000	-	1,500	-	9,500
to Berniett Ru., Downlanville	Total	-	-	8,000	-	1,500	-	9,500
	Pre-Construction	-	-	-	-	-	-	-
7 Bayly St. from Westney Rd. to Harwood Ave., Ajax	Construction	-	-	-	-	-	2,070	2,070
	Total	-	-	-	-	-	2,070	2,070
Bennett Rd. Trunk Sanitary Sewer from Baseline Rd. to Highway No. 2, Bowmanville (Region's share)	Pre-Construction	-	-	-	-	-	-	-
	Construction	-	-	-	-	-	1,540	1,540
	Total	-	-	-	-	-	1,540	1,540



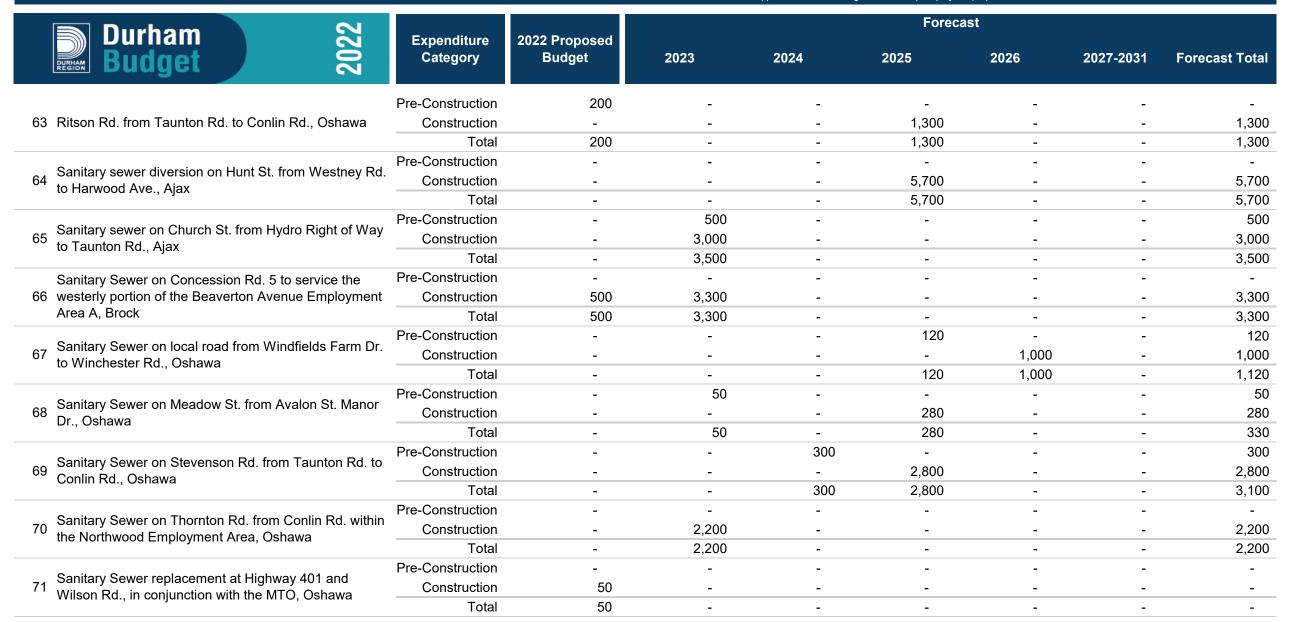
Durham 8	F	0000 Dunana d			Foreca	st		
Budget 82	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
Corbett Trunk Sanitary Sewer on easement from	Pre-Construction	-	-	1,000	-	-	-	1,000
18 Wentworth St. to Corbett Creek Water Pollution Control	Construction	-	-	-	-	6,200	-	6,200
Plant, Whitby	Total	-	-	1,000	-	6,200	-	7,200
	Pre-Construction	-	-	-	-	-	-	-
19 Courtice Sanitary Trunk Sewer - P3	Construction	6,000	-	-	-	-	-	-
	Total	6,000	-	-	-	-	-	-
	Pre-Construction	-	-	-	-	-	-	-
20 Courtice Sanitary Trunk Sewer - P4	Construction	-	47,700	-	-	-	-	47,700
•	Total	-	47,700	-	-	-	-	47,700
	Pre-Construction	-	-	-	-	-	-	-
21 Courtice Sanitary Trunk Sewer - P5	Construction	-	-	16,100	-	-	-	16,100
	Total	-	-	16,100	-	-	-	16,100
	Pre-Construction	-	-	-	-	-	-	-
23 Courtice Sanitary Trunk Sewer -P6	Construction	-	-	-	16,420	-	-	16,420
	Total	-	-	-	16,420	-	-	16,420
Durham York Primary Trunk Sanitary Sewer System -	Pre-Construction	-	-	-	-	-	17,375	17,375
Condition Assessment and Rehabilitation requirements	Construction	-	-	-	-	-	52,125	52,125
(CCTV inspection, minor repair and rehabilitation works to be completed on Chamber 4 to 7)	Total	-	-	-	-	-	69,500	69,500
	Pre-Construction	-	-	-	-	-	-	-
East Brooklin Trunk Sanitary Sewer east of Thickson	Construction	_	3,200	-	-	-	-	3,200
Rd., Whitby (Region's share)	Total	-	3,200	-	-	-	-	3,200
	Pre-Construction	-	-	-	-	500	-	500
Farewell Creek Trunk Sanitary Sewer twinning on	Construction	-	-	-	-	-	2,700	2,700
easement west of Grandview St., Oshawa	Total	-	-	-	-	500	2,700	3,200
	Pre-Construction	-	70	-	-	-	- · · -	70
27 Finch Ave. from Altona Rd. to Brock Rd., Pickering	Construction	-	<u>-</u>	-	-	100	-	100
, ,	Total	-	70	-	-	100	-	170



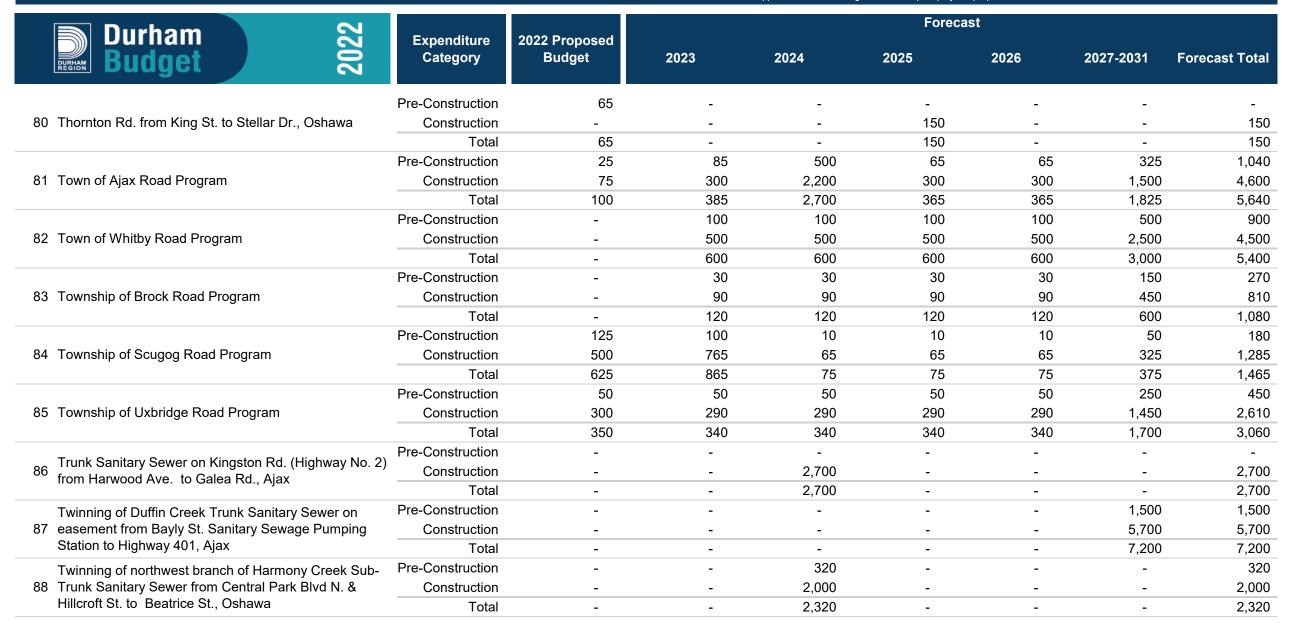


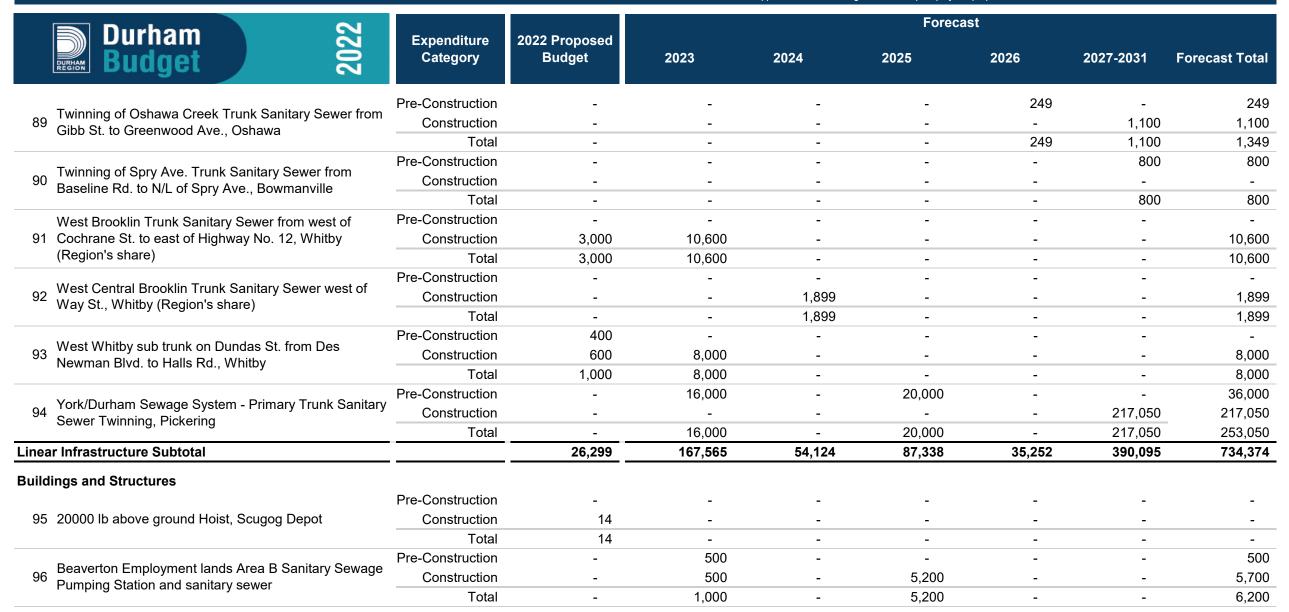
Durham 8			Forecast							
Budget 82	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total		
	Pre-Construction	-	-	-	-	-	-	-		
45 Replacement of sanitary sewer in various locations	Construction	-	-	-	6,313	8,163	47,615	62,091		
	Total	-	-	-	6,313	8,163	47,615	62,091		
Dealers and of a situation of Athel Ot from Ot	Pre-Construction	-	-	100	-	-	-	100		
Replacement of sanitary sewer on Athol St. from St. Lawrence St. to Clemence St., Whitby	Construction	-	-	290	-	-	-	290		
Lawrence St. to Clemence St., Whitby	Total	-	-	390	-	-	-	390		
Darland Art Constant Control of C	Pre-Construction	-	-	220	-	-	-	220		
Replacement of sanitary sewer on Cochrane St. from Ferguson St. to 125 m north of Beech St. W., Whitby	Construction	-	-	-	1,000	-	-	1,000		
	Total	-	-	220	1,000	-	-	1,220		
D 1 1011	Pre-Construction	-	100	-	-	-	-	100		
Replacement of sanitary sewer on Conant St. from Myers Rd. to Nelson St., Oshawa	Construction	-	-	-	350	-	-	350		
Myers Nd. to Neison St., Oshawa	Total	-	100	-	350	-	-	450		
Replacement of sanitary sewer on Euclid St. from	Pre-Construction	-	-	-	-	-	-	-		
49 Dundas St. to 75 m north of John St. and Walnut St.	Construction	710	-	-	-	-	-	-		
from Euclid St. to Kent St., Whitby	Total	710	-	-	-	-	-	-		
Danie and the section of a section of the section o	Pre-Construction	-	-	-	-	-	300	300		
Replacement of sanitary sewer on Hillcrest Dr. from Beech St. W/L to Beech St. E/L	Construction	-	-	-	-	-	600	600		
beech of. W/E to beech of. E/E	Total	-	-	-	-	-	900	900		
Danier and of anitomic account of frame	Pre-Construction	-	-	-	-	-	-	-		
Replacement of sanitary sewer on Krosno Blvd. from Modlin Rd. to Alyssum St.	Construction	400	-	-	-	-	-	-		
Modiff Na. to Alyssam ot.	Total	400	-	-	-	-	-	-		
Danis and of anitom and old Cinese Dd	Pre-Construction	100	-	-	-	-	-	-		
Replacement of sanitary sewer on Old Simcoe Rd. from Reach St. to Cartan Dr., Port Perry	Construction	-	400	-	-	-	-	400		
	Total	100	400	-	-	-	-	400		
Replacement of sanitary sewer on Olive Ave from Simcoe St. to Drew St., Oshawa	Pre-Construction	-	-	-	-	-	-	-		
	Construction	115	-	-	-	-	-	<u>-</u>		
	Total	115	-	-	-	-	-	-		

Durham 8					Foreca	st		
Budget 82	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
	Pre-Construction	-	-	-	-	-	-	-
Replacement of sanitary sewer on R.R. 22 (Bloor St.) from Wilson Rd. to Holland St., Oshawa	Construction	-	-	300	-	_	_	300
from Wilson Rd. to Holland St., Osnawa	Total	-	-	300	-	-	-	300
	Pre-Construction	-	-	-	-	-	-	-
Replacement of sanitary sewer on Ritson Rd. S. from Kawartha Ave. to Simcoe Street South, Oshawa	Construction	-	-	625	-	-	-	625
Rawaitha Ave. to Sinicoe Street South, Oshawa	Total	-	-	625	-	-	-	625
Davids and of anitamic access on Ditam Dd. Cauth	Pre-Construction	-	-	-	-	-	-	-
Replacement of sanitary sewer on Ritson Rd. South from Annis St. to Conant St., Oshawa	Construction	-	310	-	-	-	-	310
Hom Airiis St. to Conant St., Osnawa	Total	-	310	-	-	-	-	310
Devile consent of constant course on DD 00 (Dlace Ct.)	Pre-Construction	-	-	-	-	-	100	100
Replacement of sanitary sewer on RR 22 (Bloor St.) from Cubert St. to Oxford St., Oshawa	Construction	-	-	-	-	-	295	295
nom cubert of. to Oxiord of., Oshawa	Total	-	-	-	-	-	395	395
Danisacement of conitant course on Cineses Ct from	Pre-Construction	-	-	-	-	-	-	-
Replacement of sanitary sewer on Simcoe St. from Metcalf St to Quebec St., Oshawa	Construction	-	55	-	-	-	-	55
Metodii of to Quebec of., Oshawa	Total	-	55	-	-	-	-	55
Devicement of conitant course on Ct. Laurence Ct.	Pre-Construction	-	-	40	-	-	-	40
Replacement of sanitary sewer on St. Lawrence St. from Brock St. to Athol St., Whitby	Construction	-	-	160	-	-	-	160
Hom Brock of to Autor of William	Total	-	-	200	-	-	-	200
Devices ment of conitant course on Thermton Dd. from	Pre-Construction	-	-	-	75	-	-	75
Replacement of sanitary sewer on Thornton Rd. from Adelaide Ave to Tatra Dr., Oshawa	Construction	-	-	-	-	325	-	325
Adelaide Ave to Tatia Dr., Oshawa	Total	-	-	-	75	325	-	400
Deple consent of constant consens Waterway Del. from	Pre-Construction	-	-	-	-	-	-	-
Replacement of sanitary sewer on Veterans Rd. from R.R. 35 (Wilson Rd.) to R.R. 56 (Farewell St.), Oshawa	Construction	1,050	-		-	<u>-</u>	_	<u>-</u>
Tara oo (wilson raa,) to rait. oo (i alewell oa,), Oshawa	Total	1,050	-	-	-	-	-	-
Replacement of sanitary sewer on Water St. from the	Pre-Construction	75	-	-	-	-	-	-
62 Whitby Water Supply Plant to Breakwater Sanitary Sewage Pumping Station, Whitby	Construction	<u>-</u>	835	-	-		-	835
	Total	75	835	-	-	-	-	835

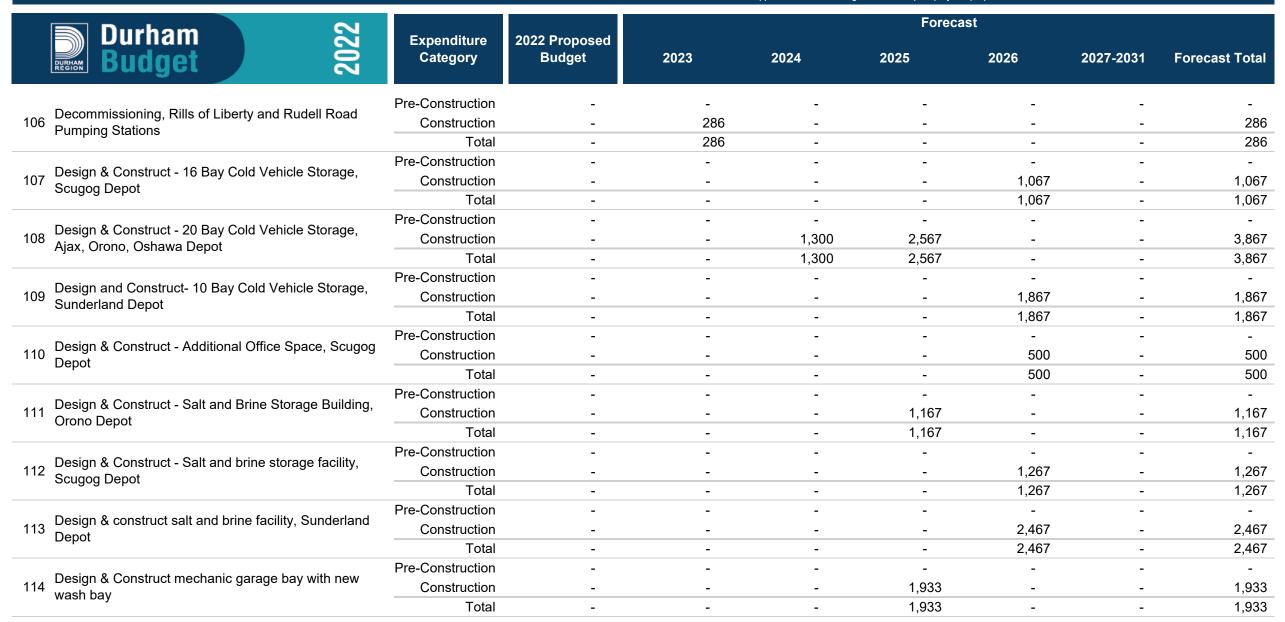


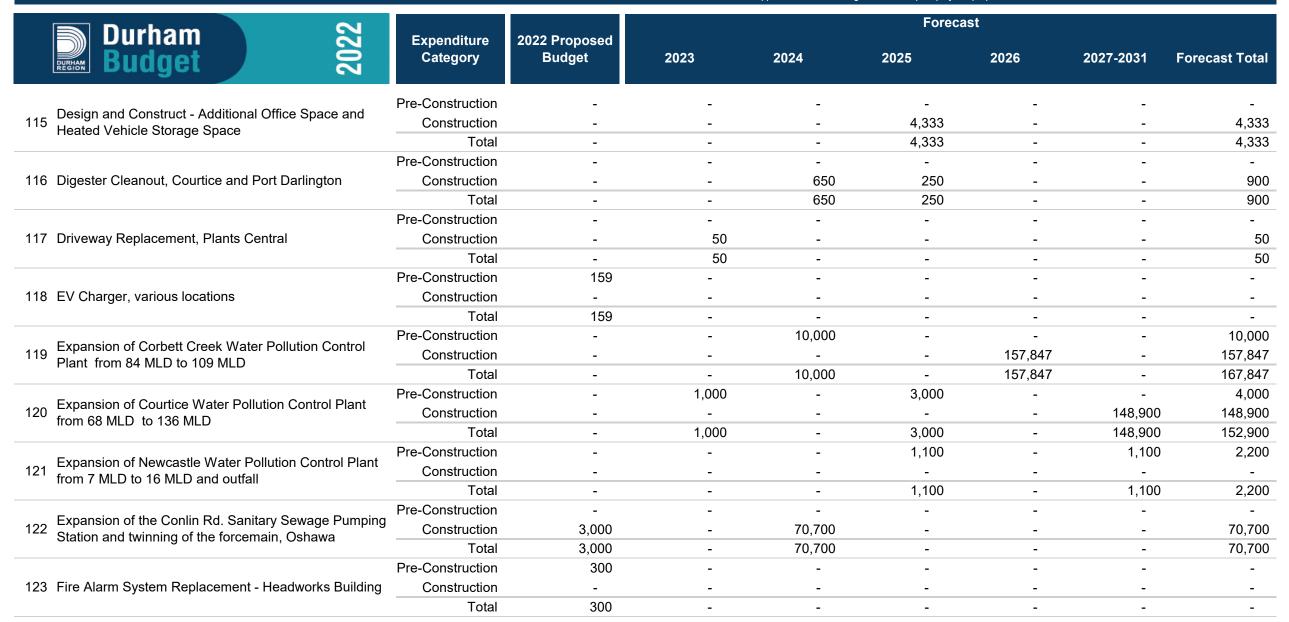
Durham 8	- "	0000 B	Forecast							
Budget 82	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total		
Sanitary Sewer replacement in conjunction with the	Pre-Construction	500	-	-	-	-	<u>-</u>	-		
72 Metrolinx Toronto East Rail Corridor expansion to	Construction	-	-	2,800	-	-	-	2,800		
Bowmanville	Total	500	-	2,800	-	-	-	2,800		
Sanitary sewerage works to rectify identified system	Pre-Construction	-	-	-	-	-	-	-		
73 deficiencies independent of road programs in various locations	Construction	600	650	650	650	650	3,250	5,850		
	Total	600	650	650	650	650	3,250	5,850		
Soper Creek Trunk Sanitary Sewer on Mearns Ave.	Pre-Construction	240	-	-	-	-	-	-		
from Freeland Ave. to Concession Rd. 3 and on	Construction	-	-	1,260	-	-	-	1,260		
Concession Rd. 3 from Mearns Ave. to 450 m west of Mearns Ave., Bowmanville	Total	240	-	1,260	-	-	-	1,260		
Outhorities Out Touch Outhors	Pre-Construction	-	-	-	-	-	-	-		
South-east Courtice Sub-Trunk Sanitary Sewer on easement along north side of Canadian Pacific Railway	Construction	_	4,820	_	-	-	-	4,820		
75 from Trulls Rd. to Courtice Rd. & on Courtice Rd. from north side of Canadian Pacific Railway to Bloor St., Courtice (Region's share)	Total	-	4,820	-	-	-	-	4,820		
Southwest Brooklin Trunk Sanitary Sewer from west of	Pre-Construction	-	-	-	-	-	-	-		
76 Cochrane St. on New collector road to east of Highway	Construction	4,000	-	4,000	-	-	-	4,000		
12, Whitby (Region's share)	Total	4,000	-	4,000	-	-	-	4,000		
Southwest Courtice Sub -Trunk Sanitary Sewer on	Pre-Construction	-	-	-	-	-	-	-		
77 Baseline Rd. from Trulls Rd. to 650 m west of Trulls	Construction	-	4,120	-	-	-	-	4,120		
Rd., Courtice	Total	-	4,120	-	-	-	-	4,120		
	Pre-Construction	-	-	-	-	-	-	-		
78 Stevenson Rd. from Highway 401 to Bond St., Oshawa	Construction	-	-	-	775	-	-	775		
	Total	-	-	-	775	-	-	775		
Thickson Rd. Sub-Trunk sanitary sewer from 79 Glengowan St. to Conlin Rd., Whitby (Region's share only)	Pre-Construction	-	-	-	-	-	-	-		
	Construction	3,325		-	-	-	-	-		
	Total	3,325	-	-	-	-	-	-		

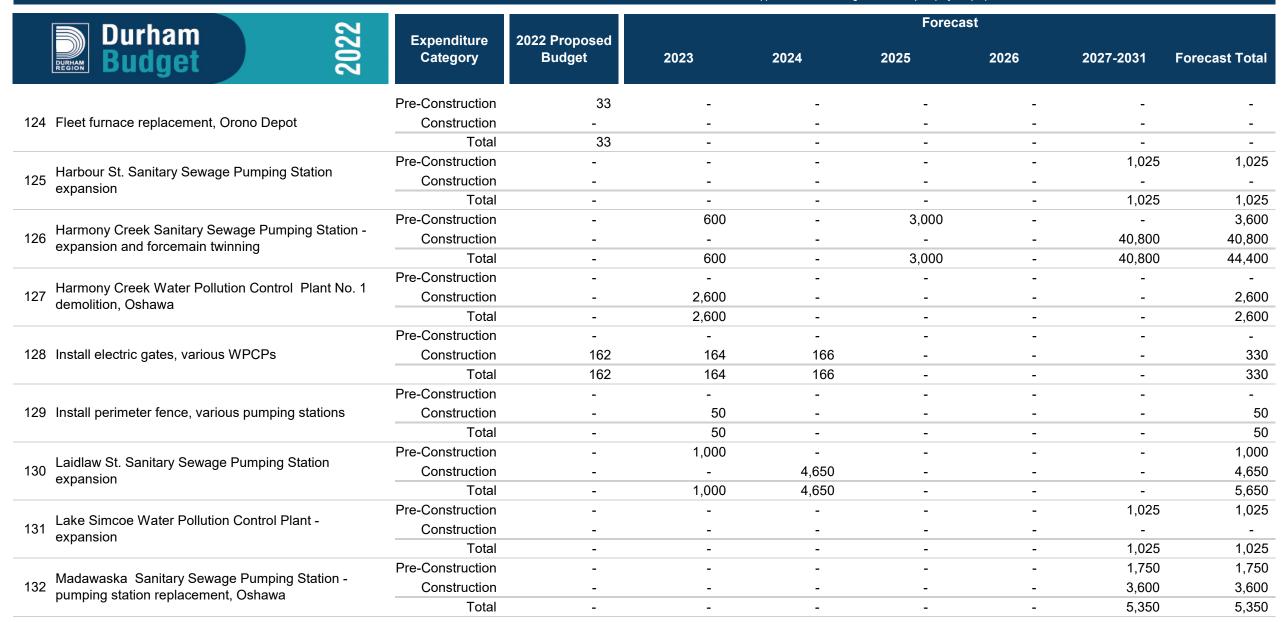




Durham 8					Foreca	st		
Budget 82	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
Brooklin Sanitary Diversion Strategy - Proposed	Pre-Construction	-	-	3,500	-	_	_	3,500
97 Thickson Rd. Sanitary Sewage Pumping Station and	Construction	-	-	-	-	26,800	-	26,800
forcemain, Whitby	Total	-	-	3,500	-	26,800	-	30,300
	Pre-Construction	-	-	-	-	-	-	-
98 Building I & J Roof Replacement, Corbett Creek WPCP	Construction	-	221	-	-	-	-	221
	Total	-	221	-	-	-	-	221
O construction Water Bulletine O control Blant I among	Pre-Construction	-	-	-	-	-	-	-
Gannington Water Pollution Control Plant - Lagoon System	Construction	-	-	10,000	-	-	-	10,000
	Total	-	-	10,000	-	-	-	10,000
Observiced Description Additional Founding Dest	Pre-Construction	-	-	-	-	-	-	-
100 Chemical Room Ventilation - Additional Funding, Port Darlington WCPC	Construction	150	-	-	-	-	-	-
Danington WCFC	Total	150	-	-	-	-	-	-
	Pre-Construction	-	-	-	-	-	-	-
101 Construction of Mezzanine in Fleet Bay 1, Orono Depot	Construction	-	67	-	-	-	-	67
	Total	-	67	-	-	-	-	67
0 1 11 11 11 12 1 15 0 11 1 1 0 11	Pre-Construction	-	-	-	-	-	-	-
Control Joint Leaking in Bio Solids Area, Courtice WCPC	Construction	-	150	-	-	-	-	150
WOPC	Total	-	150	-	-	-	-	150
	Pre-Construction	-	-	-	-	-	-	-
Corbett Creek Water Pollution Control Plant - New headworks building - Facility Plan/Conceptual Design	Construction	-	-	-	5,525	-	-	5,525
neadworks building - Facility Flati/Conceptual Design	Total	-	-	-	5,525	-	-	5,525
Outliet On all Water Bulletine Outliet Black	Pre-Construction	-	-	-	-	-	-	-
Corbett Creek Water Pollution Control Plant - works to rectify existing deficiencies	Construction	-	6,500	-	-	-	-	6,500
	Total	-	6,500	-	-	-	-	6,500
	Pre-Construction	-	-	-	-	-	-	-
105 Create Office Space (2 Offices)	Construction	30	-	-	-	-	-	-
oo create chiec opase (2 chiece)	Total	30	-	-	-	-	-	-

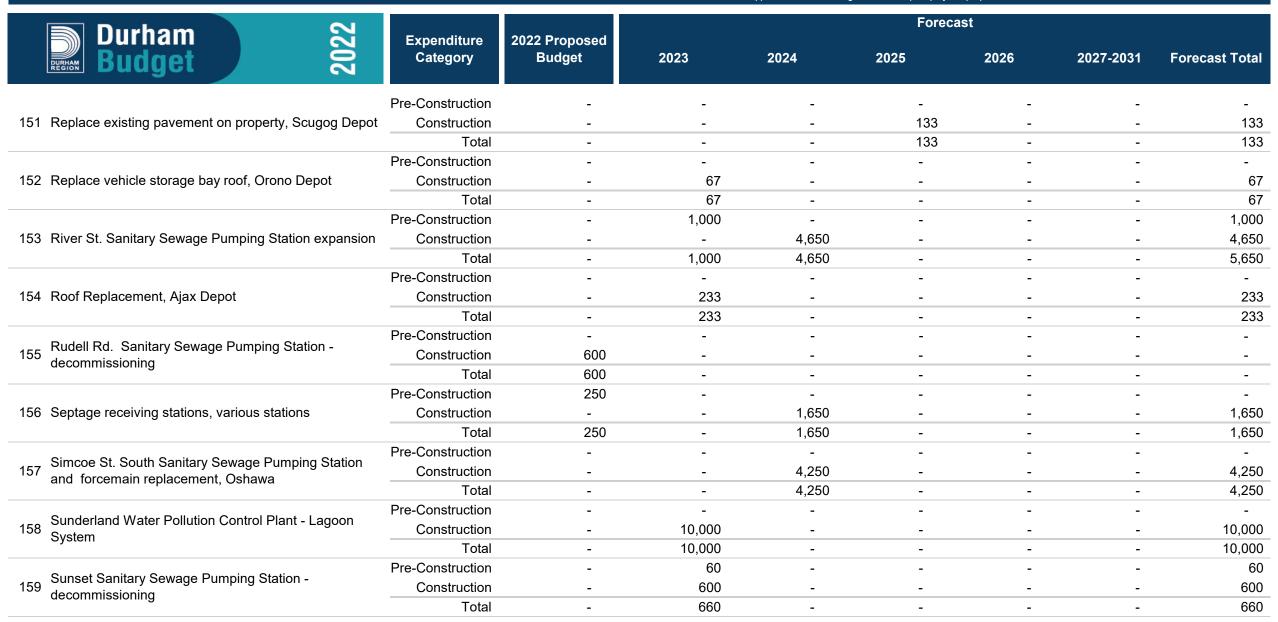


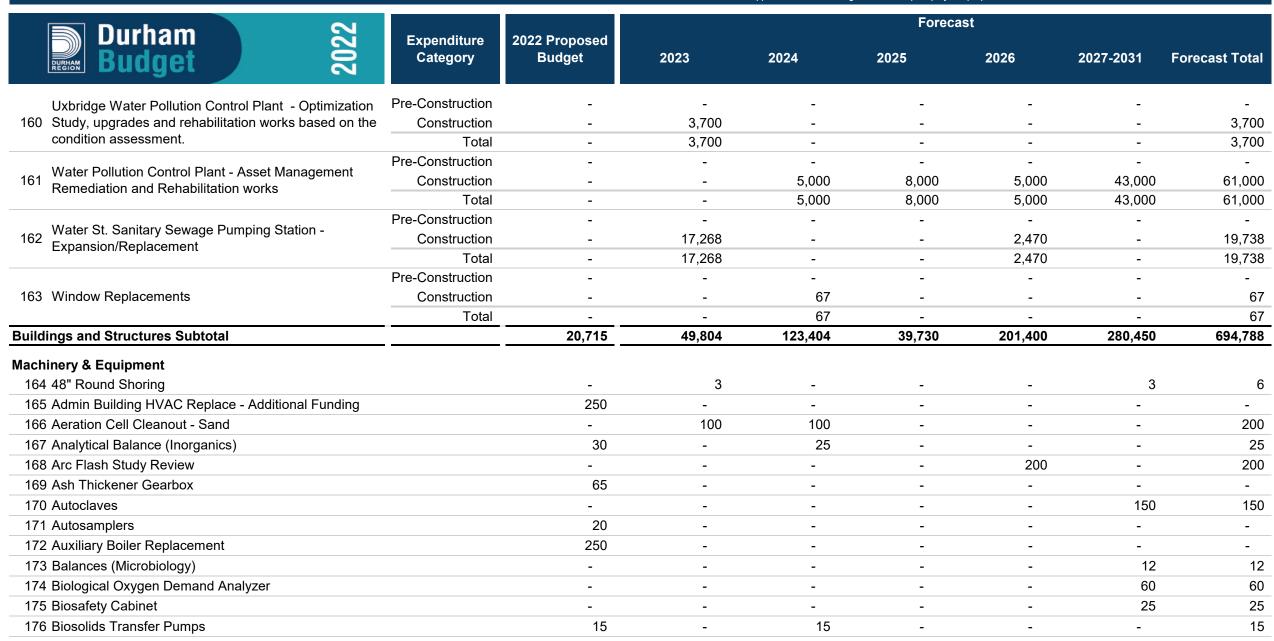




Durham 8		2000 5	Forecast							
Budget 8	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total		
	Pre-Construction	-	-	-	-	-	-	-		
133 Material Storage Facility Expansion, Ajax Depot	Construction	-	-	-	500	-	-	500		
	Total	-	-	-	500	-	-	500		
Mechanic's Bay Expansion (6 bay) including new roof	Pre-Construction	-	-	-	-	-	-	-		
134 specifications for existing fleet bay and vehicle storage	Construction	-	3,100	-	-	-	-	3,100		
area	Total	-	3,100	-	-	-	-	3,100		
New Locker/Change Room Facility	Pre-Construction	-	-	-	-	-	-	-		
New Locker/Change Room Facility, Scugog/Ajax/Sunderland	Construction	130	-	-	-	-	-	-		
	Total	130	-	-	-	-	-	-		
Name at a Water Ballistian Control Blant Conseits Ba	Pre-Construction	-	-	-	-	-	-	-		
Newcastle Water Pollution Control Plant - Capacity Rerating 4 MLD to 7 MLD	Construction	14,240	-	-	-	-	-	-		
rating 4 MED to 7 MED	Total	14,240	-	-	-	-	-	-		
O	Pre-Construction	-	-	-	-	-	-	-		
Overhead doors prainting and repair to metal supports, Scugog Depot	Construction	-	-	-	22	-	-	22		
Scugog Depot	Total	-	-	-	22	-	-	22		
	Pre-Construction	-	-	-	-	-	-	-		
138 Paving rear year and patching, Orono Depot	Construction	-	88	-	-	-	-	88		
	Total	-	88	-	-	-	-	88		
	Pre-Construction	-	-	-	-	-	-	-		
139 Perimeter fencing and gate, various pumping stations	Construction	50	-	-	-	-	-	-		
	Total	50	-	-	-	-	-	-		
Doub Down Industrial Area Comiton Courses Duraning	Pre-Construction	-	-	1,200	-	-	-	1,200		
Port Perry Industrial Area Sanitary Sewage Pumping Station, forcemain and sanitary sewer, Port Perry	Construction	-	<u>-</u>	-	-	<u>-</u>	12,800	12,800		
	Total	-	-	1,200	-	-	12,800	14,000		
Proposed Baseline Rd. Sanitary Sewage Pumping Station and forcemain, Courtice	Pre-Construction	-	-	-	-	-	-	-		
	Construction	-	<u>-</u>	3,600	-	<u>-</u>	-	3,600		
	Total	-	-	3,600	-	-	-	3,600		

Durham 8	Francis distring	2022 Drawand			Foreca	st		
Budget 8	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
Decree difference Del Continue Constitution Constitution	Pre-Construction	-	-	500	-	1,600	-	2,100
Proposed Harbour Rd. South Sanitary Sewage Pumping Station and forcemain, Oshawa	Construction	-	-	-	-	-	6,300	6,300
r umping station and forcemain, osnawa	Total	-	-	500	-	1,600	6,300	8,400
Drawaged Northwest Comitons Courses Disconing Chaties	Pre-Construction	-	-	-	-	500	1,700	2,200
Proposed Northeast Sanitary Sewage Pumping Station and forcemain, Bowmanville  Proposed Pickering Parkway Sanitary Sewage Pumping Station and forcemain, Pickering	Construction	-	-	-	-	-	5,000	5,000
	Total	-	-	-	-	500	6,700	7,200
	Pre-Construction	200	-	1,400	3,000	-	-	4,400
	Construction	-	-	-	-	-	11,900	11,900
	Total	200	-	1,400	3,000	-	11,900	16,300
Dranged Cauires Booch Conitory Cowage Dumning	Pre-Construction	200	-	-	-	-	1,550	1,550
Proposed Squires Beach Sanitary Sewage Pumping Station, Pickering	Construction	-	-	-	-	-	-	-
Otation, Florening	Total	200	-	-	-	-	1,550	1,550
Definition and of LIVAC Creations Deviations Dividing	Pre-Construction	-	-	-	-	-	-	-
Refurbishment of HVAC System - Dewatering Building, Duffin	Construction	250	-	-	-	-	-	-
Dullil	Total	250	-	-	-	-	-	-
	Pre-Construction	-	-	-	-	-	-	-
147 Relocation of Materials Testing Lab*	Construction	932	-	-	-	-	-	-
	Total	932	-	-	-	-	-	-
De nove Evietine Couth Driveyou Hermany Creek	Pre-Construction	-	-	-	-	-	-	-
Re-pave Existing South Driveway, Harmony Creek WPCP	Construction	-	-	121	-	-	-	121
WI OI	Total	-	-	121	-	-	-	121
Deplete 15 000 lb 2 post shave ground hairt Och	Pre-Construction	-	-	-	-	-	-	-
Replace 15,000 lb, 2 post above ground hoist, Oshawa Depot	Construction	-	<u>-</u>	-	-	15	-	15
	Total	-	-	-	-	15	-	15
Replace Existing 15,000 lb above ground Hoist, Sunderland Depot	Pre-Construction	-	-	-	-	-	-	-
	Construction	15		-	-	-	-	_
	Total	15	-	-	-	-	-	-





Durham 8			Forecast					
Budget Experior Category	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
177 BOD Incubators (Inorganic)		-	80	-	-	40	-	120
178 Breakwater Sanitary Sewage Pumping Station - station modifications		290	855	-	-	-	-	855
179 Central Duffin Creek Metering Building at Valleyfarm Road and Finch Avenue meter replacement, Pickering		-	100	500	-	-	-	600
180 Centrifuge		-	12	-	-	-	-	12
181 Centrifuge 10 Year Overhaul		75	-	-	-	-	-	-
182 Chemical Pump Replacement		-	30	-	-	30	12	72
183 Clarifier Mechanisms		32	32	-	32	-	-	64
Courtice Water Pollution Control Plant - asset improvements		-	-	-	1,000	-	8,900	9,900
Courtice Water Pollution Control Plant - remediation work and performance improvements, Courtice		-	2,150	-	-	-	-	2,150
186 Dewatering, Duffin		-	250	150	150	150	1,050	1,750
187 Digester Mixing Pump Rebuild/Replacement		-	-	15	15	15	100	145
188 Digestion Blocks with Controllers		-	80	-	-	-	-	80
189 Dishwasher (Inorganic)		-	-	-	50	-	95	145
190 Dishwasher (Microbiology)		-	-	-	30	-	30	60
Duffin Creek Water Pollution Control Plant - Digester 191 mixing improvements and Motor Control Centre Replacement, Pickering		-	48,600	-	-	-	-	48,600
Duffin Creek Water Pollution Control Plant - Asset Management Remediation and rehabilitation works		-	-	1,000	1,000	1,000	26,000	29,000
Duffin Creek Water Pollution Control Plant - Remedial 193 works and improvements in various locations throughout the plant		11,000	-	-	-	-	-	-

Appendix D: 2022-2031 Sanita	ry Sewerage Capital Forecas	t (\$,000's)
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Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022

Continued

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Durham 8			Forecast					
Budget 82	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
Duffin Creek Water Pollution Control Plant - Replacement of Reactor No. 1 & 2, Pickering		55,500	55,500	-	108,245	-	-	163,745
195 Duffin Creek Water Pollution Control Plant -Condition Assessment and Asset Plan updating		-	200	300	-	-	500	1,000
196 Duffin Creek Water Pollution Control Plant - Phosphorous Optimization Implementation Plan		12,580	-	-	-	-	-	-
Duffin Creek WPCP - Stage III Solids expansion - EMR removal and replacement		1,500	-	-	-	-	-	-
198 Electrical Equipment Replacements		50	110	50	110	50	210	530
199 Electrical/Instrumentation		-	45	45	45	45	225	405
200 Electronic Scale		-	-	-	-	-	3	3
201 Force Draft Fan Clutch		150	-	-	-	-	-	-
202 Gas Chromatograph / Dual Electron Capture Detector		-	-	-	75	-	-	75
203 Gas Chromatograph / Mass Spectrometer (Extractable)		-	140	-	-	-	-	140
204 Grit Blower Rebuild/Replacement		-	10	-	10	-	30	50
205 Grit Pump Rebuild/Replacement		-	-	-	10	-	10	20
206 Hach Spectrophotometer		30	-	-	-	-	-	-
Hanover Sanitary Sewage Pumping Station - the replacement of pumps and forcemain		700	-	-	-	-	-	-
Harbour Sanitary Sewage Pumping Station - Pump and Motor Control Center		400	-	-	-	-	-	-
209 IC Water Purification System		15	-	-	-	-	-	-
210 Incineration		-	275	2	2	300	1,400	1,979
211 Incubators		-	-	-	-	-	25	25

Durham 8		2022 Duon and	Forecast					
Budget 82	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
212 Incubators (Microbiology)		-	-	-	-	-	40	40
213 Inductively Coupled Plasma - Mass Spectrometer		500	-	-	-	-	-	-
214 Inductively Coupled Plasma - Optical Emission Spectrometer		-	-	150	-	-	-	150
215 Ion Chromatograph		-	-	-	-	-	130	130
Laidlaw, Cedar and Harbour St. Sanitary Sewage 216 Pumping Station - Major Maintenance and replacement work		500	3,100	-	-	-	-	3,100
Lake Simcoe Water Pollution Control Plant - Diffused 217 Air System replacement and associated system upgrades		3,900	-	-	-	-	-	-
218 Lake Simcoe Water Pollution Control Plant - teriary filter replacement		-	750	-	1,750	-	-	2,500
Lake Simcoe Water Pollution Control Plant and 219 associated sanitary sewerage pumping stations - PLC and SCADA system upgrades		-	890	-	-	-	-	890
220 Liquid Chromatograph Mass Spectrometer		-	-	-	-	-	400	400
221 Liverpool Road Sanitary Sewage Pumping Station - Replacement of Standby Power, Pickering		450	-	-	-	-	-	-
Liverpool Road Sanitary Sewage Pumping Station - 222 communication, mechanical and process upgrades, Pickering		200	-	3,300	-	-	-	3,300
223 Macerator Scum/Raw sludges		60	-	-	-	-	-	-

Appendix D: 2022-2031 Sanita	ry Sewerage Capital Forecas	t (\$,000's)
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Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022

Continued

Durham 🔀	Former district	0000 D	Forecast					
Budget 82	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
Madawaska Sanitary Sewerage Pumping Station - piping upgrades and flow meter installation, Oshawa		-	375	-	-	-	-	375
225 Manual pH Meter		-	3	3	-	-	-	6
226 Mechanical		-	250	250	250	250	1,250	2,250
227 Mechanical Bar screen Refurbishment		-	100	-	-	-	-	100
228 Mechanical Bar screen Replacement		-	-	-	100	-	-	100
Mechanical Maintenance - Digester Recirculation Pump		100	-	-	-	-	-	-
230 Media Preparing Equipment (Microbiology)		-	-	-	-	-	65	65
231 Mercury Analyzer (Cold Vapour Fluorescence / Atomic Absorption)		-	-	-	-	-	70	70
Michael Blvd. Sanitary Sewerage Pumping Station - 233 replacement of the Motor Control Centre (MCC) and pump		-	625	-	-	-	-	625
234 Microscope BX50		-	75	-	-	-	-	75
235 Microscope Inverted		-	-	-	-	-	30	30
236 Muffle Furnace		-	-	-	-	-	20	20
237 Nuclear Densometer		-	3	-	5	-	-	8
238 O2 Analyzers		50	-	-	-	-	-	-
239 Operations		-	100	100	175	175	1,250	1,800
240 Pharmacy Lab Refrigerator		-	-	-	-	-	15	15
241 Pipe Locator		-	3	-	-	-	3	6
Port Darlington Water Pollution Control Plant - Major Maintenance replacement work, Bowmanville		1,026	-	6,227	-	-	-	6,227
Port Darlington Water Pollution Control Plant - work to recitify deficiencies, Bowmanville		400	600	-	-	-	-	600

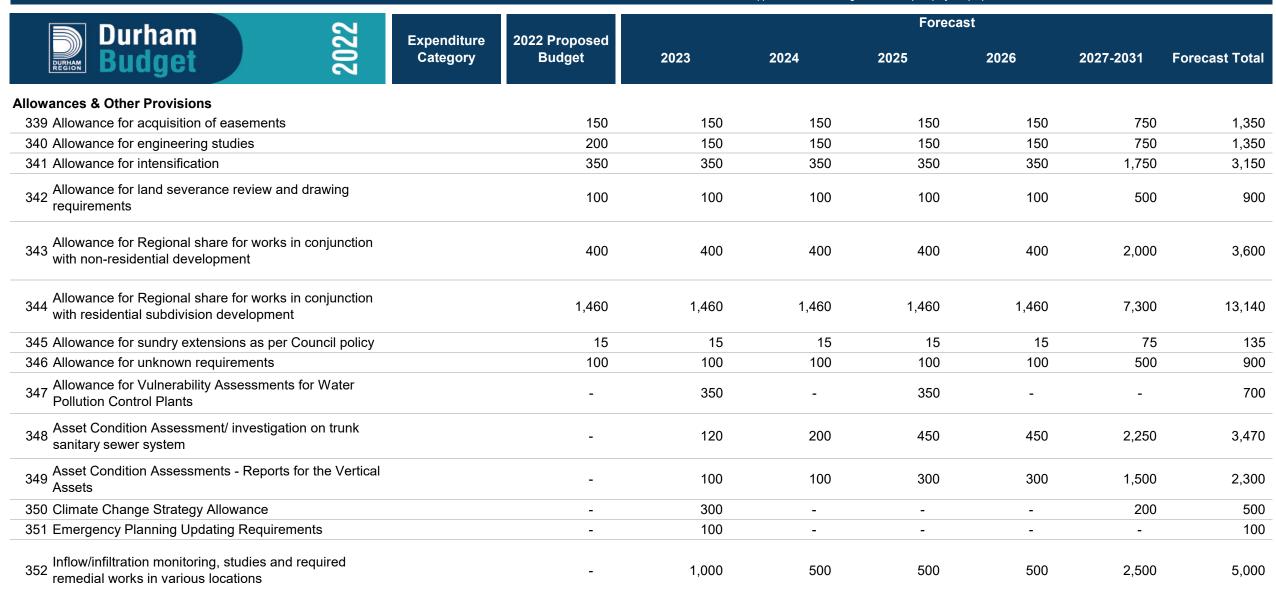
Durham Budget	Expenditure Category	2022 Proposed						
	Budget	2023	2024	2025	2026	2027-2031	Forecast Total	
244 Pressure Washer		-	3	3	-	-	-	6
245 Pump Replacements		100	100	100	100	100	300	700
246 Purge and Trap / Mass Spectrometer (VOCs)		250	-	-	-	-	-	-
247 RAS Pump Rebuild/Replacement		30	-	-	-	15	30	45
248 Raw Lift Pumps		85	-	-	-	-	-	-
249 Raw Sludge Pump Rebuild/Replacement		28	-	-	15	-	130	145
250 Replacement Sludge Pump Major Replacement		200	-	-	-	-	-	-
251 Return Pump Rebuild		-	-	-	-	-	30	30
Safety upgrades to access ladders at various plants and pumping station		350	-	-	-	-	-	-
Sanitary Sewerage Pumping Station - piping upgrades and flow meter installation, at various locations		-	-	400	500	500	-	1,400
254 Secondary Clarifier Gearbox		80	-	-	-	-	-	-
255 Secondary Clarifier Recirculation Pump		100	-	-	-	-	-	-
256 Secondary Gearbox X2		200	-	-	-	-	-	-
257 Sewer Camera		-	-	-	3	-	-	3
258 Skalar Auto Samplers		50	-	-	-	-	25	25
259 Skalar Low P Analyzer (System 3)		-	-	-	-	-	65	65
260 Skalar Segmented Flow Analyzer (System 1 and 2)		-	-	130	-	-	-	130
261 Solid Phase Oil & Grease Extraction System		66	-	-	-	-	-	-
262 Solids Manifold		-	20	-	-	-	-	20
SPME Gas Chromatograph / Mass Spectrometer / Mass Spectrometer		-	-	-	-	309	-	309
264 Survey GPS Instrument		17	10	10	10	10	53	93
265 Survey Total Station Replacement		-	-	-	-	-	40	40
266 Tablets		7	-	-	7	-	14	21

Durham 🔀	Free and items	2022 Brown and			Foreca	st		
Budget 82	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
267 Teleloggers		5	5	5	5	5	23	43
268 Temporary Traffic Control Sign replacement		-	-	2	-	2	3	7
269 Trench box replacement		-	-	-	-	-	5	5
270 Truck Loading Pump Rebuild		-	-	-	15	-	15	30
271 Turbovaps		35	-	-	-	-	-	-
272 Valve Actuators		25	-	25	-	25	-	50
273 Variable Frequency Drive Replacement		100	-	-	-	-	-	-
274 WAS Pump Replacement		50	50	-	-	-	-	50
275 Wasting Pump Rebuild/Replacement		-	-	10	-	10	40	60
276 Water Purification System (Inorganics)		20	-	-	-	-	-	-
277 Water Purification System (Organics)		20	-	-	-	-	-	-
Machinery and Equipment Subtotal		91,956	115,634	12,917	113,709	3,231	42,886	288,377
Information Technology								
278 Colour Plotter		_	_	-	-	_	7	7
279 Colour Printer		<u>-</u>	-	-	<del>-</del>	_	3	3
280 Computer Peripherals		40	_	-	-	_	-	-
281 Computers & Monitors Refresh		-	277	188	81	269	809	1,624
282 Control System - 7 node Upgrade		50	-	-	-	-	-	_
283 Cyber Security Solution		75	-	-	-	-	-	-
284 EMMS Maximo - Hardware Requirement		26	-	-	-	-	-	-
Fuel Management System & Infrastructure Replacement		-	-	-	217	-	-	217
286 GIS Hardware (Monitors, backup devices and other)		-	5	-	-	_	-	5
287 iFix\historian upgrade		65	<del>-</del>	-	-	-	_	
288 Laptop Computer		11	2	1	1	1	5	10
289 Minor Office Improvements		-	-	-	-	_	1	1
290 Mobile ERIS Equipment		9	-	-	12	_	-	12
1 1								· <del>-</del>

Durham 🕿	- "	2000 D			Foreca	ecast				
Budget 82	Expenditure Category	2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total		
291 Network Upgrade		145	-	-	-	-	-	-		
292 Network Upgrade/DMZ/Servers		220	-	-	-	-	-	-		
293 Networking equipment		120	-	-	-	-	-	-		
294 Operation User Interface (OIT) replacement		56	-	-	-	-	-	-		
295 Panasonic Toughbook		63	-	-	-	-	-	-		
296 PIS Group - Duffin		-	150	150	150	150	750	1,350		
297 PLC Upgrades		142	-	-	-	-	-	-		
299 Power Laptop		22	-	-	-	-	-	-		
300 Power Laptops and 32" Monitors		4	2	2	2	-	-	6		
301 Power Laptop and Monitor		3	-	-	-	-	-	-		
302 Power Laptop Computer		2	2	-	-	-	-	2		
303 Programming/Hardware - SPS SCADA		60	-	-	-	-	-	-		
304 Radio upgrade with services		95	-	-	-	-	-	-		
305 Remote Monitoring		14	-	-	-	-	-	-		
306 Replace end of life SCADA control system		60	-	-	-	-	-	-		
307 SCADA System Master Plan for the sanitary sewage pumping stations and implementation requirements		-	510	1,289	1,500	-	-	3,299		
308 Scanner and Wide Format Black & White Printer		-	-	-	-	21	20	41		
309 Server upgrades		75	-	-	-	-	-	-		
310 Server/Communications Equipment		150	-	150	-	-	-	150		
311 Standard Laptop		59	-	-	-	-	-	-		
312 Touch Panel upgrades		416	-	-	-	-	-	-		
313 UPS replacements		233	-	-	-	-	-	-		
314 UPS/Power PDU		193	-	-	191	-	385	576		
315 Vmware Upgrades		600	-	-	-	-	-	-		
Information Technology Subtotal		3,008	948	1,780	2,154	441	1,980	7,303		

**Vehicles** 

Durham S	<b>J</b>				Foreca	ıst		
Budget S		2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
316 1/2 Ton Pick-up Truck		50	68	25	25	25	75	218
317 1/2 Ton Van		17	-	-	-	-	-	-
318 1/4 Ton Van		18	-	-	-	-	-	-
319 3/4 Ton Pick Up		28	28	-	-	-	-	28
320 3/4 Ton Van		78	-	-	-	-	-	-
321 Asphalt Hotbox		22	-	-	-	-	-	-
322 Backhoe with breaker attachment		-	118	-	-	-	-	118
323 Forklift		-	25	-	-	-	-	25
324 Industrial Snowblower		47	-	-	-	-	-	-
325 Infrared Asphalt Heater		-	33	-	-	-	-	33
326 Maintenance Gator		25	-	-	-	-	-	-
327 Operations Gator		50	-	-	-	-	-	-
328 Rubber tire roller compaction unit		27	13	-	-	-	-	13
329 Small SUV - PHEV		17	-	-	-	-	-	-
330 Vactor 2100		-	340	-	-	-	-	340
Vehicles Subtotal		379	625	25	25	25	75	775
Furniture and Fixtures								
331 Ergonomic upgrades and new chairs		_	1	1	1	1	3	7
332 Minor Office Improvements		-	1	1	1	1	5	9
333 New Chair Allowance		-	1	1	1	1	2	6
334 Office Chairs		-	1	1	1	1	3	7
335 Office Furniture		-	1	1	1	1	3	7
336 Office Furniture/Equipment/Technology		5	10	8	8	8	30	64
337 Parts Cabinets		83	14	-	-	-	-	14
338 Workstation Furniture		-	3	3	3	3	13	25
Furniture and Fixtures Subtotal	-	88	32	16	16	16	59	139



#### Appendix D: 2022-2031 Sanitary Sewerage Capital Forecast (\$,000's)

Provides a listing for all projects within the 2022 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2022

247,397

244,690

736,920

Continued

1,765,101



<b>Durham</b>	2	Farm and distance	0000 Duon and	Forecast								
Budget	Expenditure Category		2022 Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total			
Phosphorus Reduction Study for Lake Simo	coe Water		-	-	-	-	250	-	250			
354 Preliminary engineering			100	100	100	100	100	500	900			
Regional Sewage Master planning study for Regional Official Plan Review	r the		-	800	-	-	-	800	1,600			
Allowances & Other Provisions Subtotal			2,875	5,595	3,625	4,425	4,325	21,375	39,345			
Sanitary Sewerage Subtotal			145,320	340,203	195,891	247,397	244,690	736,920	1,765,101			

195,891

**Total Sanitary Sewerage** 

145,320

340,203

<sup>\*\*\*\*</sup> Appendix D includes financing of the following development charge shortfalls from a combination of user-rate, Sewer Rate Stabilization Reserve Fund and debentures (to be repaid from futher development charges):

	2022	2023	2024	2025	2026	2027-2031
Residential DC Shortfall	-	63,414	72,624	25,136	98,527	149,715
Commercial DC Shortfall	-	-	2,130	1,054	13,050	12,351
Institutional DC Shortfall	159	524	455	224	948	1,215
Industrial DC Shortfall	10,556	26,794	29,409	12,295	68,805	79,941
Total DC Shortfall	10,715	90,732	104,618	38,709	181,330	243,222

<sup>\*</sup> This project has pre-budget approval

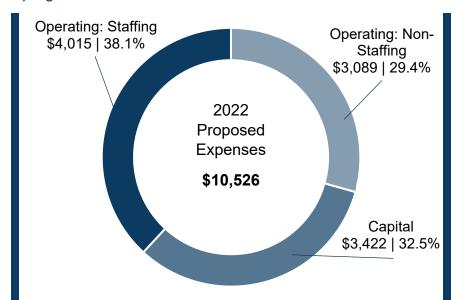
<sup>\*\*</sup> Pre-construction capital financing includes expenditures for land purchases, utility relocates, preliminary studies, design, etc.

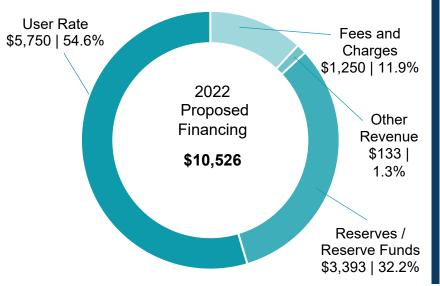
<sup>\*\*\*</sup> Projects with regularly recurring expenditures include allowances, machinery and equipment, information technology, vehicles and furniture and fixtures, etc. do not include separate pre-construction and contruction capital financing



# **UTILITY FINANCE**

Responsible for the billing, collecting and supporting customers for the Region's water supply and sanitary sewerage programs















# Table of Contents

**Major Programs and Services** 

**Strategic Priorities** 

**Key Targets for 2022** 

**Financial Details: Summary by Account** 

**Summary by Program** 

**Summary of Capital** 

**Details of Budget Changes** 

**Staffing Details** 

**Looking Forward** 

**Appendix A:** 2022 Utility Finance Capital Projects

**Appendix B:** 2022-2031 Utility Finance Capital Forecast

### **Major Programs and Services**

#### **Utility Finance**

#### **Customer Services**

Collect water and sanitary sewer user rate revenues and provide an efficient and effective customer service operation that meets the needs of our customers and maintains the Region's positive image.

#### **Billing and Analysis**

Invoice customers for water and sanitary sewer services provided by the Region of Durham as well as completing all meter reading, accounting transactions, revenue analysis and reporting requirements.

#### **Headquarters Shared Cost – Utility Finance**

The allocated share of costs attributable to Utility Finance for the operation of Regional Headquarters facility.

#### **Strategic Priorities**

For 2022 some of the key priorities and planned actions focus on:

#### **Service Excellence**



Enhance meter reading activities through the transition to full reading for all billings. Meter reader-based readings will replace customer readings used for billings. This will reduce the cost of meter reading and improve the accuracy of billings by eliminating estimated readings. Upgrading outdated water meter reading devices to Radio Frequency (RF) throughout the Region over a three-year period will allow for improvements to meter reading efficiency and help to support the full reading transition.



Expand monthly billing for the largest industrial, commercial, and institutional water and sanitary sewerage customers to better understand customer requirements and support long-term planning.

# **Strategic Priorities** Continued



Champion paper-less billing by migrating customers to MyDurhamWater – the state-of-the-art online customer portal

# **Key Targets for 2022**

- Process and issue over 750,000 water supply and sanitary sewer customer billings
- 28,000 customers currently enrolled in MyDurhamWater approximately 15% of total customers. MyDurhamWater enrollments are expected to grow to over 35,000 or 20% of total customers
- Issue over 50,000 paperless e-bills through MyDurhamWater
- Provide customer services to water and sanitary sewer customers, including responding to over 90,000 telephone inquiries and 46,000 emails
- 13,000 ratio of accounts per customer service staff
- Expand meter reader annual residential readings from 176,000 in 2021 to over 350,000 with the transition to full reading

#### Provides the gross expenditures and revenues - including both operating and Financial Details: Summary by Account (\$,000's) capital - and the resulting net user-rate requirement **Variance** Durham 2021 Estimated Actuals 2021 Approved Budget 2022 Proposed Budget \$ % **Expenses Operating Expenses** Personnel Expenses 3.928 3.914 4.015 Personnel Related 5 24 44 Communications 1,264 1,206 1,120 Supplies 3 169 54 Computer Maintenance & Operations 672 608 600 27 20 Materials & Services 4 **Equipment Maintenance & Repairs** 3 17 17 **Vehicle Operations** 29 28 34 **Professional Services** 55 110 110 Contracted Services 439 450 450 **Financial Expenses** 18 34 34 Minor Assets & Equipment 4 4 Contribution to Reserves / Reserve 45 45 60 Funds **Headquarters Shared Costs** 337 337 346 **Operating Expenses Subtotal** 6,684 6,899 7,104 205 3.0% **Gross Operating Expenses** 6,684 6,899 7,104 3.0% 205 **Capital Expenses** Replacement 3,422 30 30 **Capital Expenses Subtotal** 30 30 3,422 3,392 11,306.7%

6.929

6.714

**Total Expenses** 

3.597

51.9%

10.526

Financial Details: Summary by Ac	count (\$,000's)	Provides the gross expenditures capital - and the resulting net us	perating and C	ontinued	
Durham 8	2021 Estimated Actuals	2021 Approved Budget	2022 Bronned Budget	Variar	ıce
Durham Budget 202	2021 Estimateu Actuais	2021 Approved Budget	2022 Proposed Budget	\$	%
Revenues and Financing					
Operating Revenue					
Late Payment Charge	(575)	(575)	(575)		
Fees & Service Charges	(724)	(625)	(675)		
Sundry Revenue	(105)	(183)	(133)		
Operating Revenue Subtotal	(1,404)	(1,383)	(1,383)		0.0
Capital Financing	-	-			
Recovery Reserves / Reserves Funds - Capital	-	-	(3,393)		
Capital Financing Subtotal	-		(3,393)	(3,393)	(100%
Total Revenues and Financing	(1,404)	(1,383)	(4,776)	(3,393)	(245.3%
Utility Finance User Rate Requirement	5,310	5,546	5,750	204	3.7%

**User Rate Requirement** 

#### Provides the total operating expense, capital expense, subsidy, other revenue and the resulting user-rate requirement Financial Details: Summary by Program (\$,000's) for each major program and service **2021 Approved Budgets 2022 Proposed Budgets** Variance 2021 2022 Durham **Estimated** Subsidy **Approved** Operating Subsidy Proposed Operating Gross Other Gross Other **Budget** \$ % Funding Actuals Expenses Capital Funding Funding Budget Expenses Capital Funding **Budget Utility Finance** 1 Customer Service 1,255 2,647 15 (1,383)1,279 2,652 14 (1,383)1,283 2 Billing and Analysis 3,915 15 3,930 4,106 3,408 (3,393)4,121 3,718 3 Headquarters Shared Cost -337 337 337 346 346 **Utility Finance Portion Utility Finance Subtotal** 5,310 6,899 30 (1,383)5,546 7,104 3,422 (4,776)5,750 204 3.7% **Utility Finance Total** 5,750

(1,383)

5,546

7,104

3,422

(4,776)

5,310

6,899

30

204

3.7%

<sup>\*</sup>Note that Utility Finance is funded 50 per cent by Water Supply and 50 per cent by Sanitary Sewerage

#### Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

<b>Durham</b>	2	2021	2022			Forec	ast		
Budget	2022	Approved Budget	Proposed Budget	2023	2024	2025	2026	2027-2031	Forecast Total
Utility Finance									
Capital Expenditures									
Inforrmation Technology		30	29	46	46	46	46	230	414
Machinery & Equipment			3,333	3,333	3,334				6,667
Vehicles			60	60	60	60	-	240	420
Capital Expenditure Subtotal		30	3,422	3,439	3,440	106	46	470	7,501
Capital Financing									
Reserves / Reserve Funds			3,393	3,393	3,394	60	-	240	7,087
User Rate		30	29	46	46	46	46	230	414
Capital Financing Subtotal		30	3,422	3,439	3,440	106	46	470	7,501
Total Capital Utility Finance		30	3,422	3,439	3,440	106	46	470	7,501

Strategic Investments – Utility Finance	<b>2022 Impact</b> (\$ 000's)
Provision for an increase in water billing software costs to support meter reading activities	72
Increase in reserve contributions to accelerate the adoption of electric vehicles	15
Capital provision to upgrade water meters with remote radio frequency devices to enable meters to be read without physical contact with the customer's premise. Upgrade will improve customer service with more frequent meter reading and up-to-date data for billing purposes. This is year one of a three-year program being delivered in collaboration with the Works Department. Cost of \$3.3 million is funded from the Water Rate Stabilization Reserve Fund.	-
Strategic Investments Subtotal	87
Base Adjustments	<b>2022 Impact</b> (\$ 000's)
Economic increases	100
Removal of one-time items	(20)
Inflationary increases	143
Increase in Utility Finance's share of costs for the operation and maintenance of Regional Headquarters	9
Line-by-line review savings	(115)
Base Adjustments Subtotal	117
Net Changes	204

Staffing Details	
Utility Finance	Full Time Equivalents (FTE's)
2021 Approved Complement Proposed New Positions	36.5
Total Proposed New Positions	
Total Complement Utility Finance	36.5

### **Looking Forward**

As part of the Region's commitment to provide exceptional value to Durham taxpayers through responsive and effective customer service delivery the Region has launched and continues to promote its online customer portal - MyDurhamWater - to provide enhanced water and sewer billing customer services.

MyDurhamWater was introduced to provide customers with access to their account and the ability to:

- View billing information online;
- · Receive bills online through paperless e-billing;
- Choose from multiple payment options, including e-payments;
- Enter meter readings online;
- Communicate with the Region through multiple channels, such as secure email; and
- Seamlessly access the Region's website for rate and other water billing information.

The Region in 2022 is initiating, in conjunction with Works staff, a three-year project to retrofit existing water meters with radio frequency remote reading devices (RF) to eliminate manual meter readings. The total estimated cost of this initiative over the three period is \$10.0 million to be funded from the Water Rate Stabilization Reserve Fund. This is a significant enhancement from a customer service perspective and has been much anticipated as the follow up step to the MyDurhamWater project.

Appendix A: 2022 Utility Finance Cap	oital Projec	ts (\$,000's)		Provides finar	ncing details for	capital project	ts proposed in	2022. See App	pendix B for t	the comprehens	sive 2022 capit	tal budget and 2	2023-2031 fored	east	
Durham Budget	Quantity	New / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs		roposed Fina Commercial DCs	ncing Residential DCs	Subsidy /Grant	Debenture	User Rate	2022 Proposed Budget	Approved Funding Prior to 2022	Proposed 2023-2031	Total Project to 2031
Utility Finance															
Information Technology Laptop Computer	13	Replacement	_	-	-	-	-	-	-	-	29	29			29
Information Technology Subtotal			-	-	-	-	-	-	-	-	29	29			29
Machinery & Equipment Water Meter Replacements/Upgrades Machinery & Equipment Subtotal		Replacement	-	3,333 3,333	-	-	- -	-	- -	<u>-</u> -	-	3,333 <b>3,333</b>	<u>-</u>	6,667 <b>6,667</b>	10,000 <b>10,000</b>
Vehicles Meter Reading Electric Vehicle	1_	Replacement	-	60	-	-	-	-	-	-		60			60 <b>60</b>
Vehicles Subtotal			-	60	-	-	-	-	-	<u> </u>	<u> </u>	60			
Utility Finance Subtotal			-	3,393	-	-	-	-	-	-	29	3,422	-	6,667	10,088
Total Capital Utility Finance			-	3,393	-	-	-	-	-	-	29	3,422	-	6,667	10,088

#### Provides a listing for all projects within the 2022 budget and nine-year capital forecast. Appendix B: 2022-2031 Utility Finance Capital Forecast (\$,000's) See Appendix A for financing details for capital projects proposed in 2022 **Forecast** Durham Expenditure 2022 Proposed Budget Category 2023 2024 2025 2026 2027-2031 **Forecast Total Utility Finance** Information Technology **Laptop Computer** 29 46 46 46 46 230 414 **Information Technology Subtotal** 29 46 46 46 46 230 414 **Machinery & Equipment** Water Meter Upgrades 3,333 3,333 3,334 6,667 **Machinery and Equipment Subtotal** 3,333 3,333 3,334 6,667 **Vehicles** Meter Reading Electric Vehicle 60 60 60 60 240 420 **Vehicles Subtotal** 60 60 60 240 420 60 Utility Finance Subtotal 3,422 3,439 3,440 106 46 470 7,501

3,422

**Total Utility Finance** 

3,439

3,440

106

46

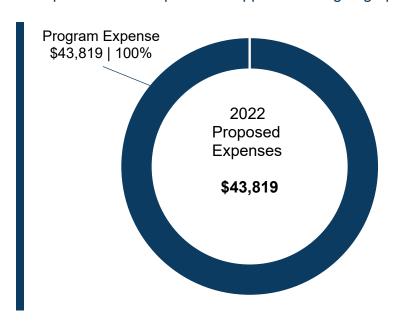
7,501

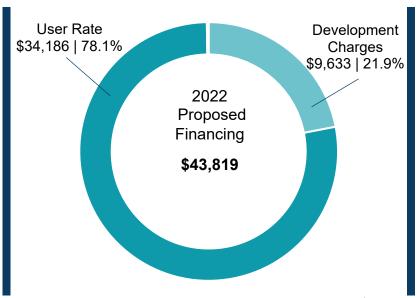
470



# CORPORATE NON-DEPARTMENTAL - WATER SUPPLY AND SANITARY SEWERAGE

Corporate costs required to support the on-going operation of the Water Supply and Sanitary Sewerage systems





Amounts are in \$,000's

### **Table of Contents**

**Major Programs and Services** 

**Strategic Priorities** 

**Key Targets for 2022** 

**Financial Details: Summary by Account** 

**Summary by Program** 

**Details of Budget Changes** 

**Looking Forward** 

# **Major Programs and Services**

#### **Corporate Non-Departmental – Water Supply**

Providing financial assets and corporate resources to support the ongoing operation of the water supply system.

#### **Corporate Non-Departmental – Sanitary Sewerage**

Providing financial assets and corporate resources to support the ongoing operation of the sanitary sewerage system.

### **Strategic Priorities**

For 2022 the key priority and planned action focus on:

#### Service Excellence



Responsible management of Regional assets to ensure uninterrupted support to the water supply and sanitary sewerage system.

# **Key Targets for 2022**

- Continue to increase financing available for the rehabilitation and renewal of the Region's infrastructure in alignment with the Asset Management Plan and prudent asset management practices to maximize the value of assets over their life cycle
- Provide corporate resources to support the operation of the water supply system, effectively serving approximately 183,200 water customers, a 1% increase in water customers over 2021 actuals
- Provide corporate resources to support the operation of the sanitary sewerage system, effectively serving approximately 178,400 sewer customers, a 1% increase in sewer customers over 2021 actuals

Financial Details: Summary by Acc	count (\$,000's)	Provides the gross expenditures capital - and the resulting net us	s and revenues - including both oper-rate requirement	perating and				
Durham Budget	2021 Estimated Actuals	2021 Approved Budget	2022 Proposed Budget	Varian	се			
Budget S	2021 Estimated Actuals	2021 Approved Budget	2022 Floposed Budget	\$	%			
Expenses								
Operating Expenses								
Communications	76	102	88					
Debt Charges	15,792	15,792	14,339					
Professional Services	220	200	225					
Financial Expenses	1,398	1,425	1,486					
Contribution to Reserves / Reserve Funds	18,521	18,521	19,064					
Operating Expenses Subtotal	36,007	36,040	35,202	(838)	(2.3%)			
Internal Transfers & Recoveries								
Net Corporate Charge	8,070	8,070	8,617					
Internal Transfers & Recoveries Subtotal	8,070	8,070	8,617	547	6.8%			
Gross Operating Expenses	44,077	44,110	43,819	(291)	(0.7%)			
Total Expenses	44,077	44,110	43,819	(291)	(0.7%)			
Revenues and Financing								
Operating Revenue								
DC Revenues - for Debt Charges	(9,952)	(9,952)	(9,633)					
Operating Revenue Subtotal	(9,952)	(9,952)	(9,633)	319	3.2%			
Total Revenues and Financing	(9,952)	(9,952)	(9,633)	319	3.2%			
Corporate Non-Departmental - Water Supply and Sanitary Sewerage User Rate Requirement	34,125	34,158	34,186	28	0.1%			

# Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting user-rate requirement for each major program and service

Durham S	2021	2021 Approved Budgets						2022 F	Proposed B	udgets		Varia	ınce
Durham Budget 202	Estimated Actuals	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	= =	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Corporate Non-Departmental  – Water Supply Subtotal	13,388	13,845	-	-	(437)	13,408	14,355	-	-	(437)	13,918	510	3.8%
Corporate Non-Departmental  - Sanitary Sewerage Subtotal	20,737	30,265	-	-	(9,515)	20,750	29,464	-	-	(9,196)	20,268	(482)	(2.3%)
Corporate Non-Departmental - Water Supply and Sanitary Sewerage Total	34,125	44,110	-	-	(9,952)	34,158	43,819	-	-	(9,633)	34,186	28	0.1%

# **Details of Budget Changes**

Strategic Investments	<b>2022 Impact</b> (\$ 000's)
Water and Sewer portion of the annual licensing and cloud hosting fees for Maximo, the Region's new maintenance management system	446
Strategic Investments Subtotal	446
Base Adjustments	<b>2022 Impact</b> (\$ 000's)
Economic increases	102
Inflationary increases	646
Line-by-line review savings	(31)
Decrease in debt servicing costs funded by user rates resulting from the retiring of debt for the Courtice Water Control Plant	(1,135)
Base Adjustments Subtotal	(418)
Net Changes	28

# **Looking Forward**

The Corporate Non-Departmental program (water supply and sanitary sewerage) is instrumental in delivering on the Region's commitment to provide exceptional value to Durham taxpayers in a responsive, effective and fiscally sustainable manner by supporting the on-going operation of critical infrastructure and the provision of front-line services to residents.